

2017 YEAR-END | **FACTS+FIGURES**

9500 Euclid Avenue | Cleveland, OH 44195 | clevelandclinic.org

Appointments 216.444.CARE (2273) or 800.223.CARE (2273) Cleveland Clinic Children's216.444.KIDS (5437) Out-of-State Patients800.223.2273, ext. 55580 Heart & Vascular Health Resource Line......866.289.6911



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Cleveland Clinic

- An academic medical center founded in 1921
- Integrates clinical and hospital care with research and education
- · Multisite healthcare delivery system with local, national and international reach

The Cleveland Clinic Model of Care

- · Physician-led, multispecialty group practice with salaried staff and no incentives for extra tests or procedures
- · All physicians are on one-year contracts, renewable after annual performance reviews

Mission, Vision, Values

- Mission: To provide better care of the sick, investigation into their problems and education of those who serve
- Mantra: Patients First • Motto: To Act as a Unit
- · Values: Quality, innovation, teamwork, service, compassion, integrity
- Strategic goals: Patients First, caregivers, affordability, growth, impact

Quality, Safety, Experience

- · Quality & Patient Safety oversees quality and safety improvement through benchmarking, monitoring and reporting
- · Disclosure of physician-industry relationships
- · Online physician profiles with starred patient ratings and comments

Access

Cleveland Clinic is committed to convenient access, offering virtual visits, shared medical appointments and walk-in express and urgent care. clevelandclinic.org/access

Organization by Institute

- Patient care services delivered by patient-centered, integrated practice units called clinical institutes
- · Each clinical institute focuses on a specific organ system or disease area and combines medical and surgical specialists
- · Emphasis on teamwork, collaboration, sharing of knowledge and resources

Administration

- · Board of Governors, primarily physicians, oversees the medical and surgical activity of Cleveland Clinic
- · Board of Directors is the primary governing body of Cleveland Clinic
- Board of Trustees serves in an advisory role to the Board of Directors

Cleveland Clinic Health System (CCHS)

MAIN HOSPITAL CAMPUS

- Tertiary care, 1,398 hospital beds, 17% intensive care
- 101 operating rooms, seven hybrid surgical suites
- 59 buildings on 170 acres
- New 377,000-square-foot Taussig Cancer Center

CLEVELAND CLINIC REGIONAL HOSPITALS

- · Akron General Hospital, Avon Hospital, Euclid Hospital, Fairview Hospital, Hillcrest Hospital, Lodi Hospital, Lutheran Hospital, Marymount Hospital, Medina Hospital, South Pointe Hospital, Union Hospital*, Ashtabula County Medical Center**
- 3,100+ regional hospital beds

REGIONAL CARE CENTERS

• 150+ outpatient locations in northern Ohio, including 19 full-service family health centers and 3 health and wellness centers

CARE DELIVERY

- 20 express and urgent care sites in Northeast Ohio
- 26,102 shared medical appointments
- 25,502 virtual visits
- Rehabilitation hospitals: 3 (Cleveland, including 1 pediatric), 1 (Akron)

CLEVELAND CLINIC FLORIDA

- · 8 South Florida locations, including integrated medical campus in Weston
- 155-bed hospital, emergency and outpatient services, new 75-bed tower — opening 2018
- Coral Springs Family Health Center opening 2018

CLEVELAND CLINIC NEVADA (LAS VEGAS)

• Cleveland Clinic Lou Ruvo Center for Brain Health, 75,000 square

CLEVELAND CLINIC CANADA

- 38,750 square feet of offices in downtown Toronto
- · Executive health, sports health and rehabilitation services
- Sports Medicine specialist practice acquired in 2017

CLEVELAND CLINIC ABU DHABI

- Partnership between Cleveland Clinic and Mubadala Development Co.
- 407,032 outpatient visits, 13,372 surgeries, 7,223 admissions
- 364 current beds, 4.4 million square feet
- 5,477 caregivers from 77 countries

CLEVELAND CLINIC LONDON

- 323,100-square-foot facility includes 200 beds, 8 operating rooms — opening in January 2021
- · Offering major medical specialties, CT, endoscopy, lab and pharmacy

International and Out-of-State Patients

- A national and international healthcare destination with high cultural competence
- · Patients from all 50 states and 135 countries around the world
- Global Patient Services offering medical concierge and interpretation services

Key Innovations

- First coronary angiography (1958)
- Development and refinement of coronary bypass surgery (1967)
- First minimally invasive aortic heart valve surgery (1996)
- First successful larynx transplant (1998)
- First kidney surgery performed through a patient's navel (2007)
- Nation's first near-total face transplant (2008)
- Nation's first commercial transcatheter aortic valve replacement (2011)
- Discovery that adult brain neurons can regenerate (2011)
- Demonstration that bariatric surgery controls diabetes (2012)
- Discovery that an intestinal bacteria product (TMAO) can predict heart disease risk (2013)
- World's first deep-brain stimulation surgery to restore function after a stroke (2016)
- First liver transplant using normothermic organ preservation (2016)
- World's first transcatheter implant of a tricuspid valved stent (2016)
- World's youngest face transplant (2017)

Research and Education

LERNER RESEARCH INSTITUTE

- · Home of laboratory-based, translational and clinical research
- 2,010 scientists and support personnel, including 187 principal investigators
- 694,150 square feet of research space and research budget of \$272M

EDUCATION INSTITUTE

- · Among nation's largest graduate medical education centers
- 107 accredited residency training programs
- One of the world's largest continuing medical education programs
- Leadership training for internal and external executives

LERNER COLLEGE OF MEDICINE

- 160 students enrolled
- Tuition-free MD degree with emphasis on clinical research skills

HEALTH EDUCATION CAMPUS

- 475,115-square-foot Health Education Campus opening 2019
- · In collaboration with Case Western Reserve University
- Includes Cleveland Clinic Lerner College of Medicine, Case Western Reserve University School of Medicine, School of Dental Medicine, Francis Payne Bolton School of Nursing and a new program for physician assistants

Community Impact

- Cleveland Clinic provided \$809M of community benefit in 2016, including research, education and charity care
- In 2017, the economic impact for Ohio was \$17.8B
- Over 119K direct and indirect jobs to the region in 2017

Awards and Honors

2018/2019 HIGHLIGHTS:

- No. 2 in nation, Honor Roll, "Best Hospital"*
- No. 1 in America for heart care since 1995*
- Magnet® recognition** and Pathway to Excellence® designation for nursing
- · World's Most Ethical Companies, from Ethisphere Institute

2018 U.S. News & World Report specialties

Top-ranked in Ohio	In the U.S.
Cardiology & Heart Surgery	No. 1
Urology	No. 1
Gastroenterology & GI Surgery	No. 2
Nephrology	No. 2
Rheumatology	No. 2
Orthopedics	No. 3
Pulmonology	No. 3
Diabetes & Endocrinology	No. 4
Neurology & Neurosurgery	No. 4
Cancer	No. 5
Geriatrics	No. 5
Gynecology	No. 5
Ophthalmology	No. 9
Ear, Nose & Throat	No. 11
Cleveland Clinic Children'sNational Leader in Pe	ediatric Care
Cleveland Clinic Florida No. 1 in Miami-Fort Lauc	derdale Area

CLINICAL INSTITUTES

- Anesthesiology
- Cole Eye
- Community Care (Medicine & Wellness)
- Dermatology & Plastic Surgery
- Digestive Disease & Surgery
- · Emergency Services
- Endocrinology & Metabolism
- · Glickman Urological & Kidney
- Head & Neck
- Imaging
- Neurological

SPECIAL EXPERTISE INSTITUTES

- · Arts & Medicine
- Education
- Global Leadership & Learning
- Lerner Research
- Philanthropy
- Quality & Patient Safety
- Regional Operations

- Ob/Gyn & Women's Health
- Orthopaedic & Rheumatologic
- Pediatrics & Children's Hospital
- Respiratory
- Stanley Shalom Zielony for Nursing Excellence
- Sydell and Arnold Miller Family Heart & Vascular
- Taussig Cancer
- Robert J. Tomsich Pathology & Laboratory Medicine

FEATURED CENTERS

- Concussion
- Connected Care
- Fertility
- Functional Medicine
- Pharmacy
- Transplant

CCHS Vital Statistics (2017 year-end)

PATIENT CARE	
7.6M	Outpatient visits
229,132	. Acute admissions and observations
207,354	Surgical cases
52,082	
3,676	Physicians and scientists
11,889	Nurses

EDUCATION

\$108M.....Federal funding

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