

2016 YEAR-END | FACTS+FIGURES

9500 Euclid Avenue | Cleveland, OH 44195 | clevelandclinic.org

Appointments 216.444.CARE (2273) or 800.223.CARE (2273) Cleveland Clinic Children's216.444.KIDS (5437) Patient & Family Health and Education Center.......... 216.444.3771 Heart & Vascular Health Resource Line......866.289.6911



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Access

Cleveland Clinic is committed to convenient access, offering virtual visits, shared medical appointments and walk-in urgent care. clevelandclinic.org/access

Cleveland Clinic

- · A multispecialty academic medical center founded in 1921
- · Integrates clinical and hospital care with research and education
- · Multisite healthcare delivery system with local, national and international reach

The Cleveland Clinic Model of Care

- · Physician-led, multispecialty group practice with salaried staff and no incentives for extra tests or procedures
- All physicians are on one-year contracts, renewable after annual performance reviews

Mission, Vision, Values

- Mission: To provide better care of the sick, investigation into their problems and education of those who serve
- · Mantra: Patients First • Motto: To Act as a Unit
- · Values: Quality, innovation, teamwork, service, compassion, integrity
- Strategic goals: Patients First, caregivers, affordability, growth, impact

Quality, Safety, Transparency

- Quality & Patient Safety oversees data-driven quality and safety improvement with relentless focus on monitoring, recording and reporting
- · Full disclosure of physician-industry relationships
- · First academic medical center to include patient comments and ratings of physicians online

Organization by Institute

- · Patient care services delivered by patient-centered, integrated practice units called clinical and special expertise institutes
- · Each clinical institute focuses on a specific organ system or disease area and combines medical and surgical specialists
- · Emphasis on teamwork, collaboration, sharing of knowledge and resources

Administration

- · Board of Governors (BOG) / Medical Executive Committee (MEC) is responsible for all professional and policy issues
- BOG/MEC members are physicians, elected by staff, and key administrators
- · Board of Directors advised by community-based Board of Trustees

Cleveland Clinic Health System (CCHS)

MAIN HOSPITAL CAMPUS

- Tertiary care, 1,400 hospital beds, one-third intensive care
- 101 operating rooms, seven hybrid surgical suites
- 44 buildings on 167 acres
- New 377,700-square-foot Taussig Cancer Center

REGIONAL CARE CENTERS

• 150+ outpatient locations in northern Ohio, including 18 full-service family health centers and 3 health and wellness centers

CLEVELAND CLINIC REGIONAL HOSPITALS

- · Akron General Hospital, Euclid Hospital, Fairview Hospital, Hillcrest Hospital, Lodi Hospital, Lutheran Hospital, Marymount Hospital, Medina Hospital, South Pointe Hospital, Ashtabula County Medical Center*
- New 126-bed Avon Hospital, opened November 2016

CARE DELIVERY

- 21 express and urgent care sites in Northeast Ohio
- 18,000 shared medical appointments
- · 10,000 patients accessed providers through a virtual visit
- · Rehabilitation hospitals in Cleveland and Akron

CLEVELAND CLINIC FLORIDA

- · 8 South Florida locations, including integrated medical campus in Weston
- 155-bed hospital, emergency and outpatient services, 74-bed tower — opening 2018
- Coral Springs Family Health Center opening 2018

CLEVELAND CLINIC NEVADA (LAS VEGAS)

- · Cleveland Clinic Lou Ruvo Center for Brain Health
- Glickman Urological & Kidney Institute location

CLEVELAND CLINIC CANADA

- 28,000 square feet of offices in downtown Toronto
- Executive health, sports health and rehabilitation services

CLEVELAND CLINIC ABU DHABI

- Partnership between Cleveland Clinic and Mubadala Development Co.
- 229,000 outpatient visits, 9,300 surgeries, 8,400 admissions
- 250 current beds, 364 planned beds, 4.4 million square feet
- 2,900 caregivers from 77 countries

CLEVELAND CLINIC LONDON

- 323,100-square-foot facility includes 205 beds, 8 operating rooms — opening fall 2020
- · Offering major medical specialties, CT, endoscopy, lab and pharmacy

CCHS Vital Statistics (2016 year-end)

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IAIILINI	CARE
7.14M	Outpatient visits
220,059	Acute admissions and observations
207,610	Surgical cases
3,584	Physicians and scientists
EDUCATI	ON
1,958	Residents and fellows in training
107	Accredited residency training programs
RESEAR	СН
\$179M	Grant and contract revenue
	Federal revenue

International and Out-of-State Patients

- A national and international healthcare destination
- Patients from all 50 states and 185 countries around the world
- · High cultural competence
- Global Patient Services offering medical concierge, translators, travel assistance

Key Innovations

- First coronary angiography (1958)
- · Development and refinement of coronary bypass surgery (1967)
- First minimally invasive aortic heart valve surgery (1996)
- First successful larynx transplant (1998)
- · First kidney surgery performed through a patient's navel (2007)
- · Nation's first near-total face transplant (2008)
- Nation's first transcatheter valve replacement and repair (2011)
- Discovery that adult brain neurons can regenerate (2011)
- · Demonstration that bariatric surgery controls diabetes (2012)
- Discovery that an intestinal bacteria product (TMAO) can predict heart disease risk (2013)
- First fMRI-guided deep-brain stimulation (2015)
- First liver transplant using normothermic organ preservation (2016)

Community Relations

Cleveland Clinic provided \$693M of community benefit in 2015, including research, education and charity care.

Research and Education

LERNER RESEARCH INSTITUTE

- · Home of laboratory-based, translational and clinical research
- 1,900+ scientists and support personnel, including 179 principal investigators
- 700,000 square feet of research space and research budget of \$260M

EDUCATION INSTITUTE

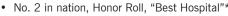
- · Among nation's largest graduate medical education centers
- 107 accredited residency training programs
- One of the world's largest continuing medical education programs
- · Leadership training for internal and external executives

LERNER COLLEGE OF MEDICINE

- 160 students enrolled
- MD degree with emphasis on clinical research skills
- 477,000-square-foot Health Education Campus opening 2019

Awards and Honors

2016 HIGHLIGHTS:



- No. 1 in America for heart care since 1995*
- Magnet® recognition** and Pathway to Excellence® designation for nursing
- · World's Most Ethical Companies, from Ethisphere Institute
- CEO & President Toby Cosgrove, MD, ranked No. 14 in Fortune magazine's "50 Top Business Leaders"

2016 U.S. News & World Report specialties

Top-ranked in Ohio	In the U.S.
Cardiology & Heart Surgery	No. 1
Gastroenterology & GI Surgery	No. 2
Nephrology	No. 2
Urology	No. 2
Diabetes & Endocrinology	No. 3
Gynecology	No. 3
Orthopaedics	No. 3
Pulmonology	No. 3
Rheumatology	No. 3
Neurology & Neurosurgery	No. 6
Cancer	No. 8
Geriatrics	No. 8
Ophthalmology	No. 8
Ear, Nose & Throat	No. 12
Cleveland Clinic Children'sNational Leader	er in Pediatric Care
Cleveland Clinic FloridaTop-Rank	ed in South Florida

CLINICAL INSTITUTES

- Anesthesiology
- Cole Eye
- Dermatology & Plastic Surgery
- Digestive Disease & Surgery
- Emergency Services
- Endocrinology & Metabolism
- Glickman Urological & Kidney
- Head & Neck
- Imaging
- Medicine
- Neurological
- Ob/Gyn & Women's Health

SPECIAL EXPERTISE INSTITUTES

- Arts & Medicine
- Education
- · Global Leadership & Learning
- Lerner Research
- Philanthropy
- · Quality & Patient Safety
- Regional Operations

- · Orthopaedic & Rheumatologic
- Pediatrics & Children's Hospital
- Respiratory
- Stanley Shalom Zielony for Nursing Excellence
- Sydell and Arnold Miller Family Heart & Vascular
- Taussig Cancer
- Robert J. Tomsich Pathology & Laboratory Medicine
- Wellness

FEATURED CENTERS

- Concussion
- Connected Care
- Fertility
- Functional Medicine
- Pharmacy
- Transplant

^{*}U.S. News & World Report's annual "Best Hospitals" rankings

^{**}American Nurses Credentialing Center