

# PUBLIC INSPECTION COPY

EXTENDED TO NOVEMBER 15, 2022

Form **990**

Department of the Treasury  
Internal Revenue Service

## Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

- Do not enter social security numbers on this form as it may be made public.
- Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2021**

Open to Public  
Inspection

**A For the 2021 calendar year, or tax year beginning**

and ending

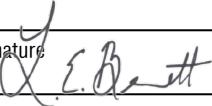
<b>B</b> Check if applicable:	<b>C</b> Name of organization  THE CLEVELAND CLINIC FOUNDATION		<b>D</b> Employer identification number  34-0714585
Address change	Doing business as		
Name change			
Initial return			
Final return/terminated			
Amended return			
Application pending			
<b>F</b> Name and address of principal officer: TOMISLAV MIHALJEVIC MD 9500 EUCLID AVE, CLEVELAND, OH 44195			
<b>I</b> Tax-exempt status: <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) ( ) ► (insert no.)		4947(a)(1) or 527	
<b>J Website:</b> ► <a href="http://WWW.CLEVELANDCLINIC.ORG">WWW.CLEVELANDCLINIC.ORG</a>			
<b>K</b> Form of organization: <input type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ►		<b>L</b> Year of formation: 1921	<b>M</b> State of legal domicile: OH

### Part I Summary

<b>Activities &amp; Governance</b>	1 Briefly describe the organization's mission or most significant activities: <b>CARING FOR LIFE, RESEARCHING FOR HEALTH AND EDUCATING THOSE WHO SERVE.</b>		
	2 Check this box ► if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3 Number of voting members of the governing body (Part VI, line 1a)	3 29	
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4 21	
	5 Total number of individuals employed in calendar year 2021 (Part V, line 2a)	5 44993	
	6 Total number of volunteers (estimate if necessary)	6 77	
	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a 49,188,922.	
<b>b</b> Net unrelated business taxable income from Form 990-T, Part I, line 11	7b 692,814.		
<b>Revenue</b>	8 Contributions and grants (Part VIII, line 1h)	Prior Year 529,557,140. Current Year 444,448,837.	
	9 Program service revenue (Part VIII, line 2g)	5,935,539,261. 6,845,081,523.	
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	229,721,135. 210,613,557.	
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	337,224,959. 555,905,882.	
	12 Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)	7,032,042,495. 8,056,049,799.	
<b>Expenses</b>	13 Grants and similar amounts paid (Part IX, column (A), lines 1-3)	112,177,648. 123,691,865.	
	14 Benefits paid to or for members (Part IX, column (A), line 4)	0. 0.	
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)	3,541,803,968. 3,888,815,052.	
	16a Professional fundraising fees (Part IX, column (A), line 11e)	1,701,157. 2,301,099.	
	<b>b</b> Total fundraising expenses (Part IX, column (D), line 25) ► 14,707,352.		
	17 Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)	2,683,217,605. 2,838,188,433.	
	18 Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)	6,338,900,378. 6,852,996,449.	
19 Revenue less expenses. Subtract line 18 from line 12	693,142,117. 1,203,053,350.		
<b>Net Assets or Fund Balances</b>	20 Total assets (Part X, line 16)	<b>Beginning of Current Year</b> 13,701,552,445. <b>End of Year</b> 15,457,099,264.	
	21 Total liabilities (Part X, line 26)	6,620,130,520. 6,934,332,854.	
	22 Net assets or fund balances. Subtract line 21 from line 20	7,081,421,925. 8,522,766,410.	

### Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

<b>Sign Here</b>	 Signature of officer ► ANTHONY HELTON, INTERIM CFO Type or print name and title	11/9/2022 Date		
<b>Paid</b>	Print/Type preparer's name LAUREN E. BENNETT	Preparer's signature 	Date 11/8/2022	Check if self-employed P01787029
<b>Preparer</b>	Firm's name ► ERNST & YOUNG, LLP		Firm's EIN ► 34-6565596	
<b>Use Only</b>	Firm's address ► 2005 MARKET ST., STE. 700 PHILADELPHIA, PA 19103		Phone no. 215-448-5000	

May the IRS discuss this return with the preparer shown above? See instructions  Yes  No



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**Part IV Checklist of Required Schedules**

	<b>Yes</b>	<b>No</b>
1 Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? <i>If "Yes," complete Schedule A</i> .....	X	
2 Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? See instructions .....	X	
3 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i> .....	X	
4 <b>Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> .....	X	
5 Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? <i>If "Yes," complete Schedule C, Part III</i> .....	X	
6 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i> .....	X	
7 Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> .....	X	
8 Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i> .....	X	
9 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> .....	X	
10 Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? <i>If "Yes," complete Schedule D, Part V</i> .....	X	
11 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable. <ul style="list-style-type: none"> <li>a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i> .....</li> <li>b Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> .....</li> <li>c Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i> .....</li> <li>d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> .....</li> <li>e Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> .....</li> <li>f Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> .....</li> </ul>		
12a Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i> .....	X	
b Was the organization included in consolidated, independent audited financial statements for the tax year? <i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i> .....		
13 Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i> .....	X	
14a Did the organization maintain an office, employees, or agents outside of the United States?  b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> .....	X	
15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i> .....		
16 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i> .....	X	
17 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I. See instructions</i> .....	X	
18 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> .....	X	
19 Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i> .....	X	
20a Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> .....	X	
b If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? .....	X	
21 Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> .....	X	

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## Part IV Checklist of Required Schedules (continued)

		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III .....	22	X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J .....	23	X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a .....	24a	X
24b	b Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? .....	24b	X
24c	c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? .....	24c	X
24d	d Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .....	24d	X
25a	<b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I .....	25a	X
26	b Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I .....	26	X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II .....	27	X
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):		
28a	a A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If "Yes," complete Schedule L, Part IV .....	28a	X
28b	b A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV .....	28b	X
28c	c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If "Yes," complete Schedule L, Part IV .....	28c	X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M .....	29	X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M .....	30	X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I .....	31	X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II .....	32	X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I .....	33	X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1 .....	34	X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)? .....	35a	X
35b	b If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 .....	35b	X
36	<b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2 .....	36	X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI .....	37	X
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O .....	38	X

## Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

		Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable .....	1a	4606
1b	b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable .....	1b	1
1c	c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners? .....	1c	X

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## Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

	Yes	No
2a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return .....	2a	44993
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? .....	2b	X
<b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.		
3a Did the organization have unrelated business gross income of \$1,000 or more during the year? .....	3a	X
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O .....	3b	X
4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? .....	4a	X
b If "Yes," enter the name of the foreign country ► SEE SCHEDULE O  See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). .....	5a	X
5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? .....	5b	X
b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? .....	5c	
c If "Yes" to line 5a or 5b, did the organization file Form 8886-T? .....	6a	X
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? .....	6b	
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? .....	7a	X
<b>7 Organizations that may receive deductible contributions under section 170(c).</b>	7b	X
a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? .....	7c	X
b If "Yes," did the organization notify the donor of the value of the goods or services provided? .....	7d	
c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? .....	7e	X
d If "Yes," indicate the number of Forms 8282 filed during the year .....	7f	X
e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract? .....	7g	
f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? .....	7h	
g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? .....	8	
h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? .....	9a	
<b>8 Sponsoring organizations maintaining donor advised funds.</b> Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? .....	9b	
<b>9 Sponsoring organizations maintaining donor advised funds.</b>		
a Did the sponsoring organization make any taxable distributions under section 4966? .....		
b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? .....		
<b>10 Section 501(c)(7) organizations.</b> Enter:		
a Initiation fees and capital contributions included on Part VIII, line 12 .....	10a	
b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities .....	10b	
<b>11 Section 501(c)(12) organizations.</b> Enter:		
a Gross income from members or shareholders .....	11a	
b Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.) .....	11b	
<b>12a Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041? .....	12a	
b If "Yes," enter the amount of tax-exempt interest received or accrued during the year .....	12b	
<b>13 Section 501(c)(29) qualified nonprofit health insurance issuers.</b>		
a Is the organization licensed to issue qualified health plans in more than one state? .....		
<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.		
b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans .....	13b	
c Enter the amount of reserves on hand .....	13c	
<b>14a</b> Did the organization receive any payments for indoor tanning services during the tax year? .....	14a	X
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O .....	14b	
<b>15</b> Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year? .....	15	X
If "Yes," see the instructions and file Form 4720, Schedule N.		
<b>16</b> Is the organization an educational institution subject to the section 4968 excise tax on net investment income? .....	16	X
If "Yes," complete Form 4720, Schedule O.		
<b>17 Section 501(c)(21) organizations.</b> Did the trust, any disqualified person, or mine operator engage in any activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953? .....	17	
If "Yes," complete Form 6069.		

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**Part VI Governance, Management, and Disclosure.** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

## Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year .....	29	
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O.		
1b	Enter the number of voting members included on line 1a, above, who are independent .....	21	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? .....	X	
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person? .....	X	
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? .....		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .....	X	
6	Did the organization have members or stockholders? .....	X	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? .....	X	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? .....		
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a	The governing body? .....		
b	Each committee with authority to act on behalf of the governing body? .....		
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses on Schedule O .....		X

## Section B. Policies

(This Section B requests information about policies not required by the Internal Revenue Code.)

	Yes	No
10a	X	
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? .....	
11a	X	
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.	
12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? .....	
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe on Schedule O how this was done .....	
13	X	
14	X	
15		
a	The organization's CEO, Executive Director, or top management official .....	
b	Other officers or key employees of the organization .....	
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.	
16a	X	
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? .....	
16b	X	

## Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed ►CA, FL, GA, IL, KS, KY, LA, MA, MD, MN, MS, NH

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

Own website  Another's website  Upon request  Other (explain on Schedule O)

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records ►

TIMOTHY LONGVILLE - 216-636-7416

6801 BRECKSVILLE ROAD, RK1-45, INDEPENDENCE, OH 44131

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## Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII .....

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.

Enter 0- in columns (D), (E), and (F) if no compensation was paid.

- List all of the organization's **current** key employees, if any. See the instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					(D) Reportable compensation from the organization (W-2/1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee			
(1) TUZCU, M.D., E. MURAT PHYSICIAN (2021 RETIREE)	50.00				X		7,479,862.	0.	75,627.
	0.00								
(2) MIHALJEVIC, M.D., TOMISLAV DIRECTOR, PRES & CEO	50.00	X	X				6,575,754.	0.	46,822.
	0.00								
(3) MALONE, JR., M.D., DONALD A. PRES, OHIO HOSPS AND FHCS	50.00		X				1,384,794.	0.	4,242,740.
	0.00								
(4) WIEDEMANN, M.D., HERBERT PHYSICIAN (2021 RETIREE)	50.00				X		4,340,485.	0.	488,825.
	0.00								
(5) ERZURUM, M.D., SERPIL CHIEF RESEARCH & ACAD OFF	50.00		X				1,391,201.	0.	3,183,548.
	0.00								
(6) DONLEY, M.D., BRIAN FORMER OFFICER, CCL CEO	0.00					X	0.	3,546,174.	924,125.
	50.00								
(7) KLEIN, M.D., ERIC PHYSICIAN (2021 RETIREE)	50.00				X		4,442,533.	0.	-276,186.
	0.00								
(8) SURI, M.D., RAKESH CEO CCAD (PART YR)	50.00		X				2,071,264.	0.	1,518,229.
	0.00								
(9) GLASS, STEVEN C. CFO & TREASURER	50.00		X				2,493,924.	0.	47,828.
	0.00								
(10) ROWAN, DAVID SEC, CHIEF GOV OFF & CLO	50.00		X				2,234,621.	0.	48,258.
	0.00								
(11) O'CONNOR, M.D., MICHAEL PHYSICIAN (2021 RETIREE)	50.00				X		2,272,994.	0.	-143,923.
	0.00								
(12) PEACOCK, WILLIAM CHIEF OF OPERATIONS	50.00		X				2,039,052.	0.	46,812.
	0.00								
(13) GOLDFARB, M.D., DAVID PHYSICIAN (2021 RETIREE)	50.00				X		1,836,967.	0.	-20,306.
	0.00								
(14) SVENSSON, LARS FORMER KEY EMPLOYEE - CHAIR HVTI	50.00				X		1,755,858.	0.	48,012.
	0.00								
(15) HANCOCK, DNP, R.N., NE-BC, KELL CHIEF CAREGIVER OFFICER	50.00		X				1,562,436.	0.	45,414.
	0.00								
(16) GUZMAN, M.D., JORGE CEO CCAD (PART YR)	50.00		X				1,433,203.	0.	135,984.
	0.00								
(17) RIDGEWAY, M.D., BERI DIRECTOR, CHIEF OF STAFF	50.00	X	X				1,484,843.	0.	48,332.
	0.00								

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**Part VII**

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)**

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)					(D) Reportable compensation from the organization (W-2/1099-MISC/ 1099-NEC)	(E) Reportable compensation from related organizations (W-2/1099-MISC/ 1099-NEC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee			
(18) MCHUGH, LINDA FORMER OFFICER	50.00					X	1,283,978.	0.	43,481.
	0.00								
(19) YOUNG, M.D., JAMES P. FORMER OFFICER	50.00					X	1,126,031.	0.	47,586.
	0.00								
(20) SABANEZH, M.D., EDMUND FORMER OFFICER	50.00					X	1,051,681.	0.	34,882.
	0.00								
(21) RIM, M.D., ALICE DIRECTOR, PHYSICIAN	50.00					X	652,715.	0.	49,166.
	0.00								
(22) DAVIS, MARLEINA ASST. SECRETARY	50.00		X				613,728.	0.	43,180.
	0.00								
(23) LONGVILLE, TIMOTHY CAO & CONTROLLER	50.00		X				525,266.	0.	38,464.
	0.00								
(24) HAMILTON, THOMAS FORMER OFFICER	50.00					X	517,094.	0.	1,370.
	0.00								
(25) MAYS, M.D., MARYANN DIRECTOR, PHYSICIAN	50.00		X				378,530.	0.	49,212.
	0.00								
(26) ANDERSON, M.D., MICHAEL DIRECTOR, PHYSICIAN	50.00		X				358,415.	0.	46,086.
	0.00								
<b>1b Subtotal</b>						►	51,307,229.	3,546,174.	10,813,568.
<b>c Total from continuation sheets to Part VII, Section A</b>						►	852,081.	0.	-183,318.
<b>d Total (add lines 1b and 1c)</b>						►	52,159,310.	3,546,174.	10,630,250.

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization ►

7,449

		Yes	No
3	Did the organization list any <b>former</b> officer, director, trustee, key employee, or highest compensated employee on line 1a? <i>If "Yes," complete Schedule J for such individual</i>	3	X
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? <i>If "Yes," complete Schedule J for such individual</i>	4	X
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? <i>If "Yes," complete Schedule J for such person</i>	5	X

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
SIEMENS MEDICAL SOLUTIONS, INC. PO BOX 121102, DALLAS, TX 75312	HEALTHCARE IT & ENGINEERING SERVICES	22,108,461.
IBM CORP 500 FIRST AVENUE, PITTSBURGH, PA 15219	INFORMATION TECHNOLOGY SYSTEMS SERVICES	17,897,586.
ADCOM GROUP INC 1468 W 9TH ST, STE 600, CLEVELAND, OH 44113	ADVERTISING SERVICES	16,601,710.
THE HCI GROUP PO BOX 734305, CHICAGO, IL 60673	HEALTHCARE IT CONSULTING & TECH SOLUTION	15,413,478.
EPIC SYSTEMS CORP PO BOX 88314, MILWAUKEE, WI 53288	HEALTHCARE IT CONSULTING & SOFTWARE SOLU	14,767,694.
<b>2</b> Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ►	548	

SEE PART VII, SECTION A CONTINUATION SHEETS

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**Part VII**

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)**

(A) Name and title	(B) Average hours per week (list any hours for related organizations below line)	(C) Position (check all that apply)					(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee			
(27) MEEHAN, MICHAEL J. RECORDING SECRETARY	50.00			X			393,413.	0.	-38,132.
	0.00								
(28) OBLANDER, JASON ASST. SECRETARY	50.00			X			256,235.	0.	22,773.
	0.00								
(29) COSGROVE, M.D., DELOS FORMER OFF (RETIRED CEO)	0.00				X		202,433.	0.	-167,959.
	0.00								
(30) AULETTA, PATRICK V. DIRECTOR	5.00			X			0.	0.	0.
	0.00								
(31) BENZ, MICHAEL DIRECTOR	5.00			X			0.	0.	0.
	0.00								
(32) CRAWFORD, DEBORAH DIRECTOR	5.00			X			0.	0.	0.
	0.00								
(33) FEDELI, UMBERTO P. DIRECTOR	5.00			X			0.	0.	0.
	0.00								
(34) HOOVER, CAROLE DIRECTOR	5.00			X			0.	0.	0.
	0.00								
(35) KEMPER, R.N., BETTY DIRECTOR	5.00			X			0.	0.	0.
	0.00								
(36) KILBANE, CATHERINE DIRECTOR	5.00			X			0.	0.	0.
	0.00								
(37) KOHL, STEWART DIRECTOR	5.00			X			0.	0.	0.
	0.00								
(38) KRAMER, RICHARD DIRECTOR	5.00			X			0.	0.	0.
	0.00								
(39) LERNER, NORMA DIRECTOR	5.00			X			0.	0.	0.
	0.00								
(40) MACDONALD, WILLIAM, III DIRECTOR	5.00			X			0.	0.	0.
	0.00								
(41) MAROONE, MICHAEL DIRECTOR	5.00			X			0.	0.	0.
	0.00								
(42) MORINO, MARIO DIRECTOR	5.00			X			0.	0.	0.
	0.00								
(43) NANCE, FREDERICK DIRECTOR	5.00			X			0.	0.	0.
	0.00								
(44) SCOTT, HAROLD "LEE" DIRECTOR	5.00			X			0.	0.	0.
	0.00								
(45) STEVENS, MARK DIRECTOR	5.00			X			0.	0.	0.
	0.00								
(46) WEBER, ROBERT DIRECTOR	5.00			X			0.	0.	0.
	0.00								

Total to Part VII, Section A, line 1c .....

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## Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)**

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## Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	1 a Federated campaigns .....	1a			
	b Membership dues .....	1b			
	c Fundraising events .....	1c	5,145,285.		
	d Related organizations .....	1d			
	e Government grants (contributions) .....	1e	239,868,463.		
	f All other contributions, gifts, grants, and similar amounts not included above .....	1f	199,435,089.		
	g Noncash contributions included in lines 1a-1f .....	1g	\$ 15,278,623.		
	h Total. Add lines 1a-1f .....		► 444,448,837.		
Program Service Revenue	2 a NET PATIENT SERVICES	Business Code			
	b MEDICARE/MEDICAID PAYM	620000	3,618,924,433.	3,604,119,547.	14,804,886.
	c OTHER PROGRAM SERVICES	921990	2,416,360,410.	2,416,360,410.	
	d PARKING, PHONE, & OTHE	900099	744,002,914.	730,631,945.	13,370,969.
	e MANAGEMENT FEES	720000	45,843,310.	0.	12,626,592.
	f All other program service revenue .....	561000	13,223,064.	13,223,064.	33,216,718.
	g Total. Add lines 2a-2f .....	900099	6,727,392.	5,887,063.	840,329.
	► 6,845,081,523.				
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts) .....		► 103,348,765.		103,348,765.
	4 Income from investment of tax-exempt bond proceeds .....		►		
	5 Royalties .....		► 26,943,826.		26,943,826.
	6 a Gross rents .....	(i) Real			
	b Less: rental expenses .....	6a	6,783,846.		
	c Rental income or (loss) .....	6b	0.		
	d Net rental income or (loss) .....	6c	6,783,846.		
	7 a Gross amount from sales of assets other than inventory .....	(i) Securities			
	b Less: cost or other basis and sales expenses .....	7a	1455574611.	21,135.	
	c Gain or (loss) .....	7b	1349909401.	-1,578,447.	
	d Net gain or (loss) .....	7c	105,665,210.	1,599,582.	
	8 a Gross income from fundraising events (not including \$ 5,145,285. of contributions reported on line 1c). See Part IV, line 18 .....	►	6,783,846.		6,783,846.
	b Less: direct expenses .....	8a	164,142.		
	c Net income or (loss) from fundraising events .....	8b	1,496,161.		
	► -1,332,019.				-1,332,019.
	9 a Gross income from gaming activities. See Part IV, line 19 .....	9a			
	b Less: direct expenses .....	9b			
	c Net income or (loss) from gaming activities .....				
	10 a Gross sales of inventory, less returns and allowances .....	10a			
	b Less: cost of goods sold .....	10b			
	c Net income or (loss) from sales of inventory .....				
Miscellaneous Revenue	11 a INCOME IN INVESTMENTS	Business Code			
	b DERIVATIVE INCOME	901101	493,155,470.	7,546,146.	485,609,324.
	c INVESTMENT IN AFFILIAT	525990	22,941,199.		22,941,199.
	d All other revenue .....	523000	6,753,656.		6,753,656.
	e Total. Add lines 11a-11d .....	525990	659,904.		659,904.
	► 523,510,229.				
	12 Total revenue. See instructions .....	►	8,056,049,799.	6,770,222,029.	49,188,922.
					792,190,011.

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## Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 .....	33,632,457.	33,632,457.		
2 Grants and other assistance to domestic individuals. See Part IV, line 22 .....	88,666,593.	88,666,593.		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 .....	1,392,815.	1,392,815.		
4 Benefits paid to or for members .....				
5 Compensation of current officers, directors, trustees, and key employees .....	35,424,111.	9,981,193.	25,442,918.	
6 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) .....	5,944,448.	2,032,025.	3,912,423.	
7 Other salaries and wages .....	3,041,600,562.	2,666,999,268.	365,131,299.	9,469,995.
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) .....	193,257,017.	169,465,457.	23,199,688.	591,872.
9 Other employee benefits .....	404,771,300.	355,127,040.	48,591,085.	1,053,175.
10 Payroll taxes .....	207,817,614.	182,216,990.	24,947,627.	652,997.
11 Fees for services (nonemployees):				
a Management .....	4,975,461.	4,378,178.	597,283.	
b Legal .....	7,711,132.	6,785,443.	925,689.	
c Accounting .....	4,121,645.		4,121,530.	115.
d Lobbying .....	991,995.	991,995.		
e Professional fundraising services. See Part IV, line 17 .....	2,301,099.			2,301,099.
f Investment management fees .....	20,787,102.		20,787,102.	
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.)	188,008,357.	165,438,748.	22,569,609.	
12 Advertising and promotion .....	38,057,692.	33,357,185.	4,568,665.	131,842.
13 Office expenses .....	67,137,839.	58,927,524.	8,059,613.	150,702.
14 Information technology .....	142,038,858.	124,984,758.	17,051,165.	2,935.
15 Royalties .....	2,638,719.	2,321,952.	316,767.	
16 Occupancy .....	99,003,549.	87,118,591.	11,884,958.	
17 Travel .....	7,412,979.	6,410,826.	889,897.	112,256.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials .....				
19 Conferences, conventions, and meetings .....	4,399,492.	3,790,468.	528,140.	80,884.
20 Interest .....	90,517,475.	79,651,235.	10,866,240.	
21 Payments to affiliates .....				
22 Depreciation, depletion, and amortization .....	276,966,678.	243,717,998.	33,248,680.	
23 Insurance .....	56,357,503.	49,592,023.	6,765,480.	
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.)				
a MEDICAL SUPPLIES	1,454,947,161.	1,454,941,762.		5,399.
b BAD DEBT EXPENSE	104,711,653.	104,711,653.		
c STATE FRANCHISE FEE	103,370,738.	103,370,738.		
d EQUIPMENT RENTAL & MAIN	75,223,245.	66,144,183.	9,030,233.	48,829.
e All other expenses .....	88,809,160.	87,169,005.	1,534,903.	105,252.
<b>25 Total functional expenses.</b> Add lines 1 through 24e	<b>6,852,996,449.</b>	<b>6,193,318,103.</b>	<b>644,970,994.</b>	<b>14,707,352.</b>
<b>26 Joint costs.</b> Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.				

Check here ►  if following SOP 98-2 (ASC 958-720)

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## Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year
Assets	1 Cash - non-interest-bearing .....	870,258,062.	1	498,384,430.
	2 Savings and temporary cash investments .....	71,936,633.	2	7,153,308.
	3 Pledges and grants receivable, net .....	167,975,327.	3	179,673,788.
	4 Accounts receivable, net .....	780,434,375.	4	902,116,044.
	5 Loans and other receivables from any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) .....		6	
	7 Notes and loans receivable, net .....	127,495,522.	7	180,286,471.
	8 Inventories for sale or use .....	151,179,705.	8	152,339,876.
	9 Prepaid expenses and deferred charges .....	58,010,452.	9	83,503,134.
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D .....	10a 6,597,471,475.		
	b Less: accumulated depreciation .....	10b 3,861,225,448.	2,887,585,114.	10c 2,736,246,027.
	11 Investments - publicly traded securities .....	1,271,587,726.	11	1,290,508,941.
	12 Investments - other securities. See Part IV, line 11 .....	5,332,374,509.	12	6,598,260,675.
	13 Investments - program-related. See Part IV, line 11 .....	307,490,284.	13	280,879,313.
	14 Intangible assets .....	65,509,453.	14	138,116,773.
	15 Other assets. See Part IV, line 11 .....	1,609,715,283.	15	2,409,630,484.
	16 Total assets. Add lines 1 through 15 (must equal line 33) .....	13,701,552,445.	16	15,457,099,264.
Liabilities	17 Accounts payable and accrued expenses .....	949,980,841.	17	871,240,899.
	18 Grants payable .....	643,540.	18	-1,014,299.
	19 Deferred revenue .....	76,172,764.	19	58,283,283.
	20 Tax-exempt bond liabilities .....	3,334,038,471.	20	3,350,190,802.
	21 Escrow or custodial account liability. Complete Part IV of Schedule D .....		21	
	22 Loans and other payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons .....		22	
	23 Secured mortgages and notes payable to unrelated third parties .....		23	
	24 Unsecured notes and loans payable to unrelated third parties .....	273,993,098.	24	326,159,025.
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D .....	1,985,301,806.	25	2,329,473,144.
	26 Total liabilities. Add lines 17 through 25 .....	6,620,130,520.	26	6,934,332,854.
Net Assets or Fund Balances	Organizations that follow FASB ASC 958, check here ► <input checked="" type="checkbox"/>			
	and complete lines 27, 28, 32, and 33.			
	27 Net assets without donor restrictions .....	6,078,549,467.	27	7,325,709,216.
	28 Net assets with donor restrictions .....	1,002,872,458.	28	1,197,057,194.
	Organizations that do not follow FASB ASC 958, check here ► <input type="checkbox"/>			
	and complete lines 29 through 33.			
	29 Capital stock or trust principal, or current funds .....		29	
	30 Paid-in or capital surplus, or land, building, or equipment fund .....		30	
	31 Retained earnings, endowment, accumulated income, or other funds .....		31	
	32 Total net assets or fund balances .....	7,081,421,925.	32	8,522,766,410.
	33 Total liabilities and net assets/fund balances .....	13,701,552,445.	33	15,457,099,264.

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## Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI  X

1 Total revenue (must equal Part VIII, column (A), line 12) .....	1	8,056,049,799.
2 Total expenses (must equal Part IX, column (A), line 25) .....	2	6,852,996,449.
3 Revenue less expenses. Subtract line 2 from line 1 .....	3	1,203,053,350.
4 Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) .....	4	7,081,421,925.
5 Net unrealized gains (losses) on investments .....	5	123,476,622.
6 Donated services and use of facilities .....	6	
7 Investment expenses .....	7	
8 Prior period adjustments .....	8	-1,481.
9 Other changes in net assets or fund balances (explain on Schedule O) .....	9	114,815,994.
10 Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, column (B)) .....	10	8,522,766,410.

## Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII .....

	Yes	No
1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other .....		
If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule O.		
2a Were the organization's financial statements compiled or reviewed by an independent accountant? .....	2a	X
If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both:		
Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		
b Were the organization's financial statements audited by an independent accountant? .....	2b	X
If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:		
<input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		
c If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? .....	2c	X
If the organization changed either its oversight process or selection process during the tax year, explain on Schedule O.		
3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133? .....	3a	X
b If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why on Schedule O and describe any steps taken to undergo such audits .....	3b	X

Form **990** (2021)

# PUBLIC INSPECTION COPY

## SCHEDULE A (Form 990)

Department of the Treasury  
Internal Revenue Service

## Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section

4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2021**

Open to Public  
Inspection

Name of the organization

THE CLEVELAND CLINIC FOUNDATION

Employer identification number

34-0714585

### Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990).)
- 3  A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: \_\_\_\_\_
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 An agricultural research organization described in **section 170(b)(1)(A)(ix)** operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: \_\_\_\_\_
- 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 11 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g.
  - a **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
  - b **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
  - c **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
  - d **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
  - e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
  - f Enter the number of supported organizations .....
  - g Provide the following information about the supported organization(s).

(I) Name of supported organization	(II) EIN	(III) Type of organization (described on lines 1-10 above (see instructions))	(IV) Is the organization listed in your governing document?		(V) Amount of monetary support (see instructions)	(VI) Amount of other support (see instructions)
			Yes	No		
<b>Total</b>						

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## Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

### Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....	241,311,504.	261,657,223.	263,593,024.	529,557,140.	444,448,837.	1740567728.
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
3 The value of services or facilities furnished by a governmental unit to the organization without charge .....						
4 Total. Add lines 1 through 3 .....	241,311,504.	261,657,223.	263,593,024.	529,557,140.	444,448,837.	1740567728.
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) .....						
6 Public support. Subtract line 5 from line 4.						1740567728.

### Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7 Amounts from line 4 .....	241,311,504.	261,657,223.	263,593,024.	529,557,140.	444,448,837.	1740567728.
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources ...	115,486,620.	74,797,729.	107,975,685.	104,905,019.	137,076,437.	540,241,490.
9 Net income from unrelated business activities, whether or not the business is regularly carried on ...					692,814.	692,814.
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....	72,403,603.	94,283,514.	166,735,941.	360,583,149.	515,964,083.	1209970290.
11 Total support. Add lines 7 through 10						3491472322.
12 Gross receipts from related activities, etc. (see instructions) .....				12	29,693,530,714.	

13 First 5 years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ►

### Section C. Computation of Public Support Percentage

14 Public support percentage for 2021 (line 6, column (f), divided by line 11, column (f)) .....	14	49.85	%
15 Public support percentage from 2020 Schedule A, Part II, line 14 .....	15	55.27	%
16a 33 1/3% support test - 2021. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization .....			► <input checked="" type="checkbox"/>
b 33 1/3% support test - 2020. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here</b> . The organization qualifies as a publicly supported organization .....			► <input type="checkbox"/>
17a 10% -facts-and-circumstances test - 2021. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here</b> . Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization .....			► <input type="checkbox"/>
b 10% -facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and <b>stop here</b> . Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization .....			► <input type="checkbox"/>
18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions .....			► <input type="checkbox"/>

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## Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

### Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose .....						
3 Gross receipts from activities that are not an unrelated trade or business under section 513 .....						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....						
5 The value of services or facilities furnished by a governmental unit to the organization without charge .....						
<b>6 Total.</b> Add lines 1 through 5 .....						
<b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons .....						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year .....						
<b>c</b> Add lines 7a and 7b .....						
<b>8 Public support.</b> (Subtract line 7c from line 6.)						

### Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9 Amounts from line 6 .....						
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources .....						
<b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 .....						
<b>c</b> Add lines 10a and 10b .....						
<b>11</b> Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on .....						
<b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....						
<b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)						

**14 First 5 years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ►

### Section C. Computation of Public Support Percentage

15 Public support percentage for 2021 (line 8, column (f), divided by line 13, column (f)) .....	15	%
16 Public support percentage from 2020 Schedule A, Part III, line 15 .....	16	%

### Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2021 (line 10c, column (f), divided by line 13, column (f)) .....	17	%
18 Investment income percentage from 2020 Schedule A, Part III, line 17 .....	18	%

**19a 33 1/3% support tests - 2021.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ►

**b 33 1/3% support tests - 2020.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization ►

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions ►

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## Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

	Yes	No
1		
2		
3a		
3b		
3c		
4a		
4b		
4c		
5a		
5b		
5c		
6		
7		
8		
9a		
9b		
9c		
10a		
10b		

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## Part IV Supporting Organizations (continued)

11 Has the organization accepted a gift or contribution from any of the following persons?

- A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below, the governing body of a supported organization?
- A family member of a person described on line 11a above?
- A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI.

	Yes	No
11a		
11b		
11c		

## Section B. Type I Supporting Organizations

1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.

2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

	Yes	No
1		
2		

## Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

	Yes	No
1		

## Section D. All Type III Supporting Organizations

1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?

2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).

3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.

	Yes	No
1		
2		
3		

## Section E. Type III Functionally Integrated Supporting Organizations

1 Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).

- The organization satisfied the Activities Test. Complete line 2 below.
- The organization is the parent of each of its supported organizations. Complete line 3 below.
- The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instructions).

2 Activities Test. Answer lines 2a and 2b below.

- Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.

	Yes	No
2a		

- Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.

	Yes	No
2b		

3 Parent of Supported Organizations. Answer lines 3a and 3b below.

- Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.
- Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

	Yes	No
3a		
3b		

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## Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 ( *explain in Part VI*). See instructions.  
All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
<b>8 Adjusted Net Income</b> (subtract lines 5, 6, and 7 from line 4)	<b>8</b>		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d <b>Total</b> (add lines 1a, 1b, and 1c)	<b>1d</b>		
e <b>Discount</b> claimed for blockage or other factors <i>(explain in detail in Part VI):</i>			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by 0.035.	6		
7 Recoveries of prior-year distributions	7		
<b>8 Minimum Asset Amount</b> (add line 7 to line 6)	<b>8</b>		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, column A)	1		
2 Enter 0.85 of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 <b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).			

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**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)**

Section D - Distributions		Current Year
1	Amounts paid to supported organizations to accomplish exempt purposes	1
2	Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity	2
3	Administrative expenses paid to accomplish exempt purposes of supported organizations	3
4	Amounts paid to acquire exempt-use assets	4
5	Qualified set-aside amounts (prior IRS approval required - <i>provide details in Part VI</i> )	5
6	Other distributions ( <i>describe in Part VI</i> ). See instructions.	6
7	<b>Total annual distributions.</b> Add lines 1 through 6.	7
8	Distributions to attentive supported organizations to which the organization is responsive ( <i>provide details in Part VI</i> ). See instructions.	8
9	Distributable amount for 2021 from Section C, line 6	9
10	Line 8 amount divided by line 9 amount	10

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1 Distributable amount for 2021 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2021 (reasonable cause required - <i>explain in Part VI</i> ). See instructions.			
3 Excess distributions carryover, if any, to 2021			
a From 2016			
b From 2017			
c From 2018			
d From 2019			
e From 2020			
f <b>Total</b> of lines 3a through 3e			
g Applied to underdistributions of prior years			
h Applied to 2021 distributable amount			
i Carryover from 2016 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2021 from Section D, line 7: \$			
a Applied to underdistributions of prior years			
b Applied to 2021 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
6 Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in Part VI</i> . See instructions.			
7 <b>Excess distributions carryover to 2022.</b> Add lines 3j and 4c.			
8 Breakdown of line 7:			
a Excess from 2017			
b Excess from 2018			
c Excess from 2019			
d Excess from 2020			
e Excess from 2021			

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Schedule A (Form 990) 2021

THE CLEVELAND CLINIC FOUNDATION

34-0714585

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**Part VI**

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12;

Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

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**SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME:**

---

**INCOME(LOSS) ON INVESTMENTS**

---

2017 AMOUNT: \$ 71,980,037.

---

2018 AMOUNT: \$ 92,689,670.

---

2019 AMOUNT: \$ 163,697,803.

---

2020 AMOUNT: \$ 351,533,278.

---

2021 AMOUNT: \$ 485,609,324.

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**FOREIGN CURRENCY**

---

2017 AMOUNT: \$ 273,145.

---

2019 AMOUNT: \$ 286,195.

---

2020 AMOUNT: \$ 92,893.

---

2021 AMOUNT: \$ 365,082.

---

---

**DERIVATIVE INCOME**

---

2018 AMOUNT: \$ 1,458,519.

---

2021 AMOUNT: \$ 22,941,199.

---

---

**INVESTMENT IN AFFILIATES**

---

2019 AMOUNT: \$ 2,737,082.

---

2020 AMOUNT: \$ 8,956,978.

---

2021 AMOUNT: \$ 6,753,656.

---

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**LIFE INSURANCE TRUST**

---

2017 AMOUNT: \$ 150,421.

---

2018 AMOUNT: \$ 135,325.

---

2019 AMOUNT: \$ 14,861.

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## Part VI

**Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

2021 AMOUNT: \$ 294,822.

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## SCHEDULE C (Form 990)

## Political Campaign and Lobbying Activities

OMB No. 1545-0047

**2021**

Open to Public  
Inspection

Department of the Treasury  
Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527

- Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ.
- Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization	Employer identification number
THE CLEVELAND CLINIC FOUNDATION	34-0714585

### Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.
- 2 Political campaign activity expenditures ..... ► \$ \_\_\_\_\_
- 3 Volunteer hours for political campaign activities ..... \_\_\_\_\_

### Part I-B Complete if the organization is exempt under section 501(c)(3).

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ..... ► \$ \_\_\_\_\_
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ..... ► \$ \_\_\_\_\_
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? .....  Yes  No
- 4a Was a correction made? .....  Yes  No
- b If "Yes," describe in Part IV.

### Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ..... ► \$ \_\_\_\_\_
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ..... ► \$ \_\_\_\_\_
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ..... ► \$ \_\_\_\_\_
- 4 Did the filing organization file Form 1120-POL for this year? .....  Yes  No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0-.	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-.

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

LHA

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Schedule C (Form 990) 2021

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**Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

**A** Check ►  if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).

**B** Check ►  if the filing organization checked box A and "limited control" provisions apply.

<b>Limits on Lobbying Expenditures</b> (The term "expenditures" means amounts paid or incurred.)		<b>(a) Filing organization's totals</b>	<b>(b) Affiliated group totals</b>												
<b>1a</b>	Total lobbying expenditures to influence public opinion (grassroots lobbying) .....														
<b>b</b>	Total lobbying expenditures to influence a legislative body (direct lobbying) .....														
<b>c</b>	Total lobbying expenditures (add lines 1a and 1b) .....														
<b>d</b>	Other exempt purpose expenditures .....														
<b>e</b>	Total exempt purpose expenditures (add lines 1c and 1d) .....														
<b>f</b>	Lobbying nontaxable amount. Enter the amount from the following table in both columns.														
<table border="1"> <thead> <tr> <th>If the amount on line 1e, column (a) or (b) is:</th> <th>The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table>		If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:	Not over \$500,000	20% of the amount on line 1e.	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.	Over \$17,000,000	\$1,000,000.		
If the amount on line 1e, column (a) or (b) is:	The lobbying nontaxable amount is:														
Not over \$500,000	20% of the amount on line 1e.														
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.														
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.														
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.														
Over \$17,000,000	\$1,000,000.														
<b>g</b>	Grassroots nontaxable amount (enter 25% of line 1f) .....														
<b>h</b>	Subtract line 1g from line 1a. If zero or less, enter -0- .....														
<b>i</b>	Subtract line 1f from line 1c. If zero or less, enter -0- .....														
<b>j</b>	If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? .....	<input type="checkbox"/> Yes	<input type="checkbox"/> No												

**4-Year Averaging Period Under Section 501(h)**

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below.

See the separate instructions for lines 2a through 2f.)

<b>Lobbying Expenditures During 4-Year Averaging Period</b>					
Calendar year (or fiscal year beginning in)	<b>(a) 2018</b>	<b>(b) 2019</b>	<b>(c) 2020</b>	<b>(d) 2021</b>	<b>(e) Total</b>
<b>2a</b> Lobbying nontaxable amount					
<b>b</b> Lobbying ceiling amount (150% of line 2a, column(e))					
<b>c</b> Total lobbying expenditures					
<b>d</b> Grassroots nontaxable amount					
<b>e</b> Grassroots ceiling amount (150% of line 2d, column (e))					
<b>f</b> Grassroots lobbying expenditures					

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**Part II-B** Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.	(a)		(b)
	Yes	No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:			
a Volunteers? .....		X	
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? .....	X		
c Media advertisements? .....		X	
d Mailings to members, legislators, or the public? .....	X		48.
e Publications, or published or broadcast statements? .....		X	
f Grants to other organizations for lobbying purposes? .....	X		794, 381.
g Direct contact with legislators, their staffs, government officials, or a legislative body? .....	X		197, 384.
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? .....	X		182.
i Other activities? .....		X	
j Total. Add lines 1c through 1i .....			991, 995.
2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? .....		X	
b If "Yes," enter the amount of any tax incurred under section 4912 .....			
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912 .....			
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? .....			

**Part III-A** Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).

	Yes	No
1 Were substantially all (90% or more) dues received nondeductible by members? .....	1	
2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? .....	2	
3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year? .....	3	

**Part III-B** Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" OR (b) Part III-A, line 3, is answered "Yes."

1 Dues, assessments and similar amounts from members .....	1	
2 Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). .....		
a Current year .....	2a	
b Carryover from last year .....	2b	
c Total .....	2c	
3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues .....	3	
4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? .....		
5 Taxable amount of lobbying and political expenditures. See instructions .....	4	
	5	

**Part IV** Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (See instructions); and Part II-B, line 1. Also, complete this part for any additional information.

SCHEDULE C - PART II-B, LINES 1B-1I

PART II-B, 1B PAID STAFF OR MANAGEMENT - REPRESENTS ACTIVITIES DESCRIBED

IN PART II-B LINES 1C-1I CONDUCTED BY MEMBERS OF THE CCF GOVERNMENT

RELATIONS OFFICE

PART II-B, 1D MAILINGS TO MEMBERS, LEGISLATORS, OR THE PUBLIC -

REPRESENTS LETTERS SENT TO LEGISLATORS AND ORGANIZATIONS ON VARIOUS

**PUBLIC INSPECTION COPY**

**Part IV Supplemental Information (continued)**

## HEALTHCARE RELATED TOPICS AND ISSUES

PART II-B, IF GRANTS TO OTHER ORGANIZATIONS FOR LOBBYING PURPOSES -

REPRESENTS PAYMENT TO CERTAIN ORGANIZATIONS FOR LOBBYING SERVICES AS WELL

AS PAYMENT OF DUES TO CERTAIN TRADE ORGANIZATIONS WHERE A PORTION OF THE

DUES ARE USED TO CONDUCT LOBBYING ACTIVITIES

PART II-B. 1G DIRECT CONTACT WITH LEGISLATORS, THEIR STAFFS, GOVERNMENT

OFFICIALS OR A LEGISLATIVE BODY - REPRESENTS MEETINGS WITH AND TOURS

CONDUCTED FOR LEGISLATORS AND/OR THEIR STAFF MEMBERS

PART II-B 1H RALLIES DEMONSTRATIONS SEMINARS CONVENTIONS SPEECHES

LECTURES OR ANY OTHER SIMILAR MEANS - REPRESENTS ORGANIZATION OF AND

#### PARTICIPATION IN TRADE ASSOCIATION MEETINGS AND CONFERENCES

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## SCHEDULE D (Form 990)

Department of the Treasury  
Internal Revenue Service

## Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,  
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.  
► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2021**

Open to Public  
Inspection

Name of the organization

THE CLEVELAND CLINIC FOUNDATION

Employer identification number

34-0714585

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

	(a) Donor advised funds	(b) Funds and other accounts
1 Total number at end of year .....		
2 Aggregate value of contributions to (during year) .....		
3 Aggregate value of grants from (during year) .....		
4 Aggregate value at end of year .....		
5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? .....		<input type="checkbox"/> Yes <input type="checkbox"/> No
6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? .....		<input type="checkbox"/> Yes <input type="checkbox"/> No

**Part II Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).	
<input type="checkbox"/> Preservation of land for public use (for example, recreation or education)	<input type="checkbox"/> Preservation of a historically important land area
<input checked="" type="checkbox"/> Protection of natural habitat	<input type="checkbox"/> Preservation of a certified historic structure
<input type="checkbox"/> Preservation of open space	
2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.	
a Total number of conservation easements .....	
b Total acreage restricted by conservation easements .....	
c Number of conservation easements on a certified historic structure included in (a) .....	
d Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register .....	
3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ► .....	
4 Number of states where property subject to conservation easement is located ► .....	1
5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? .....	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No
6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► .....	
7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ► \$ .....	11,000.
8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? .....	<input type="checkbox"/> Yes <input type="checkbox"/> No
9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.	

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items.	► \$ .....
b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:	
(i) Revenue included on Form 990, Part VIII, line 1 .....	► \$ .....
(ii) Assets included in Form 990, Part X .....	► \$ .....
2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items:	
a Revenue included on Form 990, Part VIII, line 1 .....	► \$ .....
b Assets included in Form 990, Part X .....	► \$ .....

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## Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):

a <input type="checkbox"/> Public exhibition	d <input type="checkbox"/> Loan or exchange program
b <input type="checkbox"/> Scholarly research	e <input type="checkbox"/> Other _____
c <input type="checkbox"/> Preservation for future generations	

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

## Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

	Amount
1c	
1d	
1e	
1f	

c Beginning balance .....

d Additions during the year .....

e Distributions during the year .....

f Ending balance .....

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

## Part V Endowment Funds.

Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance .....	472,718,962.	411,313,487.	354,560,827.	349,678,997.	296,834,800.
b Contributions .....	20,423,929.	22,565,740.	22,718,792.	15,111,719.	20,870,889.
c Net investment earnings, gains, and losses .....	64,802,033.	52,756,607.	40,731,794.	-5,038,774.	36,978,305.
d Grants or scholarships .....					
e Other expenditures for facilities and programs .....	8,188,369.	13,916,872.	6,697,926.	5,191,115.	5,004,997.
f Administrative expenses .....					
g End of year balance .....	549,756,555.	472,718,962.	411,313,487.	354,560,827.	349,678,997.

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

a Board designated or quasi-endowment ► 100 %

b Permanent endowment ► 100 %

c Term endowment ► 0 %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

(i) Unrelated organizations .....

(ii) Related organizations .....

Yes	No
3a(i)	X
3a(ii)	X
3b	

b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? .....

4 Describe in Part XIII the intended uses of the organization's endowment funds.

## Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land .....		183,983,898.		183,983,898.
b Buildings .....		4,056,062,438.	2,318,192,569.	1,737,869,869.
c Leasehold improvements .....		110,534,298.	83,045,165.	27,489,133.
d Equipment .....		1,951,128,078.	1,400,571,737.	550,556,341.
e Other .....		295,762,763.	59,415,977.	236,346,786.

**Total.** Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.) ► 2,736,246,027.

# PUBLIC INSPECTION COPY

Schedule D (Form 990) 2021

THE CLEVELAND CLINIC FOUNDATION

34-0714585

Page **3**

## Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives .....		
(2) Closely held equity interests .....		
(3) Other		
(A) OTHER SECURITIES (HEDGE FUNDS)	3,811,537,584.	COST
(B) OTHER SECURITIES (PRIVATE EQUITY)	2,786,723,091.	COST
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
<b>Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ►</b>	<b>6,598,260,675.</b>	

## Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
<b>Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ►</b>		

## Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1) DUE FROM AFFILIATES	939,261,485.
(2) PERPETUAL & BENEFICIAL TRUSTS	40,771,485.
(3) INVESTMENT IN AFFILIATES	944,840,734.
(4) OTHER ASSETS	106,580,921.
(5) DEFERRED ANNUUITIES	378,175,859.
(6)	
(7)	
(8)	
(9)	
<b>Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ►</b>	<b>2,409,630,484.</b>

## Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value
(1) Federal income taxes	-448,377.
(2) DEFERRED ANNUITY TRUST	931,629.
(3) OTHER LIABILITIES	77,580,199.
(4) FUTURE GIFT ANNUITY PAYMENTS	7,347,817.
(5) INTEREST RATE SWAP	115,333,199.
(6) ACCRUED PENSION	675,188,295.
(7) DUE TO AFFILIATES	1,257,125,461.
(8) ACCRUED BENEFITS	196,414,921.
(9)	
<b>Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ►</b>	<b>2,329,473,144.</b>

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII ...  X

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## Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	2a	
b	Donated services and use of facilities	2b	
c	Recoveries of prior year grants	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b	4c	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	

## Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements	1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	2a	
b	Prior year adjustments	2b	
c	Other losses	2c	
d	Other (Describe in Part XIII.)	2d	
e	Add lines 2a through 2d	2e	
3	Subtract line 2e from line 1	3	
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a	
b	Other (Describe in Part XIII.)	4b	
c	Add lines 4a and 4b	4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	

## Part XIII Supplemental Information.

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART II, LINE 9:

THE CONSERVATION COVENANTS REPORTED IN PART II ARE RELATED TO THREE

WETLANDS LOCATED ON THE CLEVELAND CLINIC FOUNDATION'S PROPERTY IN

TWINSBURG, OHIO; AKRON, OHIO; AND AVON, OHIO. THESE EASEMENTS ARE NOT

REQUIRED TO BE REPORTED ON THE BALANCE SHEET SEPARATE FROM THE VALUE OF

THE LAND. EXPENSES TO MONITOR, INSPECT, AND PROTECT THIS LAND ARE

REFLECTED IN THE STATEMENT OF EXPENSES.

PART V, LINE 4:

THE ENDOWMENT FUNDS OF THE CLEVELAND CLINIC FOUNDATION ARE USED IN

FURTHERANCE OF ITS EXEMPT PURPOSE. SPECIFICALLY, THESE FUNDS ARE USED FOR

EDUCATION, RESEARCH, AND PATIENT CARE.

# PUBLIC INSPECTION COPY

**Part XIII** **Supplemental Information** *(continued)*

PART X, LINE 2:

THE CLEVELAND CLINIC HEALTH SYSTEM'S ("THE SYSTEM") AUDITED FINANCIAL

STATEMENTS ARE REPORTED ON A CONSOLIDATED BASIS, INCLUDING EXEMPT,

TAXABLE, AND FOREIGN ENTITIES TO WHICH THE ASC 740-10 LIABILITY RELATES.

THE ASC 740-10 FOOTNOTE ON THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE

CLEVELAND CLINIC HEALTH SYSTEM READS AS FOLLOWS:

AT DECEMBER 31, 2021 AND 2020, THE LIABILITY FOR UNCERTAINTY IN INCOME

TAXES WAS \$2.0 MILLION AND \$1.5 MILLION, RESPECTIVELY. THE SYSTEM DOES

NOT EXPECT A SIGNIFICANT INCREASE OR DECREASE IN UNRECOGNIZED TAX BENEFITS

WITHIN THE NEXT 12 MONTHS. THE SYSTEM RECOGNIZES INTEREST AND PENALTIES

ACCRUED RELATED TO THE LIABILITY FOR UNRECOGNIZED TAX BENEFITS IN THE

CONSOLIDATED STATEMENTS OF OPERATIONS AND CHANGES IN NET ASSETS.

# PUBLIC INSPECTION COPY

## SCHEDULE F (Form 990)

Department of the Treasury  
Internal Revenue Service

## Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990.

► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

**2021**

Open to Public  
Inspection

Name of the organization

THE CLEVELAND CLINIC FOUNDATION

Employer identification number

34-0714585

**Part I General Information on Activities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

**1 For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? .....  Yes  No

**2 For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

**3 Activities per Region.** (The following Part I, line 3 table can be duplicated if additional space is needed.)

(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region	(f) Total expenditures for and investments in the region
CENTRAL AMERICA & THE CARIBBEAN	0	0	PROGRAM SERVICES	INVESTMENT IN WHOLLY-OWNED FOREIGN ENTITY	2,680,000.
NORTH AMERICA	2	0	PROGRAM SERVICES	INVESTMENT IN WHOLLY-OWNED FOREIGN ENTITY	46,559,000.
EUROPE	3	32	PROGRAM SERVICES	INVESTMENT IN WHOLLY-OWNED FOREIGN ENTITY	818,825,000.
MIDDLE EAST & NORTH AFRICA	2	71	PROGRAM SERVICES	INVESTMENT IN WHOLLY-OWNED FOREIGN ENTITY	5,488,000.
EAST ASIA AND THE PACIFIC	0	1	PROGRAM SERVICES	INVESTMENT IN WHOLLY-OWNED FOREIGN ENTITY	25,000.
EUROPE	0	0	PROGRAM SERVICES	TRAVEL FOR MEETINGS/CONFERENCES	410,000.
MIDDLE EAST & NORTH AFRICA	0	0	PROGRAM SERVICES	TRAVEL FOR MEETINGS/CONFERENCES	3,698,000.
MIDDLE EAST & NORTH AFRICA	0	0	FUNDRAISING		0.
<b>3 a Subtotal</b> .....	7	104			877,685,000.
<b>b Total from continuation sheets to Part I</b> .....	0	0			4140963000.
<b>c Totals (add lines 3a and 3b)</b> .....	7	104			5018648000.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2021

# PUBLIC INSPECTION COPY

Schedule F (Form 990)

THE CLEVELAND CLINIC FOUNDATION

34-0714585

Page 1

**Part I Continuation of Activities per Region.** (Schedule F (Form 990), Part I, line 3)

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for region
EAST ASIA AND THE PACIFIC	0	0	FUNDRAISING		0.
CENTRAL AMERICA & THE CARIBBEAN	0	0	FUNDRAISING		0.
NORTH AMERICA	0	0	FUNDRAISING		0.
SOUTH ASIA	0	0	FUNDRAISING		0.
EUROPE	0	0	FUNDRAISING		1,000.
EUROPE	0	0	INVESTING		103,623,000.
SUB-SAHARAN AFRICA	0	0	INVESTING		100,421,000.
MIDDLE EAST & NORTH AFRICA	0	0	INVESTING		2,419,000.
NORTH AMERICA	0	0	INVESTING		8,645,000.
CENTRAL AMERICA & THE CARIBBEAN	0	0	INVESTING		3925854000.
<b>Totals</b> .....					4140963000.

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**Part II Grants and Other Assistance to Organizations or Entities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		NORTH AMERICA	RESEARCH	231,000.	CHECK AND/OR WIRE	0.		
		EUROPE	RESEARCH	5,360.	CHECK AND/OR WIRE	0.		
		NORTH AMERICA	RESEARCH	64,465.	CHECK AND/OR WIRE	0.		
		EUROPE	RESEARCH	133,670.	CHECK AND/OR WIRE	0.		
		SOUTH AMERICA	RESEARCH	40,480.	CHECK AND/OR WIRE	0.		
		EUROPE	RESEARCH	16,307.	CHECK AND/OR WIRE	0.		
		SOUTH AMERICA	RESEARCH	141,772.	CHECK AND/OR WIRE	0.		
		SOUTH AMERICA	RESEARCH	45,425.	CHECK AND/OR WIRE	0.		

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter .....

►

14

3 Enter total number of other organizations or entities .....

►

4

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Schedule F (Form 990)

THE CLEVELAND CLINIC FOUNDATION

34-0714585

Page 2

Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States. (Schedule F (Form 990), Part II, line 1)								
1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
		SOUTH AMERICA	RESEARCH	8,664.	CHECK AND/OR WIRE	0.		
		EUROPE	RESEARCH	28,080.	CHECK AND/OR WIRE	0.		
		EUROPE	RESEARCH	384,536.	CHECK AND/OR WIRE	0.		
		EAST ASIA & THE PACIFIC	RESEARCH	83,400.	CHECK AND/OR WIRE	0.		
		NORTH AMERICA	RESEARCH	18,143.	CHECK AND/OR WIRE	0.		
		EUROPE	RESEARCH	13,000.	CHECK AND/OR WIRE	0.		
		SOUTH AMERICA	RESEARCH	27,070.	CHECK AND/OR WIRE	0.		
		SOUTH AMERICA	RESEARCH	23,800.	CHECK AND/OR WIRE	0.		
		SOUTH AMERICA	RESEARCH	64,770.	CHECK AND/OR WIRE	0.		

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Schedule F (Form 990)

THE CLEVELAND CLINIC FOUNDATION

34-0714585

Page 2

**Part II Continuation of Grants and Other Assistance to Organizations or Entities Outside the United States.** (Schedule F (Form 990), Part II, line 1)

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**Part III Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
RESEARCH	EUROPE	1	15,000.	CHECK AND/OR WIRE	0.		
RESEARCH	EUROPE	1	15,000.	CHECK AND/OR WIRE	0.		

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**Part IV Foreign Forms**

1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* .....  Yes  No

2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)* .....  Yes  No

3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)* .....  Yes  No

4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* .....  Yes  No

5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* .....  Yes  No

6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)* .....  Yes  No

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## Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 2:

A MAJORITY OF THE RESEARCH GRANTS PROVIDED TO FOREIGN ORGANIZATIONS ARE

PART OF A NATIONAL INSTITUTES OF HEALTH OR FEDERALLY FUNDED PROGRAM. AS

SUCH, THE FOREIGN ORGANIZATION IS REQUIRED TO MEET AND ADHERE TO FEDERAL

GRANT REPORTING REQUIREMENTS WITH RESPECT TO THE USE OF THE FUNDS ON AN

ON-GOING BASIS IN ORDER TO BE ELIGIBLE TO PARTICIPATE OR CONTINUE TO

PARTICIPATE IN THE RESEARCH STUDY. FOR THOSE GRANTS THAT ARE NOT

FEDERALLY FUNDED, A CONTRACT EXISTS WITH THE FOREIGN GRANTEE ORGANIZATION

THAT ESTABLISHES HOW THE FUNDS ARE TO BE USED AND REQUIRES CERTAIN

REPRESENTATIONS AND ACCOUNTING REGARDING THEIR USE. CLEVELAND CLINIC

MAINTAINS OVERSIGHT OF THESE GRANTS AND REGULARLY MONITORS THEIR

COMPLIANCE WITH EITHER THE FEDERAL REGULATIONS OR THE CONTRACT

PROVISIONS.

PART I, LINE 3:

THE ACCRUAL METHOD IS USED TO ACCOUNT FOR EXPENDITURES.

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## **SCHEDULE G (Form 990)**

## **Supplemental Information Regarding Fundraising or Gaming Activities**

OMB No. 1545-0047

2021

**Open to Public  
Inspection**

Department of the Treasury  
Internal Revenue Service

THE CLEVELAND CLINIC FOUNDATION

**Employer identification number**  
34-0714585

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Name of the organization

34-0714585

Name of the organization	THE CLEVELAND CLINIC FOUNDATION	Employer identification number
		34-0714585

Name of the organization  THE CLEVELAND CLINIC FOUNDATION	Employer identification number  34-0714585
---	--

1. Indicate whether the organization raised funds through any of the following activities. Check all that apply.

Indicate whether the organization raised funds through any of the following activities. Check all that apply.

- a**  Mail solicitations
- b**  Internet and email solicitations
- c**  Phone solicitations
- d**  In-person solicitations
- e**  Solicitation of non-government grants
- f**  Solicitation of government grants
- g**  Special fundraising events

**2 a** Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services?

Yes

No

**b** If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization.

(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
CLASSY - 350 TENTH AVE, STE 1300, SAN DIEGO, CA 92101	ONLINE FUNDRAISING	Yes	No	4,649,468.	265,737.	4,383,731.
RR DONNELLEY - 35 WEST WACKER DR, CHICAGO, IL 60601	DIRECT MAIL		X	2,089,717.	1,127,404.	962,313.
TSM DONOR ENGAGEMENT TEAM -	PHONE SOLICITATION		X	230,570.	907,958.	-677,388.
		</				

3 List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

AL, AK, AZ, AR, CA, CO, CT, DE, FL, GA, HI, ID, IL, IN, IA, KS, KY, LA, ME, MD, MA, MI, MN, MS, MO,  
MT, NE, NV, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA, RI, SC, SD, TN, TX, UT, VT, VA, WA, WV, WI, WY,

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Schedule G (Form 990) 2021

THE CLEVELAND CLINIC FOUNDATION

34-0714585

Page 2

**Part II Fundraising Events.** Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

	(a) Event #1 VELOSANO (event type)	(b) Event #2 CHILDREN'S GOLF OUTING (event type)	(c) Other events NONE (total number)	(d) Total events (add col. (a) through col. (c))
1 Gross receipts .....	5,058,171.	251,256.	0.	5,309,427.
2 Less: Contributions .....	4,963,609.	181,676.	0.	5,145,285.
3 Gross income (line 1 minus line 2) .....	94,562.	69,580.		164,142.
4 Cash prizes .....	0.	0.	0.	
5 Noncash prizes .....	0.	0.	0.	
6 Rent/facility costs .....	207,535.	3,000.	0.	210,535.
7 Food and beverages .....	93,752.	56,506.	0.	150,258.
8 Entertainment .....	0.	0.	0.	
9 Other direct expenses .....	1,130,775.	4,593.	0.	1,135,368.
10 Direct expense summary. Add lines 4 through 9 in column (d) .....			►	1,496,161.
11 Net income summary. Subtract line 10 from line 3, column (d) .....			►	-1,332,019.

**Part III Gaming.** Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

	(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
1 Gross revenue .....				
2 Cash prizes .....				
3 Noncash prizes .....				
4 Rent/facility costs .....				
5 Other direct expenses .....				
6 Volunteer labor .....	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	<input type="checkbox"/> Yes _____ % <input type="checkbox"/> No	
7 Direct expense summary. Add lines 2 through 5 in column (d) .....			►	
8 Net gaming income summary. Subtract line 7 from line 1, column (d) .....			►	

9 Enter the state(s) in which the organization conducts gaming activities: \_\_\_\_\_

a Is the organization licensed to conduct gaming activities in each of these states? \_\_\_\_\_  Yes  No  
b If "No," explain: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year? \_\_\_\_\_  Yes  No

b If "Yes," explain: \_\_\_\_\_  
\_\_\_\_\_  
\_\_\_\_\_

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Schedule G (Form 990) 2021

THE CLEVELAND CLINIC FOUNDATION

34-0714585

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11 Does the organization conduct gaming activities with nonmembers? .....  Yes  No

12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed to administer charitable gaming? .....  Yes  No

13 Indicate the percentage of gaming activity conducted in:

a The organization's facility .....  13a  %

b An outside facility .....  13b  %

14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ► \_\_\_\_\_

Address ► \_\_\_\_\_

15a Does the organization have a contract with a third party from whom the organization receives gaming revenue? .....  Yes  No

b If "Yes," enter the amount of gaming revenue received by the organization ► \$ \_\_\_\_\_ and the amount of gaming revenue retained by the third party ► \$ \_\_\_\_\_

c If "Yes," enter name and address of the third party:

Name ► \_\_\_\_\_

Address ► \_\_\_\_\_

16 Gaming manager information:

Name ► \_\_\_\_\_

Gaming manager compensation ► \$ \_\_\_\_\_

Description of services provided ► \_\_\_\_\_  
\_\_\_\_\_

Director/officer  Employee  Independent contractor

17 Mandatory distributions:

a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? .....  Yes  No

b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ► \$ \_\_\_\_\_

**Part IV Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

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**Schedule G (Form 990)**

THE CLEVELAND CLINIC FOUNDATION

34-0714585

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## Part IV

## **Supplemental Information** *(continued)*

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## SCHEDULE H (Form 990)

Department of the Treasury  
Internal Revenue Service

## Hospitals

OMB No. 1545-0047

**2021**

Open to Public  
Inspection

Name of the organization

THE CLEVELAND CLINIC FOUNDATION

Employer identification number  
34-0714585

### Part I Financial Assistance and Certain Other Community Benefits at Cost

**1a** Did the organization have a financial assistance policy during the tax year? If "No," skip to question 6a .....

**b** If "Yes," was it a written policy? .....

If the organization had multiple hospital facilities, indicate which of the following best describes application of the financial assistance policy to its various hospital facilities during the tax year.

Applied uniformly to all hospital facilities  Applied uniformly to most hospital facilities  
 Generally tailored to individual hospital facilities

**2** Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year.

**a** Did the organization use Federal Poverty Guidelines (FPG) as a factor in determining eligibility for providing *free* care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care: .....

100%  150%  200%  Other 250 %

**b** Did the organization use FPG as a factor in determining eligibility for providing *discounted* care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care: .....

200%  250%  300%  350%  Other %

**c** If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.

**4** Did the organization's financial assistance policy that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"? .....

**5a** Did the organization budget amounts for free or discounted care provided under its financial assistance policy during the tax year? .....

**b** If "Yes," did the organization's financial assistance expenses exceed the budgeted amount? .....

**c** If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care? .....

**6a** Did the organization prepare a community benefit report during the tax year? .....

**b** If "Yes," did the organization make it available to the public? .....

	Yes	No
1a	X	
1b	X	
3a	X	
3b	X	
4	X	
5a	X	
5b		X
5c		
6a	X	
6b	X	

Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H.

### 7 Financial Assistance and Certain Other Community Benefits at Cost

Financial Assistance and Means-Tested Government Programs	(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense
a Financial Assistance at cost (from Worksheet 1) .....			75,370,249.	0.	75,370,249.	1.11%
b Medicaid (from Worksheet 3, column a) .....			915,007,326.	522,690,710.	392,316,616.	5.79%
c Costs of other means-tested government programs (from Worksheet 3, column b) .....			0.	0.		.00%
<b>d Total.</b> Financial Assistance and Means-Tested Government Programs .....			990,377,575.	522,690,710.	467,686,865.	6.90%
<b>Other Benefits</b>						
e Community health improvement services and community benefit operations (from Worksheet 4) .....			72,229,996.	4,500,629.	67,729,367.	1.00%
f Health professions education (from Worksheet 5) .....			268,894,645.	27,368,821.	241,525,824.	3.57%
g Subsidized health services (from Worksheet 6) .....			43,741,228.	36,498,194.	7,243,034.	.10%
h Research (from Worksheet 7) .....			259,336,241.	160,068,036.	99,268,205.	1.46%
i Cash and in-kind contributions for community benefit (from Worksheet 8) .....			7,112,775.	229.	7,112,546.	.11%
<b>j Total.</b> Other Benefits .....			651,314,885.	228,435,909.	422,878,976.	6.24%
<b>k Total.</b> Add lines 7d and 7j .....			1641692460.	751,126,619.	890,565,841.	13.14%

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**Part II** **Community Building Activities** Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.

	<b>(a)</b> Number of activities or programs (optional)	<b>(b)</b> Persons served (optional)	<b>(c)</b> Total community building expense	<b>(d)</b> Direct offsetting revenue	<b>(e)</b> Net community building expense	<b>(f)</b> Percent of total expense
<b>1</b> Physical improvements and housing			0.	0.		.00%
<b>2</b> Economic development			0.	0.		.00%
<b>3</b> Community support			3,057.	0.	3,057.	.00%
<b>4</b> Environmental improvements			0.	0.		.00%
<b>5</b> Leadership development and training for community members			0.	0.		.00%
<b>6</b> Coalition building			404.	0.	404.	.00%
<b>7</b> Community health improvement advocacy			2,437.	0.	2,437.	.00%
<b>8</b> Workforce development			221,649.	400.	221,249.	.00%
<b>9</b> Other			0.	0.		.00%
<b>10</b> <b>Total</b>			227,547.	400.	227,147.	.00%

## Part III Bad Debt, Medicare, & Collection Practices

---

## Section A. Bad Debt Expense

1	Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15? .....		
2	Enter the amount of the organization's bad debt expense. Explain in Part VI the methodology used by the organization to estimate this amount .....	2	104,711
3	Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's financial assistance policy. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit .....	3	
4	Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements.		

		Yes	No
ent Association			
.....		1	X
2	104,711,653.		
3			
s bad debt			
ents.			
5	703,852,319.		
6	738,826,516.		
7	-34,974,197.		
nnuity benefit.			
ed on line 6.			
.....			
x year contain provisions on the		9a	X
Part VI .....		9b	X

## Section B. Medicare

5	Enter total revenue received from Medicare (including DSH and IME) .....	5
6	Enter Medicare allowable costs of care relating to payments on line 5 .....	6
7	Subtract line 6 from line 5. This is the surplus (or shortfall) .....	7
8	Describe in Part VI the extent to which any shortfall reported on line 7 should be treated as community benefit.	

Also describe in Part VI the costing methodology.

Check the box that describes the method used:

Cost accounting system       Cost to charge ratio       Other

## Cost accounting system

**9a** Did the organization have a written debt collection policy during the tax year? .....

**b** If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI.

## **Part IV Management Companies and Joint Ventures**

(owned 10% or more by officers, directors, trustees, key employees, and physicians - see instructions)

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## Part V Facility Information

---

## **Section A. Hospital Facilities**

(list in order of size, from largest to smallest)

How many hospital facilities did the organization operate during the tax year? 8

Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility)

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## Part V Facility Information (continued)

### Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group THE CLEVELAND CLINIC FOUNDATION

Line number of hospital facility, or line numbers of hospital

facilities in a facility reporting group (from Part V, Section A): 1

	Yes	No
<b>Community Health Needs Assessment</b>		
1 Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year? .....	1	X
2 Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C .....	2	X
3 During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12 .....	3	X
If "Yes," indicate what the CHNA report describes (check all that apply):		
a <input checked="" type="checkbox"/> A definition of the community served by the hospital facility		
b <input checked="" type="checkbox"/> Demographics of the community		
c <input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d <input checked="" type="checkbox"/> How data was obtained		
e <input checked="" type="checkbox"/> The significant health needs of the community		
f <input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g <input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs		
h <input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests		
i <input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j <input type="checkbox"/> Other (describe in Section C)		
4 Indicate the tax year the hospital facility last conducted a CHNA: <u>20 19</u>		
5 In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted .....	5	X
6a Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C .....	6a	X
6b Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C .....	6b	X
7 Did the hospital facility make its CHNA report widely available to the public? .....	7	X
If "Yes," indicate how the CHNA report was made widely available (check all that apply):		
a <input checked="" type="checkbox"/> Hospital facility's website (list url): <u>SEE PART V, SECTION C</u>		
b <input type="checkbox"/> Other website (list url): _____		
c <input checked="" type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility		
d <input type="checkbox"/> Other (describe in Section C)		
8 Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11 .....	8	X
9 Indicate the tax year the hospital facility last adopted an implementation strategy: <u>20 20</u>		
10 Is the hospital facility's most recently adopted implementation strategy posted on a website? .....	10	X
a If "Yes," (list url): <u>SEE PART V, SECTION C</u>		
b If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? .....	10b	
11 Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.		
12a Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)? .....	12a	X
b If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax? .....	12b	
c If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? <u>\$</u>		

# PUBLIC INSPECTION COPY

## Part V Facility Information (continued)

### Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group THE CLEVELAND CLINIC FOUNDATION

Did the hospital facility have in place during the tax year a written financial assistance policy that:

13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? .....

If "Yes," indicate the eligibility criteria explained in the FAP:

- a  Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 250 % and FPG family income limit for eligibility for discounted care of 400 %
- b  Income level other than FPG (describe in Section C)
- c  Asset level
- d  Medical indigency
- e  Insurance status
- f  Underinsurance status
- g  Residency
- h  Other (describe in Section C)

14 Explained the basis for calculating amounts charged to patients? .....

15 Explained the method for applying for financial assistance? .....

If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):

- a  Described the information the hospital facility may require an individual to provide as part of his or her application
- b  Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application
- c  Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process
- d  Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications
- e  Other (describe in Section C)

16 Was widely publicized within the community served by the hospital facility? .....

If "Yes," indicate how the hospital facility publicized the policy (check all that apply):

- a  The FAP was widely available on a website (list url): SEE PART V, SECTION C
- b  The FAP application form was widely available on a website (list url): SEE PART V, SECTION C
- c  A plain language summary of the FAP was widely available on a website (list url): SEE PART V, SECTION C
- d  The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)
- e  The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)
- f  A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)
- g  Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention
- h  Notified members of the community who are most likely to require financial assistance about availability of the FAP
- i  The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations
- j  Other (describe in Section C)

	Yes	No
13	X	
14	X	
15	X	
16	X	

# PUBLIC INSPECTION COPY

## Part V Facility Information (continued)

### Billing and Collections

Name of hospital facility or letter of facility reporting group THE CLEVELAND CLINIC FOUNDATION

17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment? .....

18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:

- a  Reporting to credit agency(ies)
- b  Selling an individual's debt to another party
- c  Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP
- d  Actions that require a legal or judicial process
- e  Other similar actions (describe in Section C)
- f  None of these actions or other similar actions were permitted

19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP? .....

If "Yes," check all actions in which the hospital facility or a third party engaged:

- a  Reporting to credit agency(ies)
- b  Selling an individual's debt to another party
- c  Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP
- d  Actions that require a legal or judicial process
- e  Other similar actions (describe in Section C)

20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):

- a  Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)
- b  Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)
- c  Processed incomplete and complete FAP applications (if not, describe in Section C)
- d  Made presumptive eligibility determinations (if not, describe in Section C)
- e  Other (describe in Section C)
- f  None of these efforts were made

### Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? .....

If "No," indicate why:

- a  The hospital facility did not provide care for any emergency medical conditions
- b  The hospital facility's policy was not in writing
- c  The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)
- d  Other (describe in Section C)

	Yes	No
17	X	
19		X

# PUBLIC INSPECTION COPY

**Part V Facility Information (continued)****Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)**Name of hospital facility or letter of facility reporting group THE CLEVELAND CLINIC FOUNDATION

22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.

- a  The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period
- b  The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period
- c  The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period
- d  The hospital facility used a prospective Medicare or Medicaid method

23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? .....

If "Yes," explain in Section C.

24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? .....

If "Yes," explain in Section C.

	Yes	No
22		
23		x
24		x

# PUBLIC INSPECTION COPY

## Part V Facility Information (continued)

### Section B. Facility Policies and Practices

(complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)

Name of hospital facility or letter of facility reporting group REPORTING GROUP A

Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A): 2, 3, 4, 5, 6, 7, 8

		Yes	No
<b>Community Health Needs Assessment</b>			
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year? .....	1	X
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C .....	2	X
3	During the tax year or either of the two immediately preceding tax years, did the hospital facility conduct a community health needs assessment (CHNA)? If "No," skip to line 12 .....	3	X
If "Yes," indicate what the CHNA report describes (check all that apply):			
a	<input checked="" type="checkbox"/> A definition of the community served by the hospital facility		
b	<input checked="" type="checkbox"/> Demographics of the community		
c	<input checked="" type="checkbox"/> Existing health care facilities and resources within the community that are available to respond to the health needs of the community		
d	<input checked="" type="checkbox"/> How data was obtained		
e	<input checked="" type="checkbox"/> The significant health needs of the community		
f	<input checked="" type="checkbox"/> Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups		
g	<input checked="" type="checkbox"/> The process for identifying and prioritizing community health needs and services to meet the community health needs		
h	<input checked="" type="checkbox"/> The process for consulting with persons representing the community's interests		
i	<input checked="" type="checkbox"/> The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA(s)		
j	<input type="checkbox"/> Other (describe in Section C)		
4	Indicate the tax year the hospital facility last conducted a CHNA: <u>20 19</u>		
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted .....	5	X
6a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C .....	6a	X
6b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C .....	6b	X
7	Did the hospital facility make its CHNA report widely available to the public? .....	7	X
If "Yes," indicate how the CHNA report was made widely available (check all that apply):			
a	<input checked="" type="checkbox"/> Hospital facility's website (list url): <u>SEE PART V, SECTION C</u>		
b	<input type="checkbox"/> Other website (list url): _____		
c	<input checked="" type="checkbox"/> Made a paper copy available for public inspection without charge at the hospital facility		
d	<input type="checkbox"/> Other (describe in Section C)		
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11 .....	8	X
9	Indicate the tax year the hospital facility last adopted an implementation strategy: <u>20 20</u>	10	X
10	Is the hospital facility's most recently adopted implementation strategy posted on a website? .....	10b	
a	If "Yes," (list url): <u>SEE PART V, SECTION C</u>		
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return? .....		
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.		
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)? .....	12a	X
b	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax? .....	12b	
c	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities? <u>\$</u>		

# PUBLIC INSPECTION COPY

## Part V Facility Information (continued)

### Financial Assistance Policy (FAP)

Name of hospital facility or letter of facility reporting group REPORTING GROUP A

Did the hospital facility have in place during the tax year a written financial assistance policy that:

13 Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? .....

If "Yes," indicate the eligibility criteria explained in the FAP:

- a  Federal poverty guidelines (FPG), with FPG family income limit for eligibility for free care of 250 % and FPG family income limit for eligibility for discounted care of 400 %
- b  Income level other than FPG (describe in Section C)
- c  Asset level
- d  Medical indigency
- e  Insurance status
- f  Underinsurance status
- g  Residency
- h  Other (describe in Section C)

14 Explained the basis for calculating amounts charged to patients? .....

15 Explained the method for applying for financial assistance? .....

If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):

- a  Described the information the hospital facility may require an individual to provide as part of his or her application
- b  Described the supporting documentation the hospital facility may require an individual to submit as part of his or her application
- c  Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process
- d  Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications
- e  Other (describe in Section C)

16 Was widely publicized within the community served by the hospital facility? .....

If "Yes," indicate how the hospital facility publicized the policy (check all that apply):

- a  The FAP was widely available on a website (list url): SEE PART V, SECTION C
- b  The FAP application form was widely available on a website (list url): SEE PART V, SECTION C
- c  A plain language summary of the FAP was widely available on a website (list url): SEE PART V, SECTION C
- d  The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)
- e  The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)
- f  A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)
- g  Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention
- h  Notified members of the community who are most likely to require financial assistance about availability of the FAP
- i  The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by Limited English Proficiency (LEP) populations
- j  Other (describe in Section C)

	Yes	No
13	X	
14	X	
15	X	
16	X	

# PUBLIC INSPECTION COPY

## Part V Facility Information (continued)

### Billing and Collections

#### Name of hospital facility or letter of facility reporting group REPORTING GROUP A

17 Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written financial assistance policy (FAP) that explained all of the actions the hospital facility or other authorized party may take upon nonpayment? .....

18 Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:

- a  Reporting to credit agency(ies)
- b  Selling an individual's debt to another party
- c  Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP
- d  Actions that require a legal or judicial process
- e  Other similar actions (describe in Section C)
- f  None of these actions or other similar actions were permitted

19 Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP? .....

If "Yes," check all actions in which the hospital facility or a third party engaged:

- a  Reporting to credit agency(ies)
- b  Selling an individual's debt to another party
- c  Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP
- d  Actions that require a legal or judicial process
- e  Other similar actions (describe in Section C)

20 Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) in line 19 (check all that apply):

- a  Provided a written notice about upcoming ECAs (Extraordinary Collection Action) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)
- b  Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)
- c  Processed incomplete and complete FAP applications (if not, describe in Section C)
- d  Made presumptive eligibility determinations (if not, describe in Section C)
- e  Other (describe in Section C)
- f  None of these efforts were made

### Policy Relating to Emergency Medical Care

21 Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's financial assistance policy? .....

If "No," indicate why:

- a  The hospital facility did not provide care for any emergency medical conditions
- b  The hospital facility's policy was not in writing
- c  The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)
- d  Other (describe in Section C)

	Yes	No
17	X	
19		X

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## Part V Facility Information (continued)

### Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)

Name of hospital facility or letter of facility reporting group REPORTING GROUP A

22 Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care.

- a  The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period
- b  The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period
- c  The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period
- d  The hospital facility used a prospective Medicare or Medicaid method

23 During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? .....

If "Yes," explain in Section C.

24 During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? .....

If "Yes," explain in Section C.

	Yes	No
22		
23		x
24		x

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**Part V Facility Information (continued)**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

THE CLEVELAND CLINIC FOUNDATION:

PART V, SECTION B, LINE 5: INPUT FROM THE COMMUNITY WAS RECEIVED THROUGH

KEY INFORMANT INTERVIEWS WHICH TOOK PLACE AUGUST 2018 THROUGH DECEMBER

2018.

THE KEY INFORMANTS WERE IDENTIFIED BY EACH HOSPITAL FACILITY'S LEADERSHIP

AS PERSONS OR ORGANIZATIONS THAT REPRESENTED THE BROAD INTERESTS OF EACH

FACILITY'S COMMUNITY, AS DEFINED IN THE RELEVANT CHNA REPORT. THEY WERE

SELECTED BASED ON THEIR INVOLVEMENT WITH THE COMMUNITY AND THEIR

PARTICIPATION IN OVERALL COMMUNITY HEALTH. THE KEY INFORMANTS INCLUDED

PERSONS WITH SPECIAL KNOWLEDGE OF OR EXPERTISE IN PUBLIC HEALTH; LOCAL

PUBLIC HEALTH DEPARTMENTS; AGENCIES WITH CURRENT DATA OR INFORMATION ABOUT

THE HEALTH NEEDS AND SOCIAL NEEDS OF THE COMMUNITY; REPRESENTATIVES OF

SOCIAL SERVICE ORGANIZATIONS; AND LEADERS, REPRESENTATIVES, AND MEMBERS OF

MEDICALLY UNDERSERVED, LOW-INCOME, AND MINORITY POPULATIONS. EACH KEY

INFORMANT WAS INTERVIEWED OVER THE PHONE BY THE CONSULTANT, VERITE

HEALTHCARE CONSULTING, LLC, USING THE SAME SET OF QUESTIONS FOR EACH

PARTICIPANT. A LIST OF EACH PARTICIPANT ORGANIZATION IS IDENTIFIED IN

APPENDIX H OF THE HOSPITAL FACILITY'S CHNA.

THE CLEVELAND CLINIC FOUNDATION:

PART V, SECTION B, LINE 6A: CLEVELAND CLINIC FOUNDATION MAIN CAMPUS

COLLABORATED WITH OTHER CLEVELAND CLINIC HEALTH SYSTEM HOSPITALS,

INCLUDING: AKRON GENERAL MEDICAL CENTER, CLEVELAND CLINIC CHILDREN'S

HOSPITAL, CLEVELAND CLINIC CHILDREN'S HOSPITAL FOR REHABILITATION, EUCLID

HOSPITAL, FAIRVIEW HOSPITAL, HILLCREST HOSPITAL, LODI COMMUNITY HOSPITAL,

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**Part V Facility Information (continued)**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

LUTHERAN HOSPITAL, MARYMOUNT HOSPITAL, MEDINA HOSPITAL, SOUTH POINTE

HOSPITAL, UNION HOSPITAL, AND CLEVELAND CLINIC WESTON HOSPITAL, CLEVELAND

CLINIC FOUNDATION MAIN CAMPUS ALSO COLLABORATED WITH ASHTABULA COUNTY

MEDICAL CENTER AND GLENBEIGH.

THE CLEVELAND CLINIC FOUNDATION:

PART V, SECTION B, LINE 6B: CLEVELAND CLINIC HEALTH SYSTEM COLLABORATES

WITH THE STATE'S DEPARTMENT OF HEALTH, LOCAL COUNTIES' BOARDS OF PUBLIC

HEALTH, AND NONPROFIT ORGANIZATIONS SUCH AS UNITED WAY AND ALCOHOL, DRUG

ADDICTION AND MENTAL HEALTH SERVICES TO DEVELOP AND SHARE DATA IN

PRIORITIZING HEALTH NEEDS AND IDENTIFYING STRATEGIES TO FURTHER IMPROVE

THE COMMUNITY HEALTH NEEDS ASSESSMENT PROCESS.

THE CLEVELAND CLINIC FOUNDATION:

PART V, SECTION B, LINE 11: THE KEY NEEDS IDENTIFIED WERE THE FOLLOWING:

ACCESS TO AFFORDABLE HEALTH CARE, ADDICTION AND MENTAL HEALTH, CHRONIC

DISEASE PREVENTION AND MANAGEMENT, INFANT MORTALITY, MEDICAL RESEARCH AND

HEALTH PROFESSIONS EDUCATION, AND SOCIOECONOMIC CONCERNs. ALL KEY NEEDS

IDENTIFIED ARE ADDRESSED. HOW THE FACILITY WILL ADDRESS EACH NEED IS

DESCRIBED IN DETAIL IN THE RELEVANT HOSPITAL FACILITY'S IMPLEMENTATION

STRATEGY REPORT.

THE CLEVELAND CLINIC FOUNDATION:

PART V, SECTION B, LINE 13B: PATIENTS WHO DO NOT MEET FINANCIAL CRITERIA

# PUBLIC INSPECTION COPY

Schedule H (Form 990) 2021

THE CLEVELAND CLINIC FOUNDATION

34-0714585

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## Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

FOR ASSISTANCE BASED ON FEDERAL POVERTY LEVEL MAY NONETHELESS QUALIFY FOR

ASSISTANCE IF THEIR MEDICAL EXPENSES EXCEED 15% OF THEIR ANNUAL FAMILY

INCOME.

THE CLEVELAND CLINIC FOUNDATION:

PART V, SECTION B, LINE 15E: IN ADDITION TO APPLYING BY COMPLETING A

FINANCIAL ASSISTANCE APPLICATION, PATIENTS MAY BE EVALUATED UPON

SCHEDULING OR PRIOR TO ADMISSION BY THE CLEVELAND CLINIC FOUNDATION.

UNINSURED PATIENTS THAT THE CLEVELAND CLINIC FOUNDATION DETERMINES THROUGH

THIRD PARTY VERIFICATION SOURCES TO HAVE ANNUAL FAMILY INCOME UNDER 400%

OF THE FEDERAL POVERTY GUIDELINES WILL BE DEEMED ELIGIBLE AND NOTIFIED AS

SUCH IN WRITING. IF THE PATIENT BELIEVES THEY QUALIFY FOR ADDITIONAL

ASSISTANCE, THEY MAY SUBMIT A COMPLETED APPLICATION FOR CONSIDERATION.

THE CLEVELAND CLINIC FOUNDATION:

PART V, SECTION B, LINE 16J: INFORMING THE PUBLIC THAT FINANCIAL

ASSISTANCE IS AVAILABLE IS AN IMPORTANT ELEMENT OF OUR FINANCIAL

ASSISTANCE PROGRAM AND THE CLEVELAND CLINIC CONTINUOUSLY STRIVES TO

IMPROVE ITS COMMUNICATIONS WITH PATIENTS ON THE AVAILABILITY OF FINANCIAL

ASSISTANCE. INFORMATION ABOUT THE FINANCIAL ASSISTANCE POLICY IS

AVAILABLE ON THE CLEVELAND CLINIC WEBSITE. PATIENT BILLS INCLUDE DETAILED

INFORMATION REGARDING THE FINANCIAL ASSISTANCE POLICY. A PLAIN LANGUAGE

SUMMARY OF THE FINANCIAL ASSISTANCE POLICY IS AVAILABLE THROUGHOUT CCF,

INCLUDING IN PATIENT REGISTRATION AREAS, ONLINE, AND WITH FINANCIAL

COUNSELORS WHO ARE PRESENT ON-SITE AT EACH CLEVELAND CLINIC HOSPITAL AND

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**Part V Facility Information (continued)**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

OHIO FAMILY HEALTH CENTER TO ASSIST PATIENTS IN QUALIFYING FOR

GOVERNMENTAL ASSISTANCE PROGRAMS AND FINANCIAL ASSISTANCE. A DESCRIPTION

OF THE POLICY IS ALSO INCLUDED IN OUR INSURANCE AND BILLING INFORMATION

PATIENT BROCHURE, WHICH IS AVAILABLE AT REGISTRATION DESKS WITH FINANCIAL

COUNSELORS.

THE CLEVELAND CLINIC FOUNDATION:

PART V, SECTION B, LINE 20E: IN ADDITION TO ITEMS LISTED IN 20A-D, THE

CLEVELAND CLINIC FOUNDATION NOTIFIES INDIVIDUALS OF THE AVAILABILITY OF

FINANCIAL ASSISTANCE IN COMMUNICATIONS WITH PATIENTS ABOUT APPOINTMENT

REMINDERS, IN THEIR DISCHARGE SUMMARY, IN THE ON HOLD MESSAGE IF THEY CALL

CUSTOMER SERVICE, AND ON WEB PAGES INCLUDING THE ONLINE BILL PAY PORTAL.

SCHEDULE H, PART V, SECTION B. FACILITY REPORTING GROUP A

FACILITY REPORTING GROUP A CONSISTS OF:

- FACILITY 7: SELECT SPECIALTY - REGENCY WEST

- FACILITY 6: SELECT SPECIALTY - REGENCY EAST

- FACILITY 5: SELECT SPECIALTY - FAIRHILL

- FACILITY 8: SELECT SPECIALTY - GATEWAY

- FACILITY 3: CLEVELAND CLINIC REHABILITATION-AVON

- FACILITY 2: CLEVELAND CLINIC REHAB - BEACHWOOD

- FACILITY 4: CLEVELAND CLINIC REHAB - EDWIN SHAW

GROUP A-FACILITY 7 -- SELECT SPECIALTY - REGENCY WEST

PART V, SECTION B, LINE 5: INPUT FROM THE COMMUNITY WAS RECEIVED THROUGH

KEY INFORMANT INTERVIEWS CONDUCTED BETWEEN JUNE AND OCTOBER 2017.

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**Part V Facility Information (continued)**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

SUPPLEMENTAL INTERVIEWS WERE CONDUCTED AUGUST THROUGH DECEMBER 2018.

KEY INFORMANTS WERE IDENTIFIED BY THE HOSPITAL FACILITY'S LEADERSHIP AS

PERSONS OR ORGANIZATIONS THAT REPRESENTED THE BROAD INTERESTS OF EACH

FACILITY'S COMMUNITY, AS DEFINED IN THE RELEVANT CHNA REPORT. THEY WERE

SELECTED BASED ON THEIR INVOLVEMENT WITH THE COMMUNITY AND THEIR

PARTICIPATION IN OVERALL COMMUNITY HEALTH. THE KEY INFORMANTS INCLUDED

PERSONS WITH SPECIAL KNOWLEDGE OF OR EXPERTISE IN PUBLIC HEALTH; LOCAL

PUBLIC HEALTH DEPARTMENTS; AGENCIES WITH CURRENT DATA OR INFORMATION ABOUT

THE HEALTH NEEDS AND SOCIAL NEEDS OF THE COMMUNITY; REPRESENTATIVES OF

SOCIAL SERVICE ORGANIZATIONS; AND LEADERS, REPRESENTATIVES, AND MEMBERS OF

MEDICALLY UNDERSERVED, LOW-INCOME, AND MINORITY POPULATIONS. A LIST OF

EACH PARTICIPANT ORGANIZATION IS IDENTIFIED IN APPENDIX C OF THE HOSPITAL

FACILITY'S CHNA.

GROUP A-FACILITY 7 -- SELECT SPECIALTY - REGENCY WEST

PART V, SECTION B, LINE 6A: SELECT SPECIALTY - REGENCY WEST COLLABORATED

WITH THE CLEVELAND CLINIC HEALTH SYSTEM AND WITH THE FOLLOWING SELECT

MEDICAL HOSPITALS: SELECT SPECIALTY HOSPITAL - CLEVELAND FAIRHILL, SELECT

SPECIALTY HOSPITAL - CLEVELAND GATEWAY, REGENCY HOSPITAL OF CLEVELAND

EAST, CLEVELAND CLINIC REHABILITATION - AVON, CLEVELAND CLINIC

REHABILITATION - BEACHWOOD, CLEVELAND CLINIC REHABILITATION - EDWIN SHAW.

GROUP A-FACILITY 7 -- SELECT SPECIALTY - REGENCY WEST

PART V, SECTION B, LINE 11: THE KEY NEEDS IDENTIFIED BY SELECT SPECIALTY -

REGENCY WEST WERE THE FOLLOWING: ACCESS TO AFFORDABLE HEALTH CARE, CHRONIC

DISEASE PREVENTION AND MANAGEMENT, AND SOCIOECONOMIC CONCERNs. HOW THE

FACILITY WILL ADDRESS EACH NEED IS DESCRIBED IN DETAIL IN THE RELEVANT

# PUBLIC INSPECTION COPY

**Part V Facility Information (continued)**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

HOSPITAL FACILITY'S IMPLEMENTATION STRATEGY REPORT.

SELECT SPECIALTY - REGENCY WEST CANNOT DIRECTLY ADDRESS THOSE COMMUNITY

NEEDS THAT DO NOT RELATE DIRECTLY TO THE HOSPITAL'S MISSION TO DELIVER

HEALTH CARE. THESE ARE NEEDS THAT OTHER GOVERNMENTAL AND/OR NONPROFIT

ORGANIZATIONS HAVE MORE APPROPRIATE EXPERTISE AND RESOURCES TO ADDRESS.

ALTHOUGH SELECT SPECIALTY - REGENCY WEST CANNOT ADDRESS THESE NEEDS

DIRECTLY, IT DOES SUPPORT GOVERNMENTAL AND OTHER AGENCIES IN THEIR EFFORTS

TO HELP WITH THESE NEEDS.

SELECT SPECIALTY - REGENCY WEST CANNOT ADDRESS THE FOLLOWING COMMUNITY

NEED IDENTIFIED IN THE COMMUNITY HEALTH NEEDS ASSESSMENT: SOCIOECONOMIC

CONCERN (INCLUDING HIGH RATES OF POVERTY, HOUSING ISSUES, CRIME, AIR

POLLUTION, INADEQUATE TRANSPORTATION AND UNDERSUPPLY OF NEEDED SOCIAL

SERVICES). ALTHOUGH SELECT SPECIALTY - REGENCY WEST IS NOT DIRECTLY

INVOLVED WITH ECONOMIC DEVELOPMENT OR COMMUNITY CONDITIONS, IT DOES

SUPPORT GOVERNMENTAL AND OTHER AGENCIES IN THEIR EFFORTS TO HELP WITH

THESE NEEDS. SELECT SPECIALTY - REGENCY WEST SERVICES POPULATIONS ACROSS

NORTHEAST OHIO AND THUS HAS A WIDE-REACHING ECONOMIC IMPACT THROUGH ITS

HIRING PRACTICES TO SUPPORT PATIENT CARE.

GROUP A-FACILITY 6 -- SELECT SPECIALTY - REGENCY EAST

PART V, SECTION B, LINE 5: INPUT FROM THE COMMUNITY WAS RECEIVED THROUGH

KEY INFORMANT INTERVIEWS CONDUCTED BETWEEN JUNE AND OCTOBER 2017.

SUPPLEMENTAL INTERVIEWS WERE CONDUCTED AUGUST THROUGH DECEMBER 2018.

KEY INFORMANTS WERE IDENTIFIED BY THE HOSPITAL FACILITY'S LEADERSHIP AS

PERSONS OR ORGANIZATIONS THAT REPRESENTED THE BROAD INTERESTS OF EACH

FACILITY'S COMMUNITY, AS DEFINED IN THE RELEVANT CHNA REPORT. THEY WERE

SELECTED BASED ON THEIR INVOLVEMENT WITH THE COMMUNITY AND THEIR

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**Part V Facility Information (continued)**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

PARTICIPATION IN OVERALL COMMUNITY HEALTH. THE KEY INFORMANTS INCLUDED

PERSONS WITH SPECIAL KNOWLEDGE OF OR EXPERTISE IN PUBLIC HEALTH; LOCAL

PUBLIC HEALTH DEPARTMENTS; AGENCIES WITH CURRENT DATA OR INFORMATION ABOUT

THE HEALTH NEEDS AND SOCIAL NEEDS OF THE COMMUNITY; REPRESENTATIVES OF

SOCIAL SERVICE ORGANIZATIONS; AND LEADERS, REPRESENTATIVES, AND MEMBERS OF

MEDICALLY UNDERSERVED, LOW-INCOME, AND MINORITY POPULATIONS. A LIST OF

EACH PARTICIPANT ORGANIZATION IS IDENTIFIED IN APPENDIX C OF THE HOSPITAL

FACILITY'S CHNA.

GROUP A-FACILITY 6 -- SELECT SPECIALTY - REGENCY EAST

PART V, SECTION B, LINE 6A: SELECT SPECIALTY - REGENCY EAST COLLABORATED

WITH THE CLEVELAND CLINIC HEALTH SYSTEM AND WITH THE FOLLOWING SELECT

MEDICAL HOSPITALS: SELECT SPECIALTY HOSPITAL - CLEVELAND FAIRHILL, SELECT

SPECIALTY HOSPITAL - CLEVELAND GATEWAY, REGENCY HOSPITAL OF CLEVELAND

WEST, CLEVELAND CLINIC REHABILITATION - AVON, CLEVELAND CLINIC

REHABILITATION - BEACHWOOD, CLEVELAND CLINIC REHABILITATION - EDWIN SHAW.

GROUP A-FACILITY 6 -- SELECT SPECIALTY - REGENCY EAST

PART V, SECTION B, LINE 11: THE KEY NEEDS IDENTIFIED BY SELECT SPECIALTY -

REGENCY EAST WERE THE FOLLOWING: ACCESS TO AFFORDABLE HEALTH CARE;

CHRONIC DISEASE PREVENTION AND MANAGEMENT; AND SOCIOECONOMIC CONCERNs.

HOW THE FACILITY WILL ADDRESS EACH NEED IS DESCRIBED IN DETAIL IN THE

RELEVANT HOSPITAL FACILITY'S IMPLEMENTATION STRATEGY REPORT.

SELECT SPECIALTY - REGENCY EAST CANNOT DIRECTLY ADDRESS THOSE COMMUNITY

NEEDS THAT DO NOT RELATE DIRECTLY TO THE HOSPITAL'S MISSION TO DELIVER

HEALTH CARE. THESE ARE NEEDS THAT OTHER GOVERNMENTAL AND/OR NONPROFIT

ORGANIZATIONS HAVE MORE APPROPRIATE EXPERTISE AND RESOURCES TO ADDRESS.

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**Part V Facility Information (continued)**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

ALTHOUGH SELECT SPECIALTY - REGENCY EAST CANNOT ADDRESS THESE NEEDS

DIRECTLY, IT DOES SUPPORT GOVERNMENTAL AND OTHER AGENCIES IN THEIR EFFORTS

TO HELP WITH THESE NEEDS.

SELECT SPECIALTY - REGENCY EAST CANNOT ADDRESS THE FOLLOWING COMMUNITY

NEED IDENTIFIED IN THE COMMUNITY HEALTH NEEDS ASSESSMENT: SOCIOECONOMIC

CONCERNS (INCLUDING HIGH RATES OF POVERTY, HOUSING ISSUES, CRIME, AIR

POLLUTION, INADEQUATE TRANSPORTATION AND UNDERSUPPLY OF NEEDED SOCIAL

SERVICES). ALTHOUGH SELECT SPECIALTY - REGENCY EAST IS NOT DIRECTLY

INVOLVED WITH ECONOMIC DEVELOPMENT OR COMMUNITY CONDITIONS, IT DOES

SUPPORT GOVERNMENTAL AND OTHER AGENCIES IN THEIR EFFORTS TO HELP WITH

THESE NEEDS. SELECT SPECIALTY - REGENCY EAST SERVICES POPULATIONS ACROSS

NORTHEAST OHIO AND THUS HAS A WIDE-REACHING ECONOMIC IMPACT THROUGH ITS

HIRING PRACTICES TO SUPPORT PATIENT CARE.

GROUP A-FACILITY 5 -- SELECT SPECIALTY - FAIRHILL

PART V, SECTION B, LINE 5: INPUT FROM THE COMMUNITY WAS RECEIVED THROUGH

KEY INFORMANT INTERVIEWS CONDUCTED BETWEEN JUNE AND OCTOBER 2017.

SUPPLEMENTAL INTERVIEWS WERE CONDUCTED AUGUST THROUGH DECEMBER 2018.

KEY INFORMANTS WERE IDENTIFIED BY THE HOSPITAL FACILITY'S LEADERSHIP AS

PERSONS OR ORGANIZATIONS THAT REPRESENTED THE BROAD INTERESTS OF EACH

FACILITY'S COMMUNITY, AS DEFINED IN THE RELEVANT CHNA REPORT. THEY WERE

SELECTED BASED ON THEIR INVOLVEMENT WITH THE COMMUNITY AND THEIR

PARTICIPATION IN OVERALL COMMUNITY HEALTH. THE KEY INFORMANTS INCLUDED

PERSONS WITH SPECIAL KNOWLEDGE OF OR EXPERTISE IN PUBLIC HEALTH; LOCAL

PUBLIC HEALTH DEPARTMENTS; AGENCIES WITH CURRENT DATA OR INFORMATION ABOUT

THE HEALTH NEEDS AND SOCIAL NEEDS OF THE COMMUNITY; REPRESENTATIVES OF

SOCIAL SERVICE ORGANIZATIONS; AND LEADERS, REPRESENTATIVES, AND MEMBERS OF

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**Part V Facility Information (continued)**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

MEDICALLY UNDERSERVED, LOW-INCOME, AND MINORITY POPULATIONS. A LIST OF

EACH PARTICIPANT ORGANIZATION IS IDENTIFIED IN APPENDIX C OF THE HOSPITAL

FACILITY'S CHNA.

GROUP A-FACILITY 5 -- SELECT SPECIALTY - FAIRHILL

PART V, SECTION B, LINE 6A: SELECT SPECIALTY - FAIRHILL COLLABORATED WITH

THE CLEVELAND CLINIC HEALTH SYSTEM AND WITH THE FOLLOWING SELECT MEDICAL

HOSPITALS: SELECT SPECIALTY HOSPITAL - CLEVELAND GATEWAY, REGENCY HOSPITAL

OF CLEVELAND WEST, REGENCY HOSPITAL OF CLEVELAND EAST, CLEVELAND CLINIC

REHABILITATION - AVON, CLEVELAND CLINIC REHABILITATION - BEACHWOOD,

CLEVELAND CLINIC REHABILITATION - EDWIN SHAW.

GROUP A-FACILITY 5 -- SELECT SPECIALTY - FAIRHILL

PART V, SECTION B, LINE 11: THE KEY NEEDS IDENTIFIED BY SELECT SPECIALTY -

FAIRHILL WERE THE FOLLOWING: ACCESS TO AFFORDABLE HEALTH CARE, CHRONIC

DISEASE PREVENTION AND MANAGEMENT, AND SOCIOECONOMIC CONCERNs. HOW THE

FACILITY WILL ADDRESS EACH NEED IS DESCRIBED IN DETAIL IN THE RELEVANT

HOSPITAL FACILITY'S IMPLEMENTATION STRATEGY REPORT.

SELECT SPECIALTY - FAIRHILL CANNOT DIRECTLY ADDRESS THOSE COMMUNITY NEEDS

THAT DO NOT RELATE DIRECTLY TO THE HOSPITAL'S MISSION TO DELIVER HEALTH

CARE. THESE ARE NEEDS THAT OTHER GOVERNMENTAL AND/OR NONPROFIT

ORGANIZATIONS HAVE MORE APPROPRIATE EXPERTISE AND RESOURCES TO ADDRESS.

ALTHOUGH SELECT SPECIALTY - FAIRHILL CANNOT ADDRESS THESE NEEDS DIRECTLY,

IT DOES SUPPORT GOVERNMENTAL AND OTHER AGENCIES IN THEIR EFFORTS TO HELP

WITH THESE NEEDS.

SELECT SPECIALTY - FAIRHILL CANNOT ADDRESS THE FOLLOWING COMMUNITY NEED

IDENTIFIED IN THE COMMUNITY HEALTH NEEDS ASSESSMENT: SOCIOECONOMIC

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**Part V Facility Information (continued)**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

CONCERNS ( INCLUDING HIGH RATES OF POVERTY, HOUSING ISSUES, CRIME, AIR

POLLUTION, INADEQUATE TRANSPORTATION AND UNDERSUPPLY OF NEEDED SOCIAL

SERVICES). ALTHOUGH SELECT SPECIALTY - FAIRHILL IS NOT DIRECTLY INVOLVED

WITH ECONOMIC DEVELOPMENT OR COMMUNITY CONDITIONS, IT DOES SUPPORT

GOVERNMENTAL AND OTHER AGENCIES IN THEIR EFFORTS TO HELP WITH THESE NEEDS.

SELECT SPECIALTY - FAIRHILL SERVICES POPULATIONS ACROSS NORTHEAST OHIO AND

THUS HAS A WIDE-REACHING ECONOMIC IMPACT THROUGH ITS HIRING PRACTICES TO

SUPPORT PATIENT CARE.

GROUP A-FACILITY 8 -- SELECT SPECIALTY - GATEWAY

PART V, SECTION B, LINE 5: INPUT FROM THE COMMUNITY WAS RECEIVED THROUGH

KEY INFORMANT INTERVIEWS CONDUCTED BETWEEN JUNE AND OCTOBER 2017.

SUPPLEMENTAL INTERVIEWS WERE CONDUCTED AUGUST THROUGH DECEMBER 2018.

KEY INFORMANTS WERE IDENTIFIED BY THE HOSPITAL FACILITY'S LEADERSHIP AS

PERSONS OR ORGANIZATIONS THAT REPRESENTED THE BROAD INTERESTS OF EACH

FACILITY'S COMMUNITY, AS DEFINED IN THE RELEVANT CHNA REPORT. THEY WERE

SELECTED BASED ON THEIR INVOLVEMENT WITH THE COMMUNITY AND THEIR

PARTICIPATION IN OVERALL COMMUNITY HEALTH. THE KEY INFORMANTS INCLUDED

PERSONS WITH SPECIAL KNOWLEDGE OF OR EXPERTISE IN PUBLIC HEALTH; LOCAL

PUBLIC HEALTH DEPARTMENTS; AGENCIES WITH CURRENT DATA OR INFORMATION ABOUT

THE HEALTH NEEDS AND SOCIAL NEEDS OF THE COMMUNITY; REPRESENTATIVES OF

SOCIAL SERVICE ORGANIZATIONS; AND LEADERS, REPRESENTATIVES, AND MEMBERS OF

MEDICALLY UNDERSERVED, LOW-INCOME, AND MINORITY POPULATIONS. A LIST OF

EACH PARTICIPANT ORGANIZATION IS IDENTIFIED IN APPENDIX C OF THE HOSPITAL

FACILITY'S CHNA.

GROUP A-FACILITY 8 -- SELECT SPECIALTY - GATEWAY

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**Part V Facility Information (continued)**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

PART V, SECTION B, LINE 6A: SELECT SPECIALTY - GATEWAY COLLABORATED WITH

THE CLEVELAND CLINIC HEALTH SYSTEM AND WITH THE FOLLOWING SELECT MEDICAL

HOSPITALS: SELECT SPECIALTY HOSPITAL - CLEVELAND FAIRHILL, REGENCY

HOSPITAL OF CLEVELAND WEST, REGENCY HOSPITAL OF CLEVELAND EAST, CLEVELAND

CLINIC REHABILITATION - AVON, CLEVELAND CLINIC REHABILITATION - BEACHWOOD,

CLEVELAND CLINIC REHABILITATION - EDWIN SHAW.

GROUP A-FACILITY 8 -- SELECT SPECIALTY - GATEWAY

PART V, SECTION B, LINE 11: THE KEY NEEDS IDENTIFIED BY SELECT SPECIALTY -

GATEWAY WERE THE FOLLOWING: ACCESS TO AFFORDABLE HEALTH CARE, CHRONIC

DISEASE PREVENTION AND MANAGEMENT, AND SOCIOECONOMIC CONCERNs. HOW THE

FACILITY WILL ADDRESS EACH NEED IS DESCRIBED IN DETAIL IN THE RELEVANT

HOSPITAL FACILITY'S IMPLEMENTATION STRATEGY REPORT.

SELECT SPECIALTY - GATEWAY CANNOT DIRECTLY ADDRESS THOSE COMMUNITY NEEDS

THAT DO NOT RELATE DIRECTLY TO THE HOSPITAL'S MISSION TO DELIVER HEALTH

CARE. THESE ARE NEEDS THAT OTHER GOVERNMENTAL AND/OR NONPROFIT

ORGANIZATIONS HAVE MORE APPROPRIATE EXPERTISE AND RESOURCES TO ADDRESS.

ALTHOUGH SELECT SPECIALTY - GATEWAY CANNOT ADDRESS THESE NEEDS DIRECTLY,

IT DOES SUPPORT GOVERNMENTAL AND OTHER AGENCIES IN THEIR EFFORTS TO HELP

WITH THESE NEEDS.

SELECT SPECIALTY - GATEWAY CANNOT ADDRESS THE FOLLOWING COMMUNITY NEED

IDENTIFIED IN THE COMMUNITY HEALTH NEEDS ASSESSMENT: SOCIOECONOMIC

CONCERNs (INCLUDING HIGH RATES OF POVERTY, HOUSING ISSUES, CRIME, AIR

POLLUTION, INADEQUATE TRANSPORTATION AND UNDERSUPPLY OF NEEDED SOCIAL

SERVICES). ALTHOUGH SELECT SPECIALTY - GATEWAY IS NOT DIRECTLY INVOLVED

WITH ECONOMIC DEVELOPMENT OR COMMUNITY CONDITIONS, IT DOES SUPPORT

GOVERNMENTAL AND OTHER AGENCIES IN THEIR EFFORTS TO HELP WITH THESE NEEDS.

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**Part V Facility Information (continued)**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

SELECT SPECIALTY - GATEWAY SERVICES POPULATIONS ACROSS NORTHEAST OHIO AND

THUS HAS A WIDE-REACHING ECONOMIC IMPACT THROUGH ITS HIRING PRACTICES TO

SUPPORT PATIENT CARE.

GROUP A-FACILITY 3 -- CLEVELAND CLINIC REHABILITATION- AVON

PART V, SECTION B, LINE 5: INPUT FROM THE COMMUNITY WAS RECEIVED THROUGH

KEY INFORMANT INTERVIEWS CONDUCTED BETWEEN JUNE AND OCTOBER 2017.

SUPPLEMENTAL INTERVIEWS WERE CONDUCTED AUGUST THROUGH DECEMBER 2018.

KEY INFORMANTS WERE IDENTIFIED BY THE HOSPITAL FACILITY'S LEADERSHIP AS

PERSONS OR ORGANIZATIONS THAT REPRESENTED THE BROAD INTERESTS OF EACH

FACILITY'S COMMUNITY, AS DEFINED IN THE RELEVANT CHNA REPORT. THEY WERE

SELECTED BASED ON THEIR INVOLVEMENT WITH THE COMMUNITY AND THEIR

PARTICIPATION IN OVERALL COMMUNITY HEALTH. THE KEY INFORMANTS INCLUDED

PERSONS WITH SPECIAL KNOWLEDGE OF OR EXPERTISE IN PUBLIC HEALTH; LOCAL

PUBLIC HEALTH DEPARTMENTS; AGENCIES WITH CURRENT DATA OR INFORMATION ABOUT

THE HEALTH NEEDS AND SOCIAL NEEDS OF THE COMMUNITY; REPRESENTATIVES OF

SOCIAL SERVICE ORGANIZATIONS; AND LEADERS, REPRESENTATIVES, AND MEMBERS OF

MEDICALLY UNDERSERVED, LOW-INCOME, AND MINORITY POPULATIONS. A LIST OF

EACH PARTICIPANT ORGANIZATION IS IDENTIFIED IN APPENDIX C OF THE HOSPITAL

FACILITY'S CHNA.

GROUP A-FACILITY 3 -- CLEVELAND CLINIC REHABILITATION- AVON

PART V, SECTION B, LINE 6A: CLEVELAND CLINIC REHABILITATION - AVON

COLLABORATED WITH THE CLEVELAND CLINIC HEALTH SYSTEM AND WITH THE

FOLLOWING SELECT MEDICAL HOSPITALS: CLEVELAND CLINIC REHABILITATION -

BEACHWOOD, CLEVELAND CLINIC REHABILITATION - EDWIN SHAW, SELECT SPECIALTY

HOSPITAL - CLEVELAND FAIRHILL, SELECT SPECIALTY HOSPITAL - CLEVELAND

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**Part V Facility Information (continued)**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

GATEWAY, REGENCY HOSPITAL OF CLEVELAND EAST, AND REGENCY HOSPITAL OF

CLEVELAND WEST.

GROUP A-FACILITY 3 -- CLEVELAND CLINIC REHABILITATION- AVON

PART V, SECTION B, LINE 11: THE KEY NEEDS IDENTIFIED BY CLEVELAND CLINIC

REHABILITATION - AVON WERE THE FOLLOWING: ACCESS TO AFFORDABLE HEALTH

CARE, CHRONIC DISEASE PREVENTION AND MANAGEMENT, AND SOCIOECONOMIC

CONCERNs. HOW THE FACILITY WILL ADDRESS EACH NEED IS DESCRIBED IN DETAIL

IN THE RELEVANT HOSPITAL FACILITY'S IMPLEMENTATION STRATEGY REPORT.

CLEVELAND CLINIC REHABILITATION - AVON CANNOT DIRECTLY ADDRESS THOSE

COMMUNITY NEEDS THAT DO NOT RELATE DIRECTLY TO THE HOSPITAL'S MISSION TO

DELIVER HEALTH CARE. THESE ARE NEEDS THAT OTHER GOVERNMENTAL AND/OR

NONPROFIT ORGANIZATIONS HAVE MORE APPROPRIATE EXPERTISE AND RESOURCES TO

ADDRESS. ALTHOUGH CLEVELAND CLINIC REHABILITATION - AVON CANNOT ADDRESS

THESE NEEDS DIRECTLY, IT DOES SUPPORT GOVERNMENTAL AND OTHER AGENCIES IN

THEIR EFFORTS TO HELP WITH THESE NEEDS.

CLEVELAND CLINIC REHABILITATION - AVON CANNOT ADDRESS THE FOLLOWING

COMMUNITY NEED IDENTIFIED IN THE COMMUNITY HEALTH NEEDS ASSESSMENT:

SOCIOECONOMIC CONCERNs (INCLUDING HIGH RATES OF POVERTY, HOUSING ISSUES,

CRIME, AIR POLLUTION, INADEQUATE TRANSPORTATION AND UNDERSUPPLY OF NEEDED

SOCIAL SERVICES). ALTHOUGH CLEVELAND CLINIC REHABILITATION -AVON IS NOT

DIRECTLY INVOLVED WITH ECONOMIC DEVELOPMENT OR COMMUNITY CONDITIONS, IT

DOES SUPPORT GOVERNMENTAL AND OTHER AGENCIES IN THEIR EFFORTS TO HELP WITH

THESE NEEDS. CLEVELAND CLINIC REHABILITATION - AVON SERVICES POPULATIONS

ACROSS NORTHEAST OHIO AND THUS HAS A WIDE-REACHING ECONOMIC IMPACT THROUGH

ITS HIRING PRACTICES TO SUPPORT PATIENT CARE.

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**Part V Facility Information (continued)**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

GROUP A-FACILITY 4 -- CLEVELAND CLINIC REHAB - EDWIN SHAW

PART V, SECTION B, LINE 5: INPUT FROM THE COMMUNITY WAS RECEIVED THROUGH

KEY INFORMANT INTERVIEWS CONDUCTED BETWEEN AUGUST AND DECEMBER 2018, AND

SUPPLEMENTAL INTERVIEWS IN MARCH 2019. KEY INFORMANTS WERE IDENTIFIED BY

THE HOSPITAL FACILITY'S LEADERSHIP AS PERSONS OR ORGANIZATIONS THAT

REPRESENTED THE BROAD INTERESTS OF EACH FACILITY'S COMMUNITY, AS DEFINED

IN THE RELEVANT CHNA REPORT. THEY WERE SELECTED BASED ON THEIR

INVOLVEMENT WITH THE COMMUNITY AND THEIR PARTICIPATION IN OVERALL

COMMUNITY HEALTH. THE KEY INFORMANTS INCLUDED PERSONS WITH SPECIAL

KNOWLEDGE OF OR EXPERTISE IN PUBLIC HEALTH; LOCAL PUBLIC HEALTH

DEPARTMENTS; AGENCIES WITH CURRENT DATA OR INFORMATION ABOUT THE HEALTH

NEEDS AND SOCIAL NEEDS OF THE COMMUNITY; REPRESENTATIVES OF SOCIAL SERVICE

ORGANIZATIONS; AND LEADERS, REPRESENTATIVES, AND MEMBERS OF MEDICALLY

UNDERSERVED, LOW-INCOME, AND MINORITY POPULATIONS. A LIST OF EACH

PARTICIPANT ORGANIZATION IS IDENTIFIED IN APPENDIX C OF THE HOSPITAL

FACILITY'S CHNA.

GROUP A-FACILITY 4 -- CLEVELAND CLINIC REHAB - EDWIN SHAW

PART V, SECTION B, LINE 6A: CLEVELAND CLINIC REHABILITATION - EDWIN SHAW

COLLABORATED WITH THE CLEVELAND CLINIC HEALTH SYSTEM AND WITH THE

FOLLOWING SELECT MEDICAL HOSPITALS: CLEVELAND CLINIC REHABILITATION -

AVON, CLEVELAND CLINIC REHABILITATION - BEACHWOOD, SELECT SPECIALTY

HOSPITAL - CLEVELAND FAIRHILL, SELECT SPECIALTY HOSPITAL - CLEVELAND

GATEWAY, REGENCY HOSPITAL OF CLEVELAND EAST, AND REGENCY HOSPITAL OF

CLEVELAND WEST.

GROUP A-FACILITY 4 -- CLEVELAND CLINIC REHAB - EDWIN SHAW

# PUBLIC INSPECTION COPY

**Part V Facility Information (continued)**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

PART V, SECTION B, LINE 11: THE KEY NEEDS IDENTIFIED BY CLEVELAND CLINIC

REHABILITATION - EDWIN SHAW WERE THE FOLLOWING: ACCESS TO AFFORDABLE

HEALTH CARE, CHRONIC DISEASE PREVENTION AND MANAGEMENT, AND SOCIOECONOMIC

CONCERNs. HOW THE FACILITY WILL ADDRESS EACH NEED IS DESCRIBED IN DETAIL

IN THE RELEVANT HOSPITAL FACILITY'S IMPLEMENTATION STRATEGY REPORT.

CLEVELAND CLINIC REHABILITATION - EDWIN SHAW CANNOT DIRECTLY ADDRESS THOSE

COMMUNITY NEEDS THAT DO NOT RELATE DIRECTLY TO THE HOSPITAL'S MISSION TO

DELIVER HEALTH CARE. THESE ARE NEEDS THAT OTHER GOVERNMENTAL AND/OR

NONPROFIT ORGANIZATIONS HAVE MORE APPROPRIATE EXPERTISE AND RESOURCES TO

ADDRESS. ALTHOUGH CLEVELAND CLINIC REHABILITATION - EDWIN SHAW CANNOT

ADDRESS THESE NEEDS DIRECTLY, IT DOES SUPPORT GOVERNMENTAL AND OTHER

AGENCIES IN THEIR EFFORTS TO HELP WITH THESE NEEDS.

CLEVELAND CLINIC REHABILITATION - EDWIN SHAW CANNOT ADDRESS THE FOLLOWING

COMMUNITY NEED IDENTIFIED IN THE COMMUNITY HEALTH NEEDS ASSESSMENT:

SOCIOECONOMIC CONCERNs (INCLUDING HIGH RATES OF POVERTY, HOUSING ISSUES,

CRIME, AIR POLLUTION, INADEQUATE TRANSPORTATION AND UNDERSUPPLY OF NEEDED

SOCIAL SERVICES). ALTHOUGH CLEVELAND CLINIC REHABILITATION - EDWIN SHAW IS

NOT DIRECTLY INVOLVED WITH ECONOMIC DEVELOPMENT OR COMMUNITY CONDITIONS,

IT DOES SUPPORT GOVERNMENTAL AND OTHER AGENCIES IN THEIR EFFORTS TO HELP

WITH THESE NEEDS. CLEVELAND CLINIC REHABILITATION - EDWIN SHAW SERVICES

POPULATIONS ACROSS NORTHEAST OHIO AND THUS HAS A WIDE-REACHING ECONOMIC

IMPACT THROUGH ITS HIRING PRACTICES TO SUPPORT PATIENT CARE.

GROUP A-FACILITY 2 -- CLEVELAND CLINIC REHAB - BEACHWOOD

PART V, SECTION B, LINE 5: INPUT FROM THE COMMUNITY WAS RECEIVED THROUGH

KEY INFORMANT INTERVIEWS CONDUCTED BETWEEN AUGUST AND DECEMBER 2018, AND

SUPPLEMENTAL INTERVIEWS IN MARCH 2019. KEY INFORMANTS WERE IDENTIFIED BY

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## Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

THE HOSPITAL FACILITY'S LEADERSHIP AS PERSONS OR ORGANIZATIONS THAT

REPRESENTED THE BROAD INTERESTS OF EACH FACILITY'S COMMUNITY, AS DEFINED

IN THE RELEVANT CHNA REPORT. THEY WERE SELECTED BASED ON THEIR

INVOLVEMENT WITH THE COMMUNITY AND THEIR PARTICIPATION IN OVERALL

COMMUNITY HEALTH. THE KEY INFORMANTS INCLUDED PERSONS WITH SPECIAL

KNOWLEDGE OF OR EXPERTISE IN PUBLIC HEALTH; LOCAL PUBLIC HEALTH

DEPARTMENTS; AGENCIES WITH CURRENT DATA OR INFORMATION ABOUT THE HEALTH

NEEDS AND SOCIAL NEEDS OF THE COMMUNITY; REPRESENTATIVES OF SOCIAL SERVICE

ORGANIZATIONS; AND LEADERS, REPRESENTATIVES, AND MEMBERS OF MEDICALLY

UNDERSERVED, LOW-INCOME, AND MINORITY POPULATIONS. A LIST OF EACH

PARTICIPANT ORGANIZATION IS IDENTIFIED IN APPENDIX C OF THE HOSPITAL

FACILITY'S CHNA.

GROUP A-FACILITY 2 -- CLEVELAND CLINIC REHAB - BEACHWOOD

PART V, SECTION B, LINE 6A: CLEVELAND CLINIC REHABILITATION - BEACHWOOD

COLLABORATED WITH THE CLEVELAND CLINIC HEALTH SYSTEM AND WITH THE

FOLLOWING SELECT MEDICAL HOSPITALS: CLEVELAND CLINIC REHABILITATION -

AVON, CLEVELAND CLINIC REHABILITATION - EDWIN SHAW, SELECT SPECIALTY

HOSPITAL - CLEVELAND FAIRHILL, SELECT SPECIALTY HOSPITAL - CLEVELAND

GATEWAY, REGENCY HOSPITAL OF CLEVELAND EAST, AND REGENCY HOSPITAL OF

CLEVELAND WEST.

GROUP A-FACILITY 2 -- CLEVELAND CLINIC REHAB - BEACHWOOD

PART V, SECTION B, LINE 11: THE KEY NEEDS IDENTIFIED BY CLEVELAND CLINIC

REHABILITATION - BEACHWOOD WERE THE FOLLOWING: ACCESS TO AFFORDABLE HEALTH

CARE, CHRONIC DISEASE PREVENTION AND MANAGEMENT, AND SOCIOECONOMIC

CONCERNs. HOW THE FACILITY WILL ADDRESS EACH NEED IS DESCRIBED IN DETAIL

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## Part V Facility Information (continued)

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

IN THE RELEVANT HOSPITAL FACILITY'S IMPLEMENTATION STRATEGY REPORT.

CLEVELAND CLINIC REHABILITATION - BEACHWOOD CANNOT DIRECTLY ADDRESS THOSE

COMMUNITY NEEDS THAT DO NOT RELATE DIRECTLY TO THE REHABILITATION

HOSPITAL'S MISSION TO DELIVER HEALTH CARE. THESE ARE NEEDS THAT OTHER

GOVERNMENTAL AND/OR NONPROFIT ORGANIZATIONS HAVE MORE APPROPRIATE

EXPERTISE AND RESOURCES TO ADDRESS. ALTHOUGH CLEVELAND CLINIC

REHABILITATION - BEACHWOOD CANNOT ADDRESS THESE NEEDS DIRECTLY, IT DOES

SUPPORT GOVERNMENTAL AND OTHER AGENCIES IN THEIR EFFORTS TO HELP WITH

THESE NEEDS.

CLEVELAND CLINIC REHABILITATION - BEACHWOOD CANNOT ADDRESS THE FOLLOWING

COMMUNITY NEED IDENTIFIED IN THE COMMUNITY HEALTH NEEDS ASSESSMENT:

SOCIOECONOMIC CONCERNS (INCLUDING HIGH RATES OF POVERTY, HOUSING ISSUES,

CRIME, AIR POLLUTION, INADEQUATE TRANSPORTATION AND UNDERSUPPLY OF NEEDED

SOCIAL SERVICES). ALTHOUGH CLEVELAND CLINIC REHABILITATION -BEACHWOOD IS

NOT DIRECTLY INVOLVED WITH ECONOMIC DEVELOPMENT OR COMMUNITY CONDITIONS,

IT DOES SUPPORT GOVERNMENTAL AND OTHER AGENCIES IN THEIR EFFORTS TO HELP

WITH THESE NEEDS. CLEVELAND CLINIC REHABILITATION - BEACHWOOD SERVICES

POPULATIONS ACROSS NORTHEAST OHIO AND THUS HAS A WIDE-REACHING ECONOMIC

IMPACT THROUGH ITS HIRING PRACTICES TO SUPPORT PATIENT CARE.

PART V, SECTION B, LINES 7A, 10A, 16A-16C

THE URL LINK TO VIEW THE CHNA, IMPLEMENTATION STRATEGY, FAP, FAP

APPLICATION AND PLAIN LANGUAGE SUMMARY CAN BE FOUND ON THESE RESPECTIVE

DIRECT URLs:

[HTTPS://MY.CLEVELANDCLINIC.ORG/ABOUT/COMMUNITY/REPORTS/COMMUNITY-HEALTH-](https://my.clevelandclinic.org/about/community/reports/community-health-)

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**Part V Facility Information (continued)**

**Section C. Supplemental Information for Part V, Section B.** Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16l, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.

NEEDS-ASSESSMENT-REPORTS#2021-CHNAS-TAB

HTTPS://MY.CLEVELANDCLINIC.ORG/ABOUT/COMMUNITY/REPORTS/COMMUNITY-HEALTH-

NEEDS-ASSESSMENT-REPORTS#OVERVIEW-TAB

HTTPS://MY.CLEVELANDCLINIC.ORG/PATIENTS/BILLING-FINANCE/FINANCIAL-ASSIST

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**Part V Facility Information (continued)**

**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 114

Name and address	Type of Facility (describe)
1 TWINSBURG FAMILY HEALTH & SURGERY CE 8701 DARROW ROAD TWINSBURG, OH 44087	FAMILY HEALTH CENTER
2 STRONGSVILLE FAMILY HEALTH & SURGERY 16761 SOUTH PARK CENTER STRONGSVILLE, OH 44136	FAMILY HEALTH CENTER
3 BEACHWOOD FAMILY HEALTH & SURGERY CE 26900 CEDAR ROAD BEACHWOOD, OH 44122	FAMILY HEALTH CENTER
4 RICHARD E. JACOBS HEALTH CENTER 33100 CLEVELAND CLINIC BOULEVARD AVON, OH 44011	FAMILY HEALTH CENTER
5 INDEPENDENCE FAMILY HEALTH CENTER 5001 ROCKSIDE RD, CROWN CENTRE II INDEPENDENCE, OH 44131	FAMILY HEALTH CENTER
6 WILLOUGHBY HILLS FAMILY HEALTH CENTE 2550 & 2570 SOM CENTER ROAD WILLOUGHBY HILLS, OH 44094	FAMILY HEALTH CENTER
7 LORAIN FAMILY HEALTH & SURGERY CENTE 5700 COOPER FOSTER PARK ROAD LORAIN, OH 44053	FAMILY HEALTH CENTER
8 CLEVELAND CLINIC CANCER CENTERS 417 QUARRY LAKES DRIVE SANDUSKY, OH 44870	OUTPATIENT PHYSICIAN CLINIC
9 WOOSTER FAMILY HEALTH CENTER 1740 CLEVELAND ROAD WOOSTER, OH 44691	FAMILY HEALTH CENTER
10 BRUNSWICK FAMILY HEALTH CENTER 3574 CENTER ROAD BRUNSWICK, OH 44212	FAMILY HEALTH CENTER

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**Part V Facility Information (continued)**

**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 114

Name and address	Type of Facility (describe)
11 LAKEWOOD FAMILY HEALTH CENTER 14601 DETROIT AVENUE LAKEWOOD, OH 44107	FAMILY HEALTH CENTER
12 CLEVELAND CLINIC CANCER CENTERS 1125 ASPIRA COURT MANSFIELD, OH 44906	OUTPATIENT PHYSICIAN CLINIC
13 SOLON FAMILY HEALTH CENTER 29800 BAINBRIDGE ROAD SOLON, OH 44139	FAMILY HEALTH CENTER
14 ELYRIA FAMILY HEALTH & SURGERY CENTE 303 CHESTNUT COMMONS DRIVE ELYRIA, OH 44035	FAMILY HEALTH CENTER
15 MENTOR MEDICAL OFFICE 7060 WAYSIDE DRIVE MENTOR, OH 44060	OUTPATIENT PHYSICIAN CLINIC
16 NORTH OHIO GASTROENTEROLOGY 30701 CLEMENS ROAD WESTLAKE, OH 44145	OUTPATIENT PHYSICIAN CLINIC
17 CHAGRIN FALLS FAMILY HEALTH CENTER 551 EAST WASHINGTON STREET CHAGRIN FALLS, OH 44022	FAMILY HEALTH CENTER
18 SHEFFIELD FAMILY HEALTH CENTER 5334 MEADOW LANE CT SHEFFIELD VILLAGE, OH 44035	FAMILY HEALTH CENTER
19 LANDERBROOK OFFICE AND ENDOSCOPY CEN 5900 LANDERBROOK DRIVE MAYFIELD HEIGHTS, OH 44124	OUTPATIENT PHYSICIAN CLINIC
20 SUMMIT GASTROENTEROLOGY ASSOCIATES 3939 S CLEVELAND MASSILLON ROAD BARBERTON, OH 44203	OUTPATIENT PHYSICIAN CLINIC

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**Part V Facility Information (continued)**

**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 114

Name and address	Type of Facility (describe)
21 CLEVELAND CLINIC SUMMIT OPHTHALMOLOG 1 PARK WEST BOULEVARD, STE 150 AKRON, OH 44320	OUTPATIENT PHYSICIAN CLINIC
22 AVON POINTE FAMILY HEALTH CENTER 36901 AMERICAN WAY AVON, OH 44011	FAMILY HEALTH CENTER
23 CCF CONSULTANTS IN GASTROENTEROLOGY 7530 FREDLE DRIVE CONCORD, OH 44077	OUTPATIENT PHYSICIAN CLINIC
24 CLEVELAND CLINIC ADMINISTRATIVE CAMP 3275 SCIENCE PARK DRIVE, BLDG 5 BEACHWOOD, OH 44122	OUTPATIENT PHYSICIAN CLINIC
25 AMHERST FAMILY HEALTH CENTER 5172 LEAVITT ROAD LORAIN, OH 44053	FAMILY HEALTH CENTER
26 AVON LAKE FAMILY HEALTH CENTER 450 AVON BELDEN ROAD AVON LAKE, OH 44012	FAMILY HEALTH CENTER
27 STEPHANIE TUBBS JONES HEALTH CENTER 13944 EUCLID AVENUE EAST CLEVELAND, OH 44112	FAMILY HEALTH CENTER
28 COLUMBUS STAR IMAGING 921 JASONWAY AVENUE COLUMBUS, OH 43214	DIAGNOSTIC CENTER
29 MIDDLEBURG HEIGHTS ORTHOPAEDICS 7010 ENGLE ROAD STE 105 MIDDLEBURG HEIGHTS, OH 44130	OUTPATIENT PHYSICIAN CLINIC
30 COMMUNITY PEDIATRICS 8254 MAYFIELD ROAD CHESTERLAND, OH 44026	OUTPATIENT PHYSICIAN CLINIC

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**Part V Facility Information (continued)**

**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 114

Name and address	Type of Facility (describe)
31 MADISON MEDICAL OFFICE 2999 MCMACKIN ROAD MADISON, OH 44057	OUTPATIENT PHYSICIAN CLINIC
32 NILES STAR IMAGING 650 YOUNGSTOWN-WARREN ROAD NILES, OH 44446	DIAGNOSTIC CENTER
33 MENTOR REHABILITATION AND SPORTS THE 7533 CENTER STREET MENTOR, OH 44060	OUTPATIENT PHYSICIAN CLINIC
34 OLMSTED TOWNSHIP PRIMARY CARE 27089 BAGLEY ROAD OLMSTED TOWNSHIP, OH 44138	OUTPATIENT PHYSICIAN CLINIC
35 MARYMOUNT REHABILITATION AND SPORTS 2525 EAST ROYALTON ROAD BROADVIEW HEIGHTS, OH 44147	OUTPATIENT PHYSICIAN CLINIC
36 CLEVELAND CLINIC COLE EYE OF STREETS 9424 STATE ROUTE 14 STREETSBORO, OH 44241	OUTPATIENT PHYSICIAN CLINIC
37 CLEVELAND CLINIC STAR IMAGING 1449 BOARDMAN-CANFIELD ROAD YOUNGSTOWN, OH 44512	DIAGNOSTIC CENTER
38 OHIO RENAL CARE, CLEVELAND EAST 2429 MARTIN LUTHER KING JR. DR CLEVELAND, OH 44104	DIALYSIS CENTER
39 CLEVELAND CLINIC CHILDRENS STOW 3925 DARROW ROAD STOW, OH 44224	OUTPATIENT PHYSICIAN CLINIC
40 NEW FAMILY PHYSICIANS, LYNDHURST 5187 MAYFIELD ROAD LYNDHURST, OH 44124	OUTPATIENT PHYSICIAN CLINIC

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**Part V Facility Information (continued)**

**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 114

Name and address		Type of Facility (describe)
41	SUMMIT OPHTHALMOLOGY 1587 BOETTLER ROAD UNIONTOWN, OH 44685	OUTPATIENT PHYSICIAN CLINIC
42	CLEVELAND CLINIC FAMILY MEDICINE 19300 DETROIT AVENUE ROCKY RIVER, OH 44116	OUTPATIENT PHYSICIAN CLINIC
43	Macedonia Express and Outpatient CAR 8210 MACEDONIA COMMONS BOULEVARD MACEDONIA, OH 44056	OUTPATIENT PHYSICIAN CLINIC
44	SOUTH RUSSELL FAMILY PRACTICE 5192 CHILLICOTHE ROAD SOUTH RUSSELL, OH 44022	OUTPATIENT PHYSICIAN CLINIC
45	OHIO RENAL CARE GROUP, WEST 14670 SNOW ROAD BROOKPARK, OH 44142	DIALYSIS CENTER
46	ASHLAND OPHTHALMOLOGY/SUGARBUSH EYE 21 SUGARBUSH COURT ASHLAND, OH 44805	OUTPATIENT PHYSICIAN CLINIC
47	BRECKSVILLE EXPRESS CARE 8805 BRECKSVILLE ROAD BRECKSVILLE, OH 44141	OUTPATIENT PHYSICIAN CLINIC
48	OHIO RENAL CARE GROUP, WESTLAKE 26024 DETROIT AVENUE WESTLAKE, OH 44145	DIALYSIS CENTER
49	WADSWORTH PRIMARY CARE ONE PARK CENTER DRIVE WADSWORTH, OH 44281	OUTPATIENT PHYSICIAN CLINIC
50	CANFIELD ORTHOPAEDICS AND REHABILITA 3736 BOARDMAN CANFIELD ROAD CANFIELD, OH 44406	OUTPATIENT PHYSICIAN CLINIC

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**Part V Facility Information (continued)**

**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 114

Name and address	Type of Facility (describe)
51 SLEEP DISORDERS CENTER 3122 EASTPOINTE DRIVE MEDINA, OH 44256	DIAGNOSTIC CENTER
52 MAYFIELD VILLAGE PEDIATRICS 6559 WILSON MILLS RD, STE101-D MAYFIELD VILLAGE, OH 44143	OUTPATIENT PHYSICIAN CLINIC
53 DAYTON STAR IMAGING 5529 FAR HILLS AVENUE DAYTON, OH 45429	DIAGNOSTIC CENTER
54 CLEVELAND CLINIC LYNDHURST CAMPUS 1950 RICHMOND ROAD LYNDHURST, OH 44124	OUTPATIENT PHYSICIAN CLINIC
55 OHIO RENAL CARE GROUP, HERITAGE 1160 E BROAD ST ELYRIA, OH 44035	DIALYSIS CENTER
56 CLEVELAND CLINIC URGENT CARE, ROCKY 19895 DETROIT ROAD ROCKY RIVER, OH 44116	OUTPATIENT PHYSICIAN CLINIC
57 NORTH RIDGEVILLE MEDICAL OFFICE 35105 CENTER RIDGE ROAD NORTH RIDGEVILLE, OH 44039	OUTPATIENT PHYSICIAN CLINIC
58 OHIO RENAL CARE GROUP, LTAC ACUTE/WH 690 WHITE POND DR AKRON, OH 44320	DIALYSIS CENTER
59 COMMUNITY PEDIATRICS 2001 CROCKER ROAD WESTLAKE, OH 44145	OUTPATIENT PHYSICIAN CLINIC
60 CHARDON REHABILITATION AND SPORTS TH 325 CENTER STREET CHARDON, OH 44024	OUTPATIENT PHYSICIAN CLINIC

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**Part V Facility Information (continued)**

**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 114

Name and address	Type of Facility (describe)
61 OHIO RENAL CARE GROUP, AMHERST 100 COPPER FOSTER PARK RD AMHERST, OH 44001	DIALYSIS CENTER
62 VALLEY CITY FAMILY MEDICINE 6605 CENTER ROAD VALLEY CITY, OH 44280	OUTPATIENT PHYSICIAN CLINIC
63 OHIO RENAL CARE GROUP, GARFIELD HEIG 9729 GRANGER RD GARFIELD HTS, OH 44125	DIALYSIS CENTER
64 OHIO RENAL CARE GROUP, FARNSWORTH 3280 W 25TH ST CLEVELAND, OH 44109	DIALYSIS CENTER
65 OHIO RENAL CARE GROUP, EUCLID 26450 EUCLID AVENUE EUCLID, OH 44132	DIALYSIS CENTER
66 OHIO RENAL CARE GROUP, OHIO ACUTES 2500 METROHEALTH DRIVE CLEVELAND, OH 44109	DIALYSIS CENTER
67 DOWNTOWN EXPRESS CARE 315 EUCLID AVENUE, STE 2 CLEVELAND, OH 44114	OUTPATIENT PHYSICIAN CLINIC
68 OHIO RENAL CARE GROUP, MENTOR 8840 TYLER BLVD MENTOR, OH 44060	DIALYSIS CENTER
69 OHIO RENAL CARE GROUP, SOLON 6020 ENTERPRISE PARKWAY SOLON, OH 44139	DIALYSIS CENTER
70 OHIO RENAL CARE, NORTH RANDALL 5035 RICHMOND ROAD BEDFORD HEIGHTS, OH 44146	DIALYSIS CENTER

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## Part V Facility Information (continued)

### Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 114

Name and address	Type of Facility (describe)
71 MOHICAN EYE CENTER 484 PARK AVENUE WEST MANSFIELD, OH 44906	OUTPATIENT PHYSICIAN CLINIC
72 MADISON REHABILITATION AND SPORTS TH 2622 HUBBARD ROAD MADISON, OH 44057	OUTPATIENT PHYSICIAN CLINIC
73 OHIO RENAL CARE GROUP, ELYRIA 5316 HOAG DR SHEFFIELD, OH 44035	DIALYSIS CENTER
74 OHIO RENAL CARE GROUP, WADSWORTH 1160 WILLIAMS RESERVE BLVD WADSWORTH, OH 44281	DIALYSIS CENTER
75 OHIO RENAL CARE GROUP, CUYAHOGA FALL 320 BROADWAY ST E E CUYAHOGA FALLS, OH 44221	DIALYSIS CENTER
76 OHIO RENAL CARE GROUP, SOUTHPOINT DI 4200 WARRENSVILLE CENTER RD, STE 100 WARRENSVILLE HTS, OH 44122	DIALYSIS CENTER
77 OBERLIN OPHTHALMOLOGY 309 WEST LORAIN STREET OBERLIN, OH 44074	OUTPATIENT PHYSICIAN CLINIC
78 CLEVELAND CLINIC EXPRESS CARE 7580 NORTHCLIFF AVENUE BROOKLYN, OH 44144	OUTPATIENT PHYSICIAN CLINIC
79 BELDEN CENTER 4677 FULTON DRIVE NW CANTON, OH 44718	OUTPATIENT PHYSICIAN CLINIC
80 MOHICAN EYE CENTER 637 NORTH UNION STREET LOUDONVILLE, OH 44842	OUTPATIENT PHYSICIAN CLINIC

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**Part V Facility Information (continued)**

**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 114

Name and address	Type of Facility (describe)
81 OHIO RENAL CARE GROUP, ASHTABULA 2117 LAKE AVENUE ASHTABULA, OH 44004	DIALYSIS CENTER
82 OHIO RENAL CARE GROUP, LAKEWOOD 13900 DETROIT RD LAKEWOOD, OH 44107	DIALYSIS CENTER
83 THE LANGSTON HUGHES CENTER CLEVELAND 2390 E 79TH ST. CLEVELAND, OH 44104	OUTPATIENT PHYSICIAN CLINIC
84 ACCESS TO CARE 29000 AURORA ROAD SOLON, OH 44139	OUTPATIENT PHYSICIAN CLINIC
85 ADVANCED CARDIOVASCULAR CONSULTANTS 531 FIFTH AVENUE CHARDON, OH 44024	OUTPATIENT PHYSICIAN CLINIC
86 ASHTABULA COUNTY MEDICAL CENTER 2422 LAKE AVENUE ASHTABULA, OH 44004	OUTPATIENT PHYSICIAN CLINIC
87 BOARDMAN STAR IMAGING 7067 TIFFANY BOULEVARD YOUNGSTOWN, OH 44512	DIAGNOSTIC CENTER
88 CENTER FOR ARTHRITIS 1716 NORTH ROAD SE WARREN, OH 44484	OUTPATIENT PHYSICIAN CLINIC
89 CHARDON PLAZA MEDICAL OUTPATIENT CEN 425 WATER STREET CHARDON, OH 44024	OUTPATIENT PHYSICIAN CLINIC
90 CHARLESTON AREA MEDICAL CENTER 1201 WASHINGTON STREET EAST, STE 100 CHARLESTON, WV 25301	OUTPATIENT PHYSICIAN CLINIC

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**Part V Facility Information (continued)**

**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 114

Name and address	Type of Facility (describe)
91 CLEVELAND CLINIC DIABETES AND ENDOCR 3733 PARK EAST DRIVE, STE 105 BEACHWOOD, OH 44122	OUTPATIENT PHYSICIAN CLINIC
92 CLEVELAND CLINIC SUPERIOR MEDICAL CA 1959 COOPER FOSTER PARK ROAD AMHERST, OH 44053	DIAGNOSTIC CENTER
93 COLE EYE INSTITUTE 2000 AUBURN DRIVE, STE 100 BEACHWOOD, OH 44122	OUTPATIENT PHYSICIAN CLINIC
94 EL CENTRO COMMUNITY CENTER PRIMARY C 2800 PEARL AVENUE LORAIN, OH 44055	OUTPATIENT PHYSICIAN CLINIC
95 HEALTH SPOT LAKEWOOD HIGH SCHOOL 14100 FRANKLIN BOULEVARD LAKEWOOD, OH 44107	OUTPATIENT PHYSICIAN CLINIC
96 LAKEWOOD FAMILY MEDICINE - ROCKPORT 11851 DETROIT AVENUE LAKEWOOD, OH 44107	OUTPATIENT PHYSICIAN CLINIC
97 LAKEWOOD LAKE POINTE LAB DRAW SITE 15800 DETROIT AVENUE LAKEWOOD, OH 44107	DIAGNOSTIC CENTER
98 LAKEWOOD MEDICAL OFFICE 16215 MADISON AVENUE LAKEWOOD, OH 44107	OUTPATIENT PHYSICIAN CLINIC
99 LORAIN ORTHOPAEDICS 5800 COOPER FOSTER PARK ROAD LORAIN, OH 44053	OUTPATIENT PHYSICIAN CLINIC
100 LORAIN COUNTY LONG-TERM CARE 1130 TOWER BOULEVARD LORAIN, OH 44052	OUTPATIENT PHYSICIAN CLINIC

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**Part V Facility Information (continued)**

**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 114

Name and address	Type of Facility (describe)
101 MEDINA COMMUNITY RECREATION CENTER 855 WEYMOUTH RD MEDINA, OH 44256	OUTPATIENT PHYSICIAN CLINIC
102 NEW FAMILY PHYSICIANS, WILLOUGHBY HI 34500 CHARDON ROAD WILLOUGHBY HILLS, OH 44094	OUTPATIENT PHYSICIAN CLINIC
103 NORTH RIDGEVILLE MEDICAL OUTPATIENT 34960 CENTER RIDGE RD NORTH RIDGEVILLE, OH 44039	OUTPATIENT PHYSICIAN CLINIC
104 PREMIER LAB CARE 37121 EUCLID AVENUE WILLOUGHBY, OH 44094	OUTPATIENT PHYSICIAN CLINIC
105 ROCKSIDE MEDICAL CENTER 6701 ROCKSIDE ROAD INDEPENDENCE, OH 44131	OUTPATIENT PHYSICIAN CLINIC
106 SLEEP DISORDERS CENTER 24901 COUNTRY CLUB BOULEVARD NORTH OLMSTED, OH 44070	DIAGNOSTIC CENTER
107 SLEEP DISORDERS CENTER 8971 WILCOX DRIVE TWINSBURG, OH 44087	DIAGNOSTIC CENTER
108 SLEEP DISORDERS CENTER 5051 WEST CREEK ROAD INDEPENDENCE, OH 44131	DIAGNOSTIC CENTER
109 STAR IMAGING DUBLIN 333 W. BRIDGE STREET DUBLIN, OH 43017	DIAGNOSTIC CENTER
110 STOW-FALLS MEDICAL OUTPATIENT CENTER 857 GRAHAM RD STOW, OH 44221	OUTPATIENT PHYSICIAN CLINIC

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**Part V Facility Information (continued)**

**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 114

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**Part V Facility Information (continued)**

**Section D. Other Health Care Facilities That Are Not Licensed, Registered, or Similarly Recognized as a Hospital Facility**

(list in order of size, from largest to smallest)

How many non-hospital health care facilities did the organization operate during the tax year? 114

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**Schedule H (Form 990) 2021**

# PUBLIC INSPECTION COPY

## Part VI Supplemental Information

Provide the following information.

- 1 Required descriptions.** Provide the descriptions required for Part I, lines 3c, 6a, and 7; Part II and Part III, lines 2, 3, 4, 8 and 9b.
- 2 Needs assessment.** Describe how the organization assesses the health care needs of the communities it serves, in addition to any CHNAs reported in Part V, Section B.
- 3 Patient education of eligibility for assistance.** Describe how the organization informs and educates patients and persons who may be billed for patient care about their eligibility for assistance under federal, state, or local government programs or under the organization's financial assistance policy.
- 4 Community information.** Describe the community the organization serves, taking into account the geographic area and demographic constituents it serves.
- 5 Promotion of community health.** Provide any other information important to describing how the organization's hospital facilities or other health care facilities further its exempt purpose by promoting the health of the community (e.g., open medical staff, community board, use of surplus funds, etc.).
- 6 Affiliated health care system.** If the organization is part of an affiliated health care system, describe the respective roles of the organization and its affiliates in promoting the health of the communities served.
- 7 State filing of community benefit report.** If applicable, identify all states with which the organization, or a related organization, files a community benefit report.

---

PART I, LINE 3C:

---

CCF PROVIDES MEDICALLY NECESSARY SERVICES TO ALL PATIENTS, REGARDLESS OF

---

RACE, COLOR, CREED, GENDER OR COUNTRY OF NATIONAL ORIGIN AND WITHOUT

---

REGARD TO THE PATIENT'S ABILITY TO PAY. CCF HAS A FINANCIAL ASSISTANCE

---

POLICY THAT IS AMONG THE MOST GENEROUS IN NORTHEAST OHIO. THIS POLICY

---

APPLIES TO ALL CCF FACILITIES, AND THE AMOUNT OF CARE PROVIDED UNDER THE

---

POLICY IS DETERMINED BY NEED AND IS NOT LIMITED OR RATIONED BY BUDGETED

---

AMOUNTS.

---

UNDER THE POLICY, CCF PROVIDES FREE CARE TO INDIVIDUALS WITHOUT INSURANCE

---

WITH INCOMES UP TO 250% OF THE FEDERAL POVERTY LEVEL AND DISCOUNTED CARE

---

UP TO 400% OF THE FEDERAL POVERTY LEVEL. IN ADDITION, THE POLICY CONTAINS

---

ADDITIONAL WAYS TO QUALIFY BASED ON FINANCIAL OR MEDICAL NEED. UNLIKE THE

---

FINANCIAL ASSISTANCE POLICIES OF MOST HOSPITALS, THE CCF POLICY APPLIES TO

---

BOTH HOSPITAL CHARGES AND CERTAIN PROFESSIONAL FEES FOR SERVICES PROVIDED

---

BY CCF EMPLOYED PHYSICIANS.

---

---

PART I, LINE 7:

---

THE BEST AVAILABLE DATA WAS USED TO CALCULATE THE COST AMOUNTS REPORTED IN  
132100 11-22-21

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Schedule H (Form 990)

THE CLEVELAND CLINIC FOUNDATION

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## Part VI Supplemental Information (Continuation)

ITEM 7. FOR CERTAIN CATEGORIES, THE BEST AVAILABLE DATA WAS DERIVED FROM  
A COST ACCOUNTING SYSTEM. IN OTHER CATEGORIES, SPECIFIC COST-TO-CHARGE  
RATIOS WERE CALCULATED AND APPLIED TO THAT CATEGORY.

PART I, LINE 7G:

CCF EMPLOYS ITS PHYSICIANS, THEREFORE THE ASSOCIATED COSTS AND CHARGES  
RELATING TO THESE PHYSICIAN SERVICES ARE INCLUDED IN ALL RELEVANT  
CATEGORIES OF PART I.

PART I, LN 7 COL(F):

THE PROPORTIONATE SHARE OF TOTAL JV EXPENSES AND BAD DEBT EXPENSES ARE  
FACTORED IN FOR PURPOSES OF CALCULATING THE PERCENTAGES.

PART I, LINE 6A

SCH H PART I LINE 6A - AN ANNUAL COMMUNITY BENEFIT REPORT IS PREPARED  
FOR THE HEALTH SYSTEM AS A WHOLE, WHICH INCLUDES THE PARENT  
ORGANIZATION AND RELATED AFFILIATES.

PART I, LINE 7

THE NET COMMUNITY BENEFIT EXPENSE FIGURE REPORTED FOR UNREIMBURSED  
MEDICAID IS INCLUSIVE OF CCF'S HCAP ASSESSMENT OF \$18,780,629.

PART I, LINE 7

NOTE THAT THE TOTAL AMOUNT OF FINANCIAL ASSISTANCE AND OTHER COMMUNITY  
BENEFITS OF \$890,565,841 AS REPORTED ON PART I, LINE 7 DIFFERS FROM THE  
COMMUNITY BENEFIT REPORT AS THIS FIGURE REPRESENTS ONLY THE CLEVELAND  
CLINIC FOUNDATION'S COMMUNITY BENEFIT WHEREAS THE COMMUNITY BENEFIT  
REPORT REPRESENTS COMMUNITY BENEFIT FOR THE HEALTH SYSTEM.

# PUBLIC INSPECTION COPY

**Part VI** **Supplemental Information** *(Continuation)*

---

LINE 2

---

CLEVELAND CLINIC REHABILITATION AND SELECT FACILITIES HAVE THEIR OWN

---

FINANCIAL ASSISTANCE POLICIES, WHICH COMPLY WITH ALL 501(R)

---

REGULATIONS.

---

---

PART I, LINE 7

---

CLEVELAND CLINIC INCURRED COSTS IN SUPPORT OF ITS INITIAL AND ON-GOING

---

RESPONSE TO THE COVID-19 PANDEMIC. CERTAIN OF THESE COSTS ARE

---

REFLECTED IN THE COMMUNITY BENEFIT AMOUNTS REPORTED ON PART I, LINE 7.

---

SPECIFICALLY, COMMUNITY-BASED CLINICAL SERVICES WERE PROVIDED

---

CONSISTING OF: COVID-19 CLINICS AND SCREENINGS, PUBLIC EDUCATION

---

RELATED TO COVID-19, AND VARIOUS COVID-19 PUBLIC ASSISTANCE PROGRAMS.

---

ADDITIONALLY, CLEVELAND CLINIC INVESTED IN CAPITAL AND EQUIPMENT TO

---

PREPARE FOR THE ANTICIPATED SURGE OF PATIENTS REQUIRING TREATMENT AND

---

HOSPITALIZATION. TO PARTIALLY DEFRAY ITS COVID-19 COSTS, CLEVELAND

---

CLINIC APPLIED FOR AND RECEIVED REIMBURSEMENT OF FUNDS FROM THE FEDERAL

---

EMERGENCY MANAGEMENT AGENCY (FEMA). TO THE EXTENT THE COVID-19 COSTS

---

REPORTED AS COMMUNITY BENEFIT EXPENSE WERE REIMBURSED BY FEMA, THE

---

REIMBURSEMENT IS REFLECTED AS DIRECT OFFSETTING REVENUE. OVERALL FOR

---

2021, \$87 MILLION OF COVID-19 EXPENSES ARE REPORT IN PART I, LINE 7

---

REPRESENTING \$94 MILLION OF COMMUNITY BENEFIT EXPENSE NET OF \$7 MILLION

---

OF DIRECT OFFSETTING REVENUE.

---

---

PART II, COMMUNITY BUILDING ACTIVITIES:

---

CLEVELAND CLINIC ADDRESSES VARIOUS COMMUNITY CONCERNs, INCLUDING HEALTH

---

IMPROVEMENT, POVERTY, WORKFORCE DEVELOPMENT, AND ACCESS TO HEALTH CARE.

---

# PUBLIC INSPECTION COPY

Schedule H (Form 990)

THE CLEVELAND CLINIC FOUNDATION

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Page 10

## Part VI Supplemental Information (Continuation)

CLEVELAND CLINIC DEVOTES EMPLOYEE TIME AND TALENT TO PARTICIPATE IN

COMMUNITY COLLABORATION BOARDS, HEALTH ADVOCACY PROGRAMS, AND PHYSICAL

IMPROVEMENT PROJECTS TO PROMOTE THE HEALTH OF THE COMMUNITIES THE

ORGANIZATION SERVES.

PART III, LINE 2:

ANY DISCOUNTS PROVIDED OR PAYMENTS MADE TO A PARTICULAR PATIENT ACCOUNT

ARE APPLIED TO THAT PATIENT ACCOUNT PRIOR TO ANY BAD DEBT WRITE-OFF AND

ARE THUS, NOT INCLUDED IN BAD DEBT EXPENSE.

PART III, LINE 4:

SEE EXPLANATION OF IMPLICIT PRICE CONCESSIONS IN FOOTNOTE #3 ON PG. 11 OF

THE AUDITED FINANCIAL STATEMENTS, WHICH ARE ATTACHED TO THE FORM 990.

PART III, LINE 8:

MEDICARE ALLOWABLE COSTS ARE CALCULATED USING A COST-TO-CHARGE RATIO.

CCF HAS USED THE CHA METHODOLOGY FOR REPORTING COMMUNITY BENEFIT SINCE

2004 AS IT WAS THE EMERGING COMMUNITY BENEFIT REPORTING STANDARD AND NOW

HAS BEEN ADOPTED IN LARGE PART BY THE IRS FOR 990 REPORTING PURPOSES. THE

CHA MODEL DOES NOT INCLUDE MEDICARE SHORTFALL AS COMMUNITY BENEFIT.

PART III, LINE 9B:

YES, CLEVELAND CLINIC HAS A WRITTEN DEBT COLLECTION POLICY. IT IS OUR

POLICY NOT TO PURSUE COLLECTION PRACTICES AGAINST PATIENTS KNOWN TO

QUALIFY FOR FINANCIAL ASSISTANCE PROGRAMS OR BEFORE REASONABLE EFFORTS

HAVE BEEN MADE TO MAKE SUCH DETERMINATION. IN CERTAIN CASES IT MAY NOT BE

EASILY DETERMINED WHETHER OR NOT A PATIENT QUALIFIES FOR FINANCIAL

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Schedule H (Form 990)

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## Part VI Supplemental Information (Continuation)

ASSISTANCE; HOWEVER, IF AFTER COLLECTION PRACTICES HAVE BEGUN IT LATER

BECOMES KNOWN THAT A PATIENT QUALIFIES, THE COLLECTION EFFORTS CEASE.

ADDITIONALLY, OUR EXTERNAL THIRD-PARTY (COLLECTION) AGENCIES ARE TRAINED

ON OUR FINANCIAL ASSISTANCE POLICY AND ASSIST A PATIENT IN NEED BY

SUPPLYING OUR APPLICATION FOR FINANCIAL ASSISTANCE.

PART III, LINE 5, 6, & 7

IN ADDITION TO THE MEDICARE PROGRAMS REFLECTED IN THE COST REPORTS, CCF

INCURS COSTS AND RECEIVES REIMBURSEMENT FOR OTHER MEDICARE ELIGIBLE

SERVICES. THE TOTAL REVENUE RECEIVED AND COSTS ASSOCIATED WITH THE

ADDITIONAL MEDICARE SERVICES ARE \$1,141,915,559 AND \$1,441,237,995

RESPECTIVELY. THIS RESULTS IN ADDITIONAL MEDICARE SHORTFALL OF

\$299,322,436 WHICH, ADDED TO THE SHORTFALL OF \$34,974,197 AS REPORTED

ON THE COST REPORTS BRINGS THE TOTAL MEDICARE SHORTFALL TO

\$334,296,632.

PART VI, LINE 2:

IN ADDITION TO THE CHNA PROCESS, CCF'S INSTITUTES AND DEPARTMENTS MAY

GATHER, ANALYZE, AND REVIEW RELEVANT HEALTH STATISTICS AND DEMOGRAPHIC

DATA FOR THE COMMUNITY FOR THAT PARTICULAR FACILITY'S COMMUNITY. THE DATA

IS USED TO EVALUATE POTENTIAL NEW OR REVISED HEALTH SERVICES THAT CCF MAY

PROVIDE TO PARTICULAR GROUPS OF PATIENTS WITHIN THE COMMUNITIES IT SERVES.

PART VI, LINE 3:

INFORMING THE PUBLIC THAT FINANCIAL ASSISTANCE IS AVAILABLE IS AN

IMPORTANT ELEMENT OF OUR FINANCIAL ASSISTANCE PROGRAM AND THE CLEVELAND

CLINIC CONTINUOUSLY STRIVES TO IMPROVE ITS COMMUNICATIONS WITH PATIENTS ON

# PUBLIC INSPECTION COPY

**Part VI Supplemental Information (Continuation)**

THE AVAILABILITY OF FINANCIAL ASSISTANCE. INFORMATION ABOUT THE

FINANCIAL ASSISTANCE POLICY IS POSTED ON THE CLEVELAND CLINIC WEBSITE.

ALL PATIENT BILLS INCLUDE DETAILED INFORMATION REGARDING THE FINANCIAL

ASSISTANCE POLICY AND AN INSERT DESCRIBING THE FINANCIAL ASSISTANCE

PROGRAM IS INCLUDED WITH BILLING STATEMENTS. A PLAIN LANGUAGE SUMMARY OF

THE FINANCIAL ASSISTANCE POLICY IS AVAILABLE THROUGHOUT CCF, INCLUDING IN

PATIENT REGISTRATION AREAS, ONLINE, AND WITH FINANCIAL COUNSELORS WHO ARE

PRESENT ON-SITE AT EACH CLEVELAND CLINIC HOSPITAL AND OHIO FAMILY HEALTH

CENTER TO ASSIST PATIENTS IN QUALIFYING FOR GOVERNMENTAL ASSISTANCE

PROGRAMS AND FINANCIAL ASSISTANCE. A DESCRIPTION OF THE POLICY IS ALSO

INCLUDED IN OUR INSURANCE AND BILLING INFORMATION PATIENT BROCHURE, WHICH

IS AVAILABLE AT REGISTRATION DESKS AND WITH FINANCIAL COUNSELORS.

PART VI, LINE 4:

THE CLEVELAND CLINIC'S COMMUNITY IS DEFINED BY BOTH MISSION AND GEOGRAPHY.

THE GEOGRAPHIC COMMUNITY IS DEFINED BY THE HOSPITAL FACILITY'S IMMEDIATELY

CONTIGUOUS AREAS AS WELL AS THE BROADER SURROUNDING COUNTIES/REGIONS FROM

WHICH THE MAJORITY OF DISCHARGED INPATIENTS RESIDE. DEMOGRAPHIC DATA BY

ZIP CODE WAS ANALYZED TO ENSURE THAT MEDICALLY UNDERSERVED, LOW-INCOME, OR

MINORITY POPULATIONS WHO LIVE IN THE GEOGRAPHIC AREAS FROM WHICH THE

HOSPITAL DRAWS PATIENTS WERE NOT EXCLUDED FROM THE DEFINED COMMUNITY.

ADDITIONALLY, THE COMMUNITY INCLUDES PATIENTS WHO REQUIRE THE EXPERTISE

AND SPECIALIZED SERVICES OF THE CLEVELAND CLINIC. THE COMMUNITY FOR

MEDICAL RESEARCH AND EDUCATION IS THE PUBLIC AT LARGE. ADDITIONAL DETAIL

DESCRIBING THE COMMUNITY THE ORGANIZATION SERVES CAN BE FOUND IN THE

COMMUNITY HEALTH NEEDS ASSESSMENT.

PART VI, LINE 5:

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Schedule H (Form 990)

THE CLEVELAND CLINIC FOUNDATION

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## Part VI **Supplemental Information** (Continuation)

ONE OF THE HALLMARKS OF A CHARITABLE ORGANIZATION IS THAT THE ORGANIZATION

SERVES A BROAD, INDEFINITE CHARITABLE CLASS. ONE OF THE KEY INDICATORS

THAT AN ORGANIZATION SERVES THE BROADER COMMUNITY IS LEADERSHIP BY BOARDS

COMPRISED OF INDEPENDENT COMMUNITY LEADERS. CCF AND ITS NORTHEAST OHIO

REGIONAL HOSPITAL GOVERNING BOARDS ARE MADE UP OF MEMBERS OF THE COMMUNITY

WHO DIRECT AND GUIDE MANAGEMENT IN CARRYING OUT THE MISSION OF CCF AND ITS

SUBORDINATES. TRUSTEES/DIRECTORS ARE SELECTED ON THE BASIS OF THEIR

EXPERTISE AND EXPERIENCE IN A VARIETY OF AREAS BENEFICIAL TO THE CLEVELAND

CLINIC AND THE HEALTH SYSTEM AND ARE NOT COMPENSATED FOR THEIR SERVICES.

ANOTHER HALLMARK OF A CHARITABLE ORGANIZATION IS THAT SURPLUS FUNDS ARE

USED TO FURTHER CHARITABLE PURPOSES AND ACTIVITIES. SURPLUS FUNDS FOR

CCF AND ITS SUBORDINATES ARE REINVESTED AND USED TO CARRY OUT THE

ORGANIZATION'S EXEMPT MISSION -- PATIENT CARE, RESEARCH, AND EDUCATION.

PART VI, LINE 6:

CLEVELAND CLINIC IS THE PARENT ORGANIZATION OF THE HEALTH SYSTEM, AN

INTEGRATED HEALTH SYSTEM CONSISTING OF AN ACADEMIC MEDICAL CENTER, MEDICAL

SCHOOL, COMMUNITY HOSPITALS, FAMILY HEALTH CENTERS, VARIOUS ANCILLARY

SERVICES, AND A LARGE GROUP OF EMPLOYED PHYSICIANS AND PHYSICIAN

RESEARCHERS.

PART VI, LINE 7

THE STATE OF OHIO COLLECTS SCHEDULE H DATA, HOWEVER, NO COMMUNITY

BENEFIT REPORT IS FILED IN ANY STATE.

# PUBLIC INSPECTION COPY

**SCHEDULE I**  
(Form 990)

Department of the Treasury  
Internal Revenue Service

## Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

OMB No. 1545-0047

**2021**

Open to Public  
Inspection

► Attach to Form 990.

► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

Name of the organization

THE CLEVELAND CLINIC FOUNDATION

Employer identification number  
34-0714585

### Part I General Information on Grants and Assistance

1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? .....

Yes  No

2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

**Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments.** Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
ALICE FLAHERTY EXCELLENCE IN NURSING SCHOLARSHIP FUND, INC. - 24179 AMBOUR DR - NORTH OLMSTED, OH 44070	47-0974372	501(C)(3)	10,000.	0.			COMMUNITY SUPPORT
ALZHEIMERS ASSOCIATION 12200 FAIRHILL RD CLEVELAND, OH 44120	13-3039601	501(C)(3)	20,000.	0.			HEALTHCARE RESEARCH & EDUCATION
AMERICAN CANCER SOCIETY 10501 EUCLID AVE CLEVELAND, OH 44106	13-1788491	501(C)(3)	529,500.	0.			HEALTHCARE RESEARCH & EDUCATION
AMERICAN HEART ASSOCIATION, INC. 7272 GREENVILLE AVE DALLAS, TX 75231	13-5613797	501(C)(3)	110,000.	0.			HEALTHCARE RESEARCH & EDUCATION
AMERICAN HOSPITAL ASSOCIATION 155 N WACKER DR, STE 400 CHICAGO, IL 60606	36-0726140	501(C)(3)	25,000.	0.			HEALTHCARE RESEARCH & EDUCATION
AMERICAN LUNG ASSOCIATION 55 WEST WACKER DRIVE CHICAGO, IL 60601	13-1632524	501(C)(3)	15,000.	0.			HEALTHCARE RESEARCH & EDUCATION

2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table .....

► 69.

3 Enter total number of other organizations listed in the line 1 table .....

► 6.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) 2021

# PUBLIC INSPECTION COPY

**Part II** Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
AMERICAN NATIONAL RED CROSS 431 18TH ST NW WASHINGTON, DC 20006	53-0196605	501(C)(3)	12,500.	0.			HEALTHCARE RESEARCH & EDUCATION
BIG BROTHERS BIG SISTERS 4610 PROSPECT AVE, STE 410 CLEVELAND, OH 44103	34-1039700	501(C)(3)	10,000.	0.			SUPPORT EDUCATIONAL ACTIVITIES
BIRTHING BEAUTIFUL COMMUNITIES 1416 EAST 105TH ST CLEVELAND, OH 44106	47-4453278	501(C)(3)	15,000.	0.			COMMUNITY SUPPORT
BOYS AND GIRLS CLUBS OF CLEVELAND 6114 BROADWAY AVE CLEVELAND, OH 44127	34-1856214	501(C)(3)	15,000.	0.			SUPPORT EDUCATIONAL ACTIVITIES
BUSINESS COUNCIL FOR INTERNATIONAL UNDERSTANDING - 1212 AVENUE OF THE AMERICAS - NEW YORK, NY 10036	13-6161195	501(C)(3)	25,000.	0.			SUPPORT EDUCATIONAL ACTIVITIES
CANINE ASSISTANTS, INC 3160 FRANCIS RD MILTON, GA 30004	58-1974410	501(C)(3)	25,000.	0.			COMMUNITY SUPPORT
CASE WESTERN RESERVE UNIVERSITY 2040 ADELBERT RD CLEVELAND, OH 44106	34-1018992	501(C)(3)	45,000.	0.			SUPPORT EDUCATIONAL ACTIVITIES
CATHOLIC CHARITIES CORPORATION 7911 DETROIT AVE CLEVELAND, OH 44102	34-1908590	501(C)(3)	20,800.	0.			COMMUNITY SUPPORT
CITY OF AKRON 166 S HIGH ST AKRON, OH 44308	34-6000020	501(C)(1)	20,000.	0.			COMMUNITY SUPPORT

# PUBLIC INSPECTION COPY

**Part II** Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CITY OF CLEVELAND 601 LAKESIDE AVE CLEVELAND, OH 44114	34-6000646	501(C)(1)	10,461.	0.			COMMUNITY SUPPORT
CITY OF STOW 1819 GRAHAM RD STOW, OH 44224	34-6002740	501(C)(1)	10,000.	0.			COMMUNITY SUPPORT
CLEVELAND LEADERSHIP CENTER 1375 EAST 9TH ST, STE 1100 CLEVELAND, OH 44114	34-1927317	501(C)(4)	7,000.	0.			COMMUNITY SUPPORT
CLEVELAND SCHOOL OF SCIENCE & MEDICINE - 2075 STOKES BLVD - CLEVELAND, OH 44106	34-3740643	501(C)(3)	10,000.	0.			SUPPORT EDUCATIONAL ACTIVITIES
COMMUNITY PARTNERSHIP ON AGING 1370 VICTORY DR SOUTH EUCLID, OH 44121	34-1261538	501(C)(3)	6,630.	0.			HEALTHCARE RESEARCH & EDUCATION
CROHNS & COLITIS FOUNDATION OF AMERICA - 23366 COMMERCE PARK RD - BEACHWOOD, OH 44122	13-6193105	501(C)(3)	18,500.	0.			HEALTHCARE RESEARCH & EDUCATION
CUYAHOGA COMMUNITY COLLEGE FOUNDATION - 700 CARNEGIE AVE - CLEVELAND, OH 44115	23-7320719	501(C)(3)	29,500.	0.			SUPPORT EDUCATIONAL ACTIVITIES
CUYAHOGA COUNTY 2079 EAST 9TH ST CLEVELAND, OH 44115	34-6000817	501(C)(1)	70,000.	0.			COMMUNITY SUPPORT
DIAPER BANK OF GREATER CLEVELAND 12200 FAIRHILL RD CLEVELAND, OH 44120	84-1957545	501(C)(3)	15,000.	0.			COMMUNITY SUPPORT

# PUBLIC INSPECTION COPY

**Part II** Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ESPERANZA, INC. 4115 BRIDGE AVE CLEVELAND, OH 44113	34-1403492	501(C)(3)	10,000.	0.			COMMUNITY SUPPORT
FAIRFAX RENAISSANCE DEVELOPMENT CORPORATION - 8111 QUINCY AVE, STE 100 - CLEVELAND, OH 44104	34-1706856	501(C)(3)	526,603.	0.			COMMUNITY SUPPORT
FAMICOS FOUNDATION, INC. 1325 ANSEL RD CLEVELAND, OH 44106	34-1053534	501(C)(3)	28,000.	0.			COMMUNITY SUPPORT
FRIENDS OF BREAKTHROUGH SCHOOL 3615 SUPERIOR AVE, STE 3103A CLEVELAND, OH 44114	20-4948838	501(C)(3)	10,000.	0.			SUPPORT EDUCATIONAL ACTIVITIES
GATHERING PLACE 23300 COMMERCE PARK BEACHWOOD, OH 44122	34-1879035	501(C)(3)	10,000.	0.			COMMUNITY SUPPORT
GLOBAL CLEVELAND 1422 EUCLID AVE, STE 1652 CLEVELAND, OH 44115	27-5245539	501(C)(3)	25,000.	0.			COMMUNITY SUPPORT
GREATER CLEVELAND FOOD BANK, INC. 15500 S WATERLOO RD CLEVELAND, OH 44110	34-1292848	501(C)(3)	10,810.	0.			COMMUNITY SUPPORT
I'M IN MINISTRY! 10608 PENFIELD AVE GARFIELD HEIGHTS, OH 44125	36-4872043	501(C)(3)	10,000.	0.			COMMUNITY SUPPORT
INTERNATIONAL SOCIETY FOR GENETIC EYE DISEASE AND RETINOBLASTOMA - 33350 PEPPER PIKE - SHAKER HEIGHTS, OH 44122	30-0065906	501(C)(3)	107,794.	0.			HEALTHCARE RESEARCH & EDUCATION

# PUBLIC INSPECTION COPY

**Part II** Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
JOSEPH'S HOME 2412 COMMUNITY COLLEGE AVE CLEVELAND, OH 44115	34-1901676	501(C)(3)	10,000.	0.			COMMUNITY SUPPORT
JOURNEY CENTER FOR SAFETY AND HEALING - PO BOX 5466 - CLEVELAND, OH 44101	34-1278377	501(C)(3)	10,000.	0.			HEALTHCARE RESEARCH & EDUCATION
KARAMU HOUSE 2355 E 89TH ST CLEVELAND, OH 44106	34-0714448	501(C)(3)	39,248.	0.			COMMUNITY SUPPORT
KEEP MEMORY ALIVE 888 W BONNEVILLE AVE LAS VEGAS, NV 89106	88-0515534	501(C)(3)	18,000.	0.			COMMUNITY SUPPORT
LAKE COUNTY FREE CLINIC 125 E. ERIE ST PAINESVILLE, OH 44077	34-1081191	501(C)(3)	10,000.	0.			COMMUNITY SUPPORT
LBGT COMMUNITY CENTER OF GREATER CLEVELAND - 6705 DETROIT AVE - CLEVELAND, OH 44102	34-1190920	501(C)(3)	10,000.	0.			COMMUNITY SUPPORT
LEAD SAFE CLEVELAND COALITION 4600 EUCLID AVE CLEVELAND, OH 44103	34-6516654	501(C)(3)	500,000.	0.			HEALTHCARE RESEARCH & EDUCATION
LEGAL AID SOCIETY OF CLEVELAND 1223 W 6TH ST CLEVELAND, OH 44113	34-0866026	501(C)(3)	6,000.	0.			COMMUNITY SUPPORT
LEUKEMIA & LYMPHOMA SOCIETY 3 INTERNATIONAL DR, STE 200 RYE BROOK, NY 10573	13-5644916	501(C)(3)	58,598.	0.			HEALTHCARE RESEARCH & EDUCATION

# PUBLIC INSPECTION COPY

Schedule I (Form 990) THE CLEVELAND CLINIC FOUNDATION

34-0714585

Page 1

**Part II** Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
MAHONING VALLEY SECOND HARVEST 2805 SALT SPRINGS RD YOUNGSTOWN, OH 44509	34-1446685	501(C)(3)	10,000.	0.			COMMUNITY SUPPORT
MAKE-A-WISH FOUNDATION OF OHIO KENTUCKY AND INDIANA, INC - 2545 FARMERS DRIVE, STE 300 - COLUMBUS, OH 43235	34-1471131	501(C)(3)	10,000.	0.			COMMUNITY SUPPORT
MEDWISH INTERNATIONAL 17325 EUCLID AVE CLEVELAND, OH 44112	34-1903712	501(C)(3)	10,000.	3,266,351.	ESTIMATED VALUE	MEDICAL SUPPLIES	HEALTHCARE RESEARCH & EDUCATION
METRO HEALTH SYSTEM 2500 METROHEALTH DR CLEVELAND, OH 44109	34-6004382	501(C)(3)	166,984.	0.			HEALTHCARE RESEARCH & EDUCATION
NAMI GREATER CLEVELAND 2012 W 25TH ST, STE 600 CLEVELAND, OH 44113	20-2254268	501(C)(3)	10,840.	0.			COMMUNITY SUPPORT
NEIGHBORHOOD FAMILY PRACTICE 3569 RIDGE RD CLEVELAND, OH 44102	34-1300581	501(C)(3)	12,000.	0.			HEALTHCARE RESEARCH & EDUCATION
NEW IMAGE LIFE SKILLS ACADEMY, INC. - 19425 VAN AKEN BLVD, STE 205 - SHAKER HEIGHTS, OH 44122	81-0545479	501(C)(3)	15,000.	0.			SUPPORT EDUCATIONAL ACTIVITIES
NORTHEAST OHIO COALITION FOR THE HOMELESS - 3631 PERKINS AVE, STE 3A-3 - CLEVELAND, OH 44114	34-1590112	501(C)(3)	37,425.	0.			COMMUNITY SUPPORT
OROC PO BOX 40332 BAY VILLAGE, OH 44140	80-0093560	501(C)(3)	10,000.	0.			HEALTHCARE RESEARCH & EDUCATION

Schedule I (Form 990)

# PUBLIC INSPECTION COPY

**Part II** Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PREGNANT WITH POSSIBILITIES RESOURCE CENTER - 16004 BROADWAY AVE, STE 203 - MAPLE HEIGHTS, OH 44137	47-2882533	501(C)(3)	25,000.	0.			HEALTHCARE RESEARCH & EDUCATION
REACH OUT AND READ GREATER CLEVELAND - 4340 STATE ROAD, STE 5 - CLEVELAND, OH 44109	34-1931851	501(C)(3)	10,000.	0.			SUPPORT EDUCATIONAL ACTIVITIES
REGIONAL TRANSIT AUTHORITY ART PO BOX 6566 CLEVELAND, OH 44101	42-1133312	501(C)(3)	125,000.	0.			COMMUNITY SUPPORT
S.O.S STRENGTHING OUR STUDENTS 2214 MT. VERNON BLVD EAST CLEVELAND, OH 44112	34-1710719	501(C)(3)	20,000.	0.			SUPPORT EDUCATIONAL ACTIVITIES
SAINT MARTIN DE PORRES HIGH SCHOOL 6111 LAUSCHE AVE CLEVELAND, OH 44103	52-2401852	501(C)(3)	43,669.	0.			SUPPORT EDUCATIONAL ACTIVITIES
SHEPHERD HIGHER EDUCATION CONSORTIUM ON POVERTY - 204 W WASHINGTON ST - LEXINGTON, VA 24450	45-5507122	501(C)(3)	6,500.	0.			SUPPORT EDUCATIONAL ACTIVITIES
THE CLEVELAND CLINIC EDUCATIONAL FOUNDATION - 9500 EUCLID AVE - CLEVELAND, OH 44195	34-0714553	501(C)(3)	21,971,306.	0.			HEALTHCARE RESEARCH & EDUCATION
THE CLEVELAND CLINIC FOUNDATION 14604 DETROIT AVE LAKEWOOD, OH 44107	34-0714585	501(C)(3)	500,000.	0.			COMMUNITY SUPPORT
THE CLEVELAND FOUNDATION 325 SUPERIOR AVE, STE 38 CLEVELAND, OH 44114	34-0714588	501(C)(3)	100,000.	0.			COMMUNITY SUPPORT

# PUBLIC INSPECTION COPY

Schedule I (Form 990) THE CLEVELAND CLINIC FOUNDATION

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**Part II** Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
THE COLORECTAL CANCER ALLIANCE 1025 VERNON AVE, STE 1066 WASHINGTON, DC 20005	86-0947831	501(C)(3)	16,667.	0.			HEALTHCARE RESEARCH & EDUCATION
THE LAKWOOD FOUNDATION 16024 MADISON AVE LAKWOOD, OH 44107	31-1529669	501(C)(3)	4,100,000.	0.			COMMUNITY SUPPORT
THE NATIONAL ASSOCIATION OF THE ADVANCEMENT OF COLORED PEOPLE - 4805 MT. HOPE DR - BALTIMORE, MD 21215	34-0846628	501(C)(4)	10,000.	0.			COMMUNITY SUPPORT
THE SALVATION ARMY 440 W NYACK RD WEST NYACK, NY 10994	13-5562351	501(C)(3)	10,000.	0.			COMMUNITY SUPPORT
THE THORACIC SURGERY FOUNDATION 633 N. ST. CLAIR ST CHICAGO, IL 60611	36-3635910	501(C)(3)	10,000.	0.			HEALTHCARE RESEARCH & EDUCATION
UNITE US 217 BROADWAY, FL 8 NEW YORK, NY 10007	46-1914165	501(C)(3)	260,000.	0.			COMMUNITY SUPPORT
UNITED CEREBRAL PALSY OF GREATER CLEVELAND - 10011 EUCLID AVE - CLEVELAND, OH 44106	34-0753561	501(C)(3)	93,617.	0.			HEALTHCARE RESEARCH & EDUCATION
UNITED WAY OF GREATER CLEVELAND 1331 EUCLID AVE CLEVELAND, OH 44115	34-1011104	501(C)(3)	12,058.	0.			COMMUNITY SUPPORT
UNIVERSITY SETTLEMENT 4800 BROADWAY AVE CLEVELAND, OH 44105	34-0714776	501(C)(3)	12,000.	0.			COMMUNITY SUPPORT

Schedule I (Form 990)

# PUBLIC INSPECTION COPY

**Part II** Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)

(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
URBAN LEAGUE OF GREATER CLEVELAND 2930 PROSPECT AVE CLEVELAND, OH 44115	34-0720563	501(C)(3)	10,000.	0.			SUPPORT EDUCATIONAL ACTIVITIES
VILLAGE OF MARYMOUNT 5200 MARYMOUNT VILLAGE DR GARFIELD HEIGHTS, OH 44125	20-5652595	501(C)(3)	15,000.	0.			COMMUNITY SUPPORT
WOMEN'S ALZHEIMER'S MOVEMENT 888 W BONNEVILLE AVE LAS VEGAS, NV 89106	45-1837864	501(C)(3)	218,096.	0.			HEALTHCARE RESEARCH & EDUCATION
YMCA OF GREATER CLEVELAND 1801 SUPERIOR AVE, STE 130 CLEVELAND, OH 44114	34-0714728	501(C)(3)	15,000.	0.			SUPPORT EDUCATIONAL ACTIVITIES
YOUTH OPPORTUNITIES UNLIMITED 1361 EUCLID AVE CLEVELAND, OH 44115	34-1381135	501(C)(3)	15,000.	0.			SUPPORT EDUCATIONAL ACTIVITIES
ZELIE'S HOME 13643 ROCKSIDE RD GARFIELD HEIGHTS, OH 44125	85-1358110	501(C)(3)	10,000.	0.			COMMUNITY SUPPORT

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THE CLEVELAND CLINIC FOUNDATION

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**Part III**

**Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.  
Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
SCHOLARSHIPS	196	8,822,490.	0.		
FELLOWSHIPS	1540	79,844,103.	0.		

**Part IV** **Supplemental Information.** Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

PART I, LINE 2:

CCF CONTRIBUTES FINANCIAL AND IN-KIND SUPPORT TO OTHER TAX EXEMPT

ORGANIZATIONS AND AGENCIES THAT FURTHER THE CCF MISSION OF PATIENT CARE,

RESEARCH, AND EDUCATION. THESE ORGANIZATIONS ARE TO USE THE SUPPORT TO

STRENGTHEN THE OVERALL HEALTH OF THE COMMUNITIES WE SERVE.

SCHEDULE I, PART III

THE SCHOLARSHIPS AND FELLOWSHIPS LISTED ARE IN FURTHERANCE OF THE

CLEVELAND CLINIC FOUNDATION'S MISSION TO INCREASE KNOWLEDGE, AWARENESS,

**PUBLIC INSPECTION COPY**

**Schedule I (Form 990)**

THE CLEVELAND CLINIC FOUNDATION

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## **Part IV Supplemental Information**

AND QUALITY OF PATIENT CARE AND RESEARCH THROUGH EDUCATION.

# PUBLIC INSPECTION COPY

## SCHEDULE J (Form 990)

Department of the Treasury  
Internal Revenue Service

### Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

# 2021

Open to Public  
Inspection

Name of the organization

THE CLEVELAND CLINIC FOUNDATION

Employer identification number

34-0714585

### Part I Questions Regarding Compensation

**1a** Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.

<input checked="" type="checkbox"/> First-class or charter travel	<input checked="" type="checkbox"/> Housing allowance or residence for personal use
<input type="checkbox"/> Travel for companions	<input type="checkbox"/> Payments for business use of personal residence
<input checked="" type="checkbox"/> Tax indemnification and gross-up payments	<input type="checkbox"/> Health or social club dues or initiation fees
<input type="checkbox"/> Discretionary spending account	<input type="checkbox"/> Personal services (such as maid, chauffeur, chef)

**b** If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain .....

**2** Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? .....

**3** Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.

<input checked="" type="checkbox"/> Compensation committee	<input checked="" type="checkbox"/> Written employment contract
<input checked="" type="checkbox"/> Independent compensation consultant	<input checked="" type="checkbox"/> Compensation survey or study
<input type="checkbox"/> Form 990 of other organizations	<input checked="" type="checkbox"/> Approval by the board or compensation committee

**4** During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:

**a** Receive a severance payment or change-of-control payment? .....

**b** Participate in or receive payment from a supplemental nonqualified retirement plan? .....

**c** Participate in or receive payment from an equity-based compensation arrangement? .....

If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.

#### Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.

**5** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:

**a** The organization? .....

**b** Any related organization? .....

If "Yes" on line 5a or 5b, describe in Part III.

**6** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:

**a** The organization? .....

**b** Any related organization? .....

If "Yes" on line 6a or 6b, describe in Part III.

**7** For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III .....

**8** Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III .....

**9** If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? .....

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

# PUBLIC INSPECTION COPY

Schedule J (Form 990) 2021

THE CLEVELAND CLINIC FOUNDATION

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**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

**Note:** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(1) TUZCU, M.D., E. MURAT PHYSICIAN (2021 RETIREE)	(i) 1,185,011.	0.	6,294,851.	-49,588.	125,215.	7,555,489.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(2) MIHALJEVIC, M.D., TOMISLAV DIRECTOR, PRES & CEO	(i) 5,978,904.	0.	596,850.	29,000.	17,822.	6,622,576.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(3) MALONE, JR., M.D., DONALD A. PRES, OHIO HOSPS AND FHCS	(i) 1,254,879.	0.	129,915.	4,224,893.	17,847.	5,627,534.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(4) WIEDEMANN, M.D., HERBERT PHYSICIAN (2021 RETIREE)	(i) 904,957.	0.	3,435,528.	476,849.	11,976.	4,829,310.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(5) ERZURUM, M.D., SERPIL CHIEF RESEARCH & ACAD OFF	(i) 1,264,030.	0.	127,171.	3,182,048.	1,500.	4,574,749.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(6) DONLEY, M.D., BRIAN FORMER OFFICER, CCL CEO	(i) 0.	0.	0.	0.	0.	0.	0.
	(ii) 1,010,550.	0.	2,535,624.	29,000.	895,125.	4,470,299.	0.
(7) KLEIN, M.D., ERIC PHYSICIAN (2021 RETIREE)	(i) 848,554.	0.	3,593,979.	-295,183.	18,997.	4,166,347.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(8) SURI, M.D., RAKESH CEO CCAD (PART YR)	(i) 1,569,437.	0.	501,827.	1,484,708.	33,521.	3,589,493.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(9) GLASS, STEVEN C. CFO & TREASURER	(i) 2,269,404.	0.	224,520.	28,506.	19,322.	2,541,752.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(10) ROWAN, DAVID SEC, CHIEF GOV OFF & CLO	(i) 2,005,468.	0.	229,153.	29,000.	19,258.	2,282,879.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(11) O'CONNOR, M.D., MICHAEL PHYSICIAN (2021 RETIREE)	(i) 490,305.	0.	1,782,689.	-161,858.	17,935.	2,129,071.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(12) PEACOCK, WILLIAM CHIEF OF OPERATIONS	(i) 1,853,511.	0.	185,541.	29,597.	17,215.	2,085,864.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(13) GOLDFARB, M.D., DAVID PHYSICIAN (2021 RETIREE)	(i) 451,229.	0.	1,385,738.	-39,303.	18,997.	1,816,661.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(14) SVENSSON, LARS FORMER KEY EMPLOYEE - CHAIR HVTI	(i) 1,592,804.	0.	163,054.	29,000.	19,012.	1,803,870.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(15) HANCOCK, DNP, R.N., NE-BC, KELL CHIEF CAREGIVER OFFICER	(i) 1,423,434.	0.	139,002.	26,092.	19,322.	1,607,850.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(16) GUZMAN, M.D., JORGE CEO CCAD (PART YR)	(i) 992,545.	0.	440,658.	29,000.	106,984.	1,569,187.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.

Schedule J (Form 990) 2021

# PUBLIC INSPECTION COPY

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

**Note:** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
(17) RIDGEWAY, M.D., BERI DIRECTOR, CHIEF OF STAFF	(i) 1,353,394.	0.	131,449.	29,000.	19,332.	1,533,175.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(18) MCHUGH, LINDA FORMER OFFICER	(i) 244,129.	0.	1,039,849.	26,384.	17,097.	1,327,459.	950,000.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(19) YOUNG, M.D., JAMES P. FORMER OFFICER	(i) 1,010,890.	0.	115,141.	29,000.	18,586.	1,173,617.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(20) SABANEZH, M.D., EDMUND FORMER OFFICER	(i) 168,014.	0.	883,667.	17,238.	17,644.	1,086,563.	875,000.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(21) RIM, M.D., ALICE DIRECTOR, PHYSICIAN	(i) 596,560.	0.	56,155.	29,000.	20,166.	701,881.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(22) DAVIS, MARLEINA ASST. SECRETARY	(i) 581,529.	0.	32,199.	25,358.	17,822.	656,908.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(23) LONGVILLE, TIMOTHY CAO & CONTROLLER	(i) 495,501.	0.	29,765.	18,814.	19,650.	563,730.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(24) HAMILTON, THOMAS FORMER OFFICER	(i) 479,250.	0.	37,844.	-18,381.	19,751.	518,464.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(25) MAYS, M.D., MARYANN DIRECTOR, PHYSICIAN	(i) 368,339.	0.	10,191.	29,000.	20,212.	427,742.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(26) ANDERSON, M.D., MICHAEL DIRECTOR, PHYSICIAN	(i) 326,694.	0.	31,721.	29,000.	17,086.	404,501.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(27) MEEHAN, MICHAEL J. RECORDING SECRETARY	(i) 349,811.	0.	43,602.	-56,847.	18,715.	355,281.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(28) OBLANDER, JASON ASST. SECRETARY	(i) 247,501.	0.	8,734.	7,299.	15,474.	279,008.	0.
	(ii) 0.	0.	0.	0.	0.	0.	0.
(29) COSGROVE, M.D., DELOS FORMER OFF (RETIRED CEO)	(i) 202,433.	0.	0.	-167,959.	0.	34,474.	202,433.
	(ii) 0.	0.	0.	0.	0.	0.	0.
	(i)						
	(ii)						
	(i)						
	(ii)						
	(i)						
	(ii)						

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THE CLEVELAND CLINIC FOUNDATION

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## Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A:

LISTED BENEFITS

THE BENEFITS CHECKED IN PART I, QUESTION 1A, WERE PROVIDED TO CERTAIN

PERSONS LISTED IN FORM 990, PART VII, SECTION A ON AN EXCEPTION BASIS ONLY

FOR AN APPROPRIATE BUSINESS PURPOSE. ANY REIMBURSEMENT OF THE EXPENSES

LISTED MET CLEVELAND CLINIC'S WRITTEN POLICY REGARDING SUBSTANTIATION AND

REIMBURSEMENT. WHERE REQUIRED BY IRS RULES AND REGULATIONS, THE LISTED

BENEFITS WERE INCLUDED IN TAXABLE INCOME.

PART I, LINES 4A-B:

SCHEDULE J, PART I, LINE 4A, SEVERANCE PAYMENTS:

LINDA MCHUGH - \$950,000

EDMUND SABANEKH, M.D. - \$875,000

SEVERANCE PAYMENTS ACCRUED IN 2021 BUT NOT YET PAID ARE REPORTED IN PART

VII, COLUMN F AND SCHEDULE J, PART II, COLUMN C FOR THE FOLLOWING

INDIVIDUAL:

RAKESH SURI, M.D. - \$1,455,708

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**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

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SCHEDULE J, PART I, LINE 4B, SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN:

---

---

DAVID GOLDFARB, M.D. - PARTICIPATED IN AND RECEIVED PAYMENTS FROM A

---

SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. FOR MEDICARE TAX PURPOSES,

---

\$1,360,693 OF INCOME REPORTED IN PART VII AND SCHEDULE J REPRESENTS THE

---

AMOUNT VESTED IN THE PLAN.

---

ERIC KLEIN, M.D. - PARTICIPATED IN AND RECEIVED PAYMENTS FROM A

---

SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. FOR MEDICARE TAX PURPOSES,

---

\$3,507,034 OF INCOME REPORTED IN PART VII AND SCHEDULE J REPRESENTS THE

---

AMOUNT VESTED IN THE PLAN.

---

MICHAEL O'CONNOR, M.D. - PARTICIPATED IN AND RECEIVED PAYMENTS FROM A

---

SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. FOR MEDICARE TAX PURPOSES,

---

\$1,734,536 OF INCOME REPORTED IN PART VII AND SCHEDULE J REPRESENTS THE

---

AMOUNT VESTED IN THE PLAN.

---

E. MURAT TUZCU, M.D. - PARTICIPATED IN AND RECEIVED PAYMENTS FROM A

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## Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. FOR MEDICARE TAX PURPOSES,

\$5,782,494 OF INCOME REPORTED IN PART VII AND SCHEDULE J REPRESENTS THE

AMOUNT VESTED IN THE PLAN.

HERBERT WIEDEMANN, M.D. - PARTICIPATED IN AND RECEIVED PAYMENTS FROM A

SUPPLEMENTAL NONQUALIFIED RETIREMENT PLAN. FOR MEDICARE TAX PURPOSES,

\$3,372,395 OF INCOME REPORTED IN PART VII AND SCHEDULE J REPRESENTS THE

AMOUNT VESTED IN THE PLAN

THE FOLLOWING INDIVIDUALS PARTICIPATED IN AND RECEIVED PAYMENTS FROM

SUPPLEMENTAL NONQUALIFIED RETIREMENT PLANS:

DELOS COSGROVE, M.D. - \$202,432

HERBERT WIEDEMANN, M.D. - \$87,547

THE FOLLOWING INDIVIDUALS PARTICIPATE IN A NONQUALIFIED SUPPLEMENTAL

RETIREMENT PLAN AND/OR A QUALIFIED DEFINED BENEFIT PLAN AND THE ANNUAL

INCREASE OR DECREASE IN THE ACTUARIAL VALUE IS INCLUDED IN SCHEDULE J, PART

II, COLUMN C, RETIREMENT AND OTHER DEFERRED COMPENSATION: DELOS M.

Schedule J (Form 990) 2021

# PUBLIC INSPECTION COPY

**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

COSGROVE, M.D.. - \$167,959 DECREASE, MARLEINA DAVIS - \$3,642 DECREASE,

SERPIL ERZURUM, M.D. - \$3,153,048 INCREASE, STEVEN C. GLASS - \$494

DECREASE, DAVID GOLDFARB, M.D. - \$68,303 DECREASE, THOMAS HAMILTON -

\$47,381 DECREASE, KELLY HANCOCK, DNP, R.N., NE-BC - \$2,908 DECREASE, ERIC

KLEIN, M.D. - \$324,183 DECREASE, TIMOTHY LONGVILLE - \$14,604 DECREASE,

DONALD MALONE, M.D. - \$4,195,893 INCREASE, LINDA MCHUGH - \$2,634 INCREASE,

MICHAEL J. MEEHAN - \$85,847 DECREASE, JASON OBLANDER - \$340 DECREASE,

MICHAEL O'CONNOR, M.D. - \$190,858 DECREASE, WILLIAM PEACOCK \$597 INCREASE,

E. MURAT TUZCU, M.D. - \$78,588 DECREASE, AND HERBERT WIEDEMANN, M.D. -

\$447,849 INCREASE.

FORM 990, PART VII, SECTION A AND SCHEDULE J

THE COMPENSATION OF DR. BRIAN DONLEY, DR. RAKESH SURI, DR. JORGE GUZMAN AND

DR. E. MURAT TUZCU AS REPORTED ON PART VII, SECTION A AND SCHEDULE J

INCLUDES REGULAR WAGES AND TAXABLE EXPATRIATE BENEFITS.

# PUBLIC INSPECTION COPY

**SCHEDULE K**
**(Form 990)**

 Department of the Treasury  
 Internal Revenue Service

ENTITY 1

OMB No. 1545-0047

**2021**
**Open to Public  
Inspection**

## Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.  
 ► Attach to Form 990. ► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Name of the organization

THE CLEVELAND CLINIC FOUNDATION

Employer identification number

34-0714585

**Part I Bond Issues**

SEE PART VI FOR COLUMNS (A) AND (F) CONTINUATIONS

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pooled financing	
						Yes	No	Yes	No	Yes	No
OHIO HIGHER EDUCATIONAL FACILITY <b>A</b> COMMISSION	34-6849674	67756AJ37	10/15/08	670,000,000.	BOND 2008B: REFUND 06A, 04A, AND 01A; FACILITY IM		X		X		X
OHIO HIGHER EDUCATIONAL FACILITY <b>B</b> COMMISSION	34-6849674	NONEAVAIL	11/02/11	41,120,000.	BOND 2011B: REFUND 1992A & B AND 1989 SERIES		X		X		X
OHIO HIGHER EDUCATIONAL FACILITY <b>C</b> COMMISSION	34-6849674	67756A3Z3	05/09/12	519,383,182.	BOND 2012: REFUND 2009, 2003A AND FACILITY IMPROV		X		X		X
OHIO HIGHER EDUCATIONAL FACILITY <b>D</b> COMMISSION	34-6849674	67756DAY2	05/29/13	309,434,914.	BOND 2013: REFUND 2004B, 2003A AND FACILITY IMPROV		X		X		X

**Part II Proceeds**

		A	B	C	D
		342,425,000.	19,410,000.	508,583,182.	72,215,281.
1 Amount of bonds retired					
2 Amount of bonds legally defeased		670,000,000.	41,120,000.	519,383,182.	309,434,914.
3 Total proceeds of issue					
4 Gross proceeds in reserve funds					
5 Capitalized interest from proceeds			2,302,465.		
6 Proceeds in refunding escrows					
7 Issuance costs from proceeds		1,200,000.	735,249.	3,825,815.	2,129,301.
8 Credit enhancement from proceeds					
9 Working capital expenditures from proceeds		324,315,217.		411,300,530.	20,001,498.
10 Capital expenditures from proceeds					
11 Other spent proceeds		372,706,929.	38,082,286.	104,256,837.	287,304,115.
12 Other unspent proceeds					
13 Year of substantial completion		2008	2011	2012	2013
		Yes	No	Yes	No
14 Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)?		X		X	X
15 Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)?			X	X	X
16 Has the final allocation of proceeds been made?		X		X	X
17 Does the organization maintain adequate books and records to support the final allocation of proceeds?		X		X	X

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2021

# PUBLIC INSPECTION COPY

**SCHEDULE K**
**(Form 990)**

 Department of the Treasury  
 Internal Revenue Service

ENTITY

2

OMB No. 1545-0047

**2021**
**Open to Public  
Inspection**

## Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.  
 ► Attach to Form 990. ► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Name of the organization

THE CLEVELAND CLINIC FOUNDATION

Employer identification number

34-0714585

**Part I Bond Issues**

SEE PART VI FOR COLUMNS (A) AND (F) CONTINUATIONS

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	Yes	No	Yes	No	Yes	No
						(g) Defeased	(h) On behalf of issuer	(i) Pooled financing			
OHIO HIGHER EDUCATIONAL FACILITY <b>A</b> COMMISSION	34-6849674	NONEAVAIL	12/21/17	9,305,000.	REFUND SERIES 2002		X		X		X
OHIO HIGHER EDUCATIONAL FACILITY <b>B</b> COMMISSION	34-6849674	677561KS0	08/29/17	939,576,748.	REFUND 2008A, 2008B, 2009A, 2009B, 2012A		X		X		X
MARTIN COUNTY HEALTH FACILITIES <b>C</b> AUTHORITY	59-6000743	573903FZ9	05/09/19	259,345,371.	REFINANCE 2012, 2012B & 2015 MHS BONDS & ACQUIRE		X		X		X
OHIO HIGHER EDUCATIONAL FACILITY <b>D</b> COMMISSION	34-6849674	67756CDN5	05/09/19	351,450,108.	FUND CAPITAL PROJECTS		X		X		X

**Part II Proceeds**

	A	B	C	D
1 Amount of bonds retired .....	1,625,000.	69,465,239.	1,230,037.	1,213,011.
2 Amount of bonds legally defeased .....				
3 Total proceeds of issue .....	9,305,000.	939,576,748.	259,345,371.	351,450,108.
4 Gross proceeds in reserve funds .....				
5 Capitalized interest from proceeds .....				
6 Proceeds in refunding escrows .....				
7 Issuance costs from proceeds .....			822,172.	1,125,388.
8 Credit enhancement from proceeds .....				
9 Working capital expenditures from proceeds .....				
10 Capital expenditures from proceeds .....			257,297,825.	348,905,103.
11 Other spent proceeds .....	9,305,000.	939,576,748.	1,225,374.	1,419,617.
12 Other unspent proceeds .....				
13 Year of substantial completion .....	2017	2017	2019	2019

	Yes	No	Yes	No	Yes	No	Yes	No
14 Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)? .....		X		X		X		X
15 Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)? .....	X		X			X		X
16 Has the final allocation of proceeds been made? .....	X		X		X		X	
17 Does the organization maintain adequate books and records to support the final allocation of proceeds? .....	X		X		X		X	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2021

# PUBLIC INSPECTION COPY

**SCHEDULE K**
**(Form 990)**

 Department of the Treasury  
 Internal Revenue Service

ENTITY

3

OMB No. 1545-0047

**2021**
**Open to Public  
Inspection**

## Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.  
 ► Attach to Form 990. ► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Name of the organization

THE CLEVELAND CLINIC FOUNDATION

Employer identification number

34-0714585

**Part I Bond Issues**

SEE PART VI FOR COLUMNS (A) AND (F) CONTINUATIONS

(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issue price	(f) Description of purpose	(g) Defeased		(h) On behalf of issuer		(i) Pooled financing	
						Yes	No	Yes	No	Yes	No
OHIO HIGHER EDUCATIONAL FACILITY <b>A</b> COMMISSION	34-6849674	677561KZ4	05/09/19	380,150,000.	FUND CAPITAL PROJECTS		X		X		X
OHIO HIGHER EDUCATIONAL FACILITY <b>B</b> COMMISSION	34-6849674	677561LP5	07/28/21	82,791,709.	ACQUIRE MEMBERSHIP IN MERCY HOSPITAL		X		X		X
OHIO HIGHER EDUCATIONAL FACILITY <b>C</b> COMMISSION	34-6849674	677561MG4	10/05/21	249,692,662.	BOND 2021B: REFUND SERIES 2011A		X		X		X
<b>D</b>											

**Part II Proceeds**

		A	B	C	D			
					15,476.	745,111.		
1 Amount of bonds retired .....								
2 Amount of bonds legally defeased .....								
3 Total proceeds of issue .....		380,150,000.		82,791,709.		246,692,662.		
4 Gross proceeds in reserve funds .....								
5 Capitalized interest from proceeds .....								
6 Proceeds in refunding escrows .....								
7 Issuance costs from proceeds .....		1,262,472.				2,103,785.		
8 Credit enhancement from proceeds .....								
9 Working capital expenditures from proceeds .....								
10 Capital expenditures from proceeds .....		378,404,897.		82,791,709.				
11 Other spent proceeds .....			482,631.			247,588,877.		
12 Other unspent proceeds .....								
13 Year of substantial completion .....		2019		2021		2021		
		Yes	No	Yes	No	Yes	No	Yes
14 Were the bonds issued as part of a refunding issue of tax-exempt bonds (or, if issued prior to 2018, a current refunding issue)? .....		X	X		X			
15 Were the bonds issued as part of a refunding issue of taxable bonds (or, if issued prior to 2018, an advance refunding issue)? .....			X		X		X	
16 Has the final allocation of proceeds been made? .....		X		X		X		
17 Does the organization maintain adequate books and records to support the final allocation of proceeds? .....		X		X		X		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule K (Form 990) 2021

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Schedule K (Form 990) 2021

THE CLEVELAND CLINIC FOUNDATION

34-0714585

ENTITY 1

Page 2

## Part III Private Business Use

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? .....		X		X		X		X
2 Are there any lease arrangements that may result in private business use of bond-financed property? .....	X		X		X		X	
3a Are there any management or service contracts that may result in private business use of bond-financed property? .....	X		X		X		X	
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? .....	X		X		X		X	
c Are there any research agreements that may result in private business use of bond-financed property? .....	X		X		X		X	
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? .....	X		X		X		X	
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government .....	► .20 %		.00 %		.60 %		.12 %	
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government .....	► .01 %		.00 %		.04 %		.00 %	
6 Total of lines 4 and 5 .....	.21 %		.00 %		.64 %		.12 %	
7 Does the bond issue meet the private security or payment test? .....		X		X		X		X
8a Has there been a sale or disposition of any of the bond-financed property to a non-governmental person other than a 501(c)(3) organization since the bonds were issued? .....		X		X		X		X
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of .....	%		%		%		%	
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? .....								
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? .....	X		X		X		X	

## Part IV Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? .....		X		X		X		X
2 If "No" to line 1, did the following apply?								
a Rebate not due yet? .....		X		X		X		X
b Exception to rebate? .....		X		X		X		X
c No rebate due? .....	X		X		X		X	
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed .....								
3 Is the bond issue a variable rate issue? .....	X		X		X		X	

# PUBLIC INSPECTION COPY

Schedule K (Form 990) 2021

THE CLEVELAND CLINIC FOUNDATION

34-0714585

ENTITY 2

Page 2

## Part III Private Business Use

	A		B		C		D		
	Yes	No	Yes	No	Yes	No	Yes	No	
		X		X		X		X	
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? .....									
2 Are there any lease arrangements that may result in private business use of bond-financed property? .....	X		X		X		X		
3a Are there any management or service contracts that may result in private business use of bond-financed property? .....	X		X		X		X		
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? .....	X		X		X		X		
c Are there any research agreements that may result in private business use of bond-financed property? .....	X		X		X		X		
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? .....	X		X		X		X		
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government .....	►	.00	%	1.54	%	.00	%	.20	%
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government .....	►	.00	%	.01	%	.00	%	.01	%
6 Total of lines 4 and 5 .....		.00	%	1.55	%	.00	%	.21	%
7 Does the bond issue meet the private security or payment test? .....		X		X		X		X	
8a Has there been a sale or disposition of any of the bond-financed property to a non-governmental person other than a 501(c)(3) organization since the bonds were issued? .....		X		X		X		X	
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of .....		%		%		%		%	
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? .....									
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? .....	X		X		X		X		

## Part IV Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
		X		X		X		X
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? .....								
2 If "No" to line 1, did the following apply?								
a Rebate not due yet? .....	X		X		X		X	
b Exception to rebate? .....		X		X		X		
c No rebate due? .....		X		X		X		
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed .....								
3 Is the bond issue a variable rate issue? .....	X		X		X		X	

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Schedule K (Form 990) 2021

THE CLEVELAND CLINIC FOUNDATION

34-0714585

ENTITY 3

Page 2

## Part III Private Business Use

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
		X		X		X		
1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? .....								
2 Are there any lease arrangements that may result in private business use of bond-financed property? .....	X		X		X			
3a Are there any management or service contracts that may result in private business use of bond-financed property? .....	X		X		X			
b If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? .....	X		X		X			
c Are there any research agreements that may result in private business use of bond-financed property? .....	X		X		X			
d If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? .....	X		X		X			
4 Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government .....		.22 %		.50 %		.00 %		
5 Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government .....		.01 %		.00 %		.00 %		
6 Total of lines 4 and 5 .....		.23 %		.50 %		.00 %		
7 Does the bond issue meet the private security or payment test? .....		X		X		X		
8a Has there been a sale or disposition of any of the bond-financed property to a non-governmental person other than a 501(c)(3) organization since the bonds were issued? .....		X		X		X		
b If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of .....		%		%		%		
c If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? .....								
9 Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? .....	X		X		X			

## Part IV Arbitrage

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
		X		X		X		
1 Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? .....								
2 If "No" to line 1, did the following apply?								
a Rebate not due yet? .....	X		X		X			
b Exception to rebate? .....		X		X		X		
c No rebate due? .....		X		X		X		
If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed .....								
3 Is the bond issue a variable rate issue? .....	X		X		X			

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## Schedule K (Form 990) 2021

THE CLEVELAND CLINIC FOUNDATION

34-0714585

## ENTITY 1

Page 3

## Part IV Arbitrage (continued)

4a	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
		X		X		X		X
b Name of provider .....								
c Term of hedge .....								
d Was the hedge superintegrated? .....								
e Was the hedge terminated? .....								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)? .....		X		X		X		X
b Name of provider .....								
c Term of GIC .....								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? .....								
6 Were any gross proceeds invested beyond an available temporary period? .....		X		X		X		X
7 Has the organization established written procedures to monitor the requirements of section 148? .....	X		X		X		X	

## Part V Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations? .....	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
	X		X		X		X	

**Part VI Supplemental Information.** Provide additional information for responses to questions on Schedule K. See instructions.

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Schedule K (Form 990) 2021

THE CLEVELAND CLINIC FOUNDATION

34-0714585

ENTITY 2

Page 3

## Part IV Arbitrage (continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
4a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? .....		X		X		X		X
b Name of provider .....								
c Term of hedge .....								
d Was the hedge superintegrated? .....								
e Was the hedge terminated? .....								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)? .....		X		X		X		X
b Name of provider .....								
c Term of GIC .....								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? .....								
6 Were any gross proceeds invested beyond an available temporary period? .....		X		X		X		X
7 Has the organization established written procedures to monitor the requirements of section 148? .....	X		X		X		X	

## Part V Procedures To Undertake Corrective Action

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations? .....	X		X		X		X	

## Part VI Supplemental Information.

Provide additional information for responses to questions on Schedule K. See instructions.

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Schedule K (Form 990) 2021

THE CLEVELAND CLINIC FOUNDATION

34-0714585

ENTITY 3

Page 3

## Part IV Arbitrage (continued)

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
4a Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X		X		
b Name of provider								
c Term of hedge								
d Was the hedge superintegrated?								
e Was the hedge terminated?								
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		X		X		X		
b Name of provider								
c Term of GIC								
d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6 Were any gross proceeds invested beyond an available temporary period?		X		X		X		
7 Has the organization established written procedures to monitor the requirements of section 148?	X		X		X			

## Part V Procedures To Undertake Corrective Action

	A		B		C		D	
	Yes	No	Yes	No	Yes	No	Yes	No
Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation isn't available under applicable regulations?	X		X		X			

## Part VI Supplemental Information.

Provide additional information for responses to questions on Schedule K. See instructions.

SCHEDULE K, PART I, BOND ISSUES:

(A) ISSUER NAME: OHIO HIGHER EDUCATIONAL FACILITY COMMISSION

(F) DESCRIPTION OF PURPOSE:

BOND 2008B: REFUND 06A, 04A, AND 01A; FACILITY IMPROVEMENTS

(A) ISSUER NAME: OHIO HIGHER EDUCATIONAL FACILITY COMMISSION

(F) DESCRIPTION OF PURPOSE: BOND 2011B: REFUND 1992A & B AND 1989 SERIES

(A) ISSUER NAME: OHIO HIGHER EDUCATIONAL FACILITY COMMISSION

(F) DESCRIPTION OF PURPOSE:

BOND 2012: REFUND 2009, 2003A AND FACILITY IMPROVEMENTS

(A) ISSUER NAME: OHIO HIGHER EDUCATIONAL FACILITY COMMISSION

(F) DESCRIPTION OF PURPOSE:

BOND 2013: REFUND 2004B, 2003A AND FACILITY IMPROVEMENTS

(A) ISSUER NAME: OHIO HIGHER EDUCATIONAL FACILITY COMMISSION

(F) DESCRIPTION OF PURPOSE: REFUND SERIES 2002

(A) ISSUER NAME: OHIO HIGHER EDUCATIONAL FACILITY COMMISSION

132123 10-08-21

Schedule K (Form 990) 2021

SEE PART VI SUPPLEMENTAL INFORMATION SHEET

# PUBLIC INSPECTION COPY

Schedule K (Form 990) 2021

THE CLEVELAND CLINIC FOUNDATION

34-0714585

Page 4

**Part VI Supplemental Information.** Provide additional information for responses to questions on Schedule K. See instructions. *(continued)*

(F) DESCRIPTION OF PURPOSE: REFUND 2008A, 2008B, 2009A, 2009B, 2012A

(A) ISSUER NAME: MARTIN COUNTY HEALTH FACILITIES AUTHORITY

(F) DESCRIPTION OF PURPOSE:

REFINANCE 2012, 2012B & 2015 MHS BONDS & ACQUIRE MEMBERSHIP IN MHS

(A) ISSUER NAME: OHIO HIGHER EDUCATIONAL FACILITY COMMISSION

(F) DESCRIPTION OF PURPOSE: FUND CAPITAL PROJECTS

(A) ISSUER NAME: OHIO HIGHER EDUCATIONAL FACILITY COMMISSION

(F) DESCRIPTION OF PURPOSE: FUND CAPITAL PROJECTS

(A) ISSUER NAME: OHIO HIGHER EDUCATIONAL FACILITY COMMISSION

(F) DESCRIPTION OF PURPOSE: ACQUIRE MEMBERSHIP IN MERCY HOSPITAL

(A) ISSUER NAME: OHIO HIGHER EDUCATIONAL FACILITY COMMISSION

(F) DESCRIPTION OF PURPOSE: BOND 2021B: REFUND SERIES 2011A

SCHEDULE K, PART IV, ARBITRAGE, LINE 2C:

(A) ISSUER NAME: OHIO HIGHER EDUCATIONAL FACILITY COMMISSION

DATE THE REBATE COMPUTATION WAS PERFORMED: 10/15/2018

(A) ISSUER NAME: OHIO HIGHER EDUCATIONAL FACILITY COMMISSION

DATE THE REBATE COMPUTATION WAS PERFORMED: 11/02/2016

(A) ISSUER NAME: OHIO HIGHER EDUCATIONAL FACILITY COMMISSION

DATE THE REBATE COMPUTATION WAS PERFORMED: 05/09/2017

(A) ISSUER NAME: OHIO HIGHER EDUCATIONAL FACILITY COMMISSION

DATE THE REBATE COMPUTATION WAS PERFORMED: 05/29/2018

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## SCHEDULE L

**(Form 990)**

Department of the Treasury  
Internal Revenue Service

## **Transactions With Interested Persons**

- Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.
  - Attach to Form 990 or Form 990-EZ.
  - Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

OMB No. 1545-0047

2021

## Open To Public Inspection

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Name of the organization

THE CLEVELAND CLINIC FOUNDATION

**Employer identification number**

34-0714585

## Part 1

**Excess Benefit Transactions** (section 501(c)(3), section 501(c)(4), and section 501(c)(29) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958

3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ..... ► \$ \_\_\_\_\_

**Part II      Loans to and/or From Interested Persons.**

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

**Total** ..... **8** ▶ **S**

### **Part III Grants or Assistance Benefiting Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

**LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.**

**Schedule L (Form 990) 2021**

# PUBLIC INSPECTION COPY

## Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of organization's revenues?	
				Yes	No
GRANT DILLON	FAMILY MEMBER OF WI	22,847.	EMPLOYMENT		X
JOANNE MCDONALD KILBANE	FAMILY MEMBER OF CA	89,960.	EMPLOYMENT		X
KAREN R. COOPER	FAMILY MEMBER OF ST	72,734.	EMPLOYMENT		X
KATHERINE MCHUGH	FAMILY MEMBER OF LI	47,854.	EMPLOYMENT		X
LAURA SWEENEY	FAMILY MEMBER OF TI	99,183.	EMPLOYMENT		X
MARGARET T. ANDERSON	FAMILY MEMBER OF MI	19,940.	EMPLOYMENT		X
MICHAEL PETRAS	FAMILY MEMBER OF MI	88,652.	EMPLOYMENT		X
RYAN OAKLEY	FAMILY MEMBER OF WI	66,058.	EMPLOYMENT		X
VICTORIA JAVOR	FAMILY MEMBER OF KE	99,488.	EMPLOYMENT		X
ALEXANDER J. RIM	FAMILY MEMBER OF AL	522,574.	EMPLOYMENT		X

## Part V Supplemental Information.

Provide additional information for responses to questions on Schedule L (see instructions).

SCH L, PART IV, BUSINESS TRANSACTIONS INVOLVING INTERESTED PERSONS:

(A) NAME OF PERSON: GRANT DILLON

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

FAMILY MEMBER OF WILLIAM PEACOCK, CCF OFFICER

(D) DESCRIPTION OF TRANSACTION: EMPLOYMENT AGREEMENT WITH CCF

(A) NAME OF PERSON: JOANNE MCDONALD KILBANE

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

FAMILY MEMBER OF CATHERINE KILBANE, CCF DIRECTOR

(D) DESCRIPTION OF TRANSACTION: EMPLOYMENT AGREEMENT WITH CCF

(A) NAME OF PERSON: KAREN R. COOPER

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

FAMILY MEMBER OF STEWART KOHL, CCF DIRECTOR

(D) DESCRIPTION OF TRANSACTION: EMPLOYMENT AGREEMENT WITH CCF

(A) NAME OF PERSON: KATHERINE MCHUGH

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

FAMILY MEMBER OF LINDA MCHUGH, FORMER CCF OFFICER

(D) DESCRIPTION OF TRANSACTION: EMPLOYMENT AGREEMENT WITH CCF

# PUBLIC INSPECTION COPY

**Part V Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

(A) NAME OF PERSON: LAURA SWEENEY

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

FAMILY MEMBER OF TIMOTHY LONGVILLE, CCF OFFICER

(D) DESCRIPTION OF TRANSACTION: EMPLOYMENT AGREEMENT WITH CCF

(A) NAME OF PERSON: MARGARET T. ANDERSON

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

FAMILY MEMBER OF MICHAEL ANDERSON, M.D., CCF DIRECTOR

(D) DESCRIPTION OF TRANSACTION: EMPLOYMENT AGREEMENT WITH CCF

(A) NAME OF PERSON: MICHAEL PETRAS

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

FAMILY MEMBER OF MICHAEL J. PETRAS JR., CCF DIRECTOR

(D) DESCRIPTION OF TRANSACTION: EMPLOYMENT AGREEMENT WITH CCF

(A) NAME OF PERSON: RYAN OAKLEY

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

FAMILY MEMBER OF WILLIAM PEACOCK, CCF OFFICER

(D) DESCRIPTION OF TRANSACTION: EMPLOYMENT AGREEMENT WITH CCF

(A) NAME OF PERSON: VICTORIA JAVOR

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

FAMILY MEMBER OF KELLY HANCOCK, DNP, RN, NE-BC, CCF OFFICER

(D) DESCRIPTION OF TRANSACTION: EMPLOYMENT AGREEMENT WITH CCF

(A) NAME OF PERSON: ALEXANDER J. RIM

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

# PUBLIC INSPECTION COPY

**Part V Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

FAMILY MEMBER OF ALICE RIM, M.D., CCF DIRECTOR

(D) DESCRIPTION OF TRANSACTION: EMPLOYMENT AGREEMENT WITH CCF

(A) NAME OF PERSON: EMMA G. RICO

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

FAMILY MEMBER OF ALICE RIM, M.D., CCF DIRECTOR

(C) AMOUNT OF TRANSACTION \$ 20,179.

(D) DESCRIPTION OF TRANSACTION: EMPLOYMENT AGREEMENT WITH CCF

(E) SHARING OF ORGANIZATION REVENUES? = NO

(A) NAME OF PERSON: ROBERT SYTO

(B) RELATIONSHIP BETWEEN INTERESTED PERSON AND ORGANIZATION:

FAMILY MEMBER OF BERI RIDGEWAY, M.D., CCF OFFICER & DIRECTOR

(C) AMOUNT OF TRANSACTION \$ 24,589.

(D) DESCRIPTION OF TRANSACTION: EMPLOYMENT AGREEMENT WITH CCF

(E) SHARING OF ORGANIZATION REVENUES? = NO

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## SCHEDULE M (Form 990)

Department of the Treasury  
Internal Revenue Service

## Noncash Contributions

OMB No. 1545-0047

**2021**

Open to Public  
Inspection

Name of the organization

THE CLEVELAND CLINIC FOUNDATION

Employer identification number

34-0714585

### Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art - Works of art .....	X	2	125,900.	APPRAISAL
2 Art - Historical treasures .....				
3 Art - Fractional interests .....				
4 Books and publications .....				
5 Clothing and household goods .....	X		12,345.	SALE COMPARABLE GOODS
6 Cars and other vehicles .....				
7 Boats and planes .....				
8 Intellectual property .....				
9 Securities - Publicly traded .....	X	130	14,922,928.	AVERAGE HIGH/LOW
10 Securities - Closely held stock .....				
11 Securities - Partnership, LLC, or trust interests .....				
12 Securities - Miscellaneous .....				
13 Qualified conservation contribution - Historic structures .....				
14 Qualified conservation contribution - Other .....				
15 Real estate - Residential .....				
16 Real estate - Commercial .....	X	2	117,000.	APPRAISAL
17 Real estate - Other .....				
18 Collectibles .....				
19 Food inventory .....	X	8	8,320.	COST
20 Drugs and medical supplies .....	X	4	54,630.	COST
21 Taxidermy .....				
22 Historical artifacts .....				
23 Scientific specimens .....				
24 Archeological artifacts .....				
25 Other ► ( EVENT TICKETS ) .....	X	1	37,500.	COST
26 Other ► ( _____ ) .....				
27 Other ► ( _____ ) .....				
28 Other ► ( _____ ) .....				
29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part V, Donee Acknowledgement .....		29		3

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which isn't required to be used for exempt purposes for the entire holding period? .....

b If "Yes," describe the arrangement in Part II.

31 Does the organization have a gift acceptance policy that requires the review of any nonstandard contributions? .....

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? .....

b If "Yes," describe in Part II.

33 If the organization didn't report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.

	Yes	No
30a		X
31	X	
32a	X	

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2021

**PUBLIC INSPECTION COPY**

## Part II

**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE M, LINE 32B:

THE CLEVELAND CLINIC FOUNDATION WILL AT TIMES HIRE INDEPENDENT THIRD

PARTIES TO SELL CERTAIN NON-CASH CONTRIBUTIONS SUCH AS AUCTION ITEMS OR

## REAL ESTATE.

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**SCHEDULE O  
(Form 990)**Department of the Treasury  
Internal Revenue Service**Supplemental Information to Form 990 or 990-EZ**Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

- Attach to Form 990 or Form 990-EZ.
- Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for the latest information.

OMB No. 1545-0047

**2021**Open to Public  
Inspection

Name of the organization

THE CLEVELAND CLINIC FOUNDATION

Employer identification number

34-0714585

**FORM 990, PART III, PROGRAM SERVICE STATEMENT**

CLEVELAND CLINIC, HEADQUARTERED IN CLEVELAND, OHIO, IS A NONPROFIT,

TAX-EXEMPT ACADEMIC MEDICAL CENTER THAT INTEGRATES CLINICAL AND

HOSPITAL CARE WITH RESEARCH AND EDUCATION. THE CLEVELAND CLINIC

FOUNDATION IS THE PARENT OF THE CLEVELAND CLINIC HEALTH SYSTEM.

CLEVELAND CLINIC WAS ESTABLISHED IN 1921. IN JANUARY 2021 AS THE CLINIC

CELEBRATED ITS CENTENNIAL YEAR A NEW MISSION STATEMENT WAS UNVEILED:

CARING FOR LIFE, RESEARCHING FOR HEALTH AND EDUCATING THOSE WHO SERVE.

THE NEW MISSION STATEMENT STAYS TRUE TO THE PAST, ENCOMPASSES THE

PRESENT, AND OUTLINES THE FUTURE OF THE ORGANIZATION. CONSISTENT WITH

ITS TRIPARTITE MISSION, CLEVELAND CLINIC'S PRIMARY PROGRAM SERVICES ARE

FOCUSED ON PATIENT CARE PROVIDED ON A CHARITABLE BASIS, MEDICAL

RESEARCH, AND EDUCATION OF BOTH MEDICAL PROFESSIONALS AND THE

COMMUNITY. THE FOUNDERS RECOGNIZED THAT IT IS IN THE BEST INTEREST OF

PATIENTS TO POOL THE TALENTS OF MEDICAL SPECIALISTS TO DEVELOP, TEACH

AND APPLY THE BEST MEDICAL TECHNIQUES.

THIS STATEMENT IS NOT INTENDED TO IDENTIFY ALL THE ACTIVITIES BY WHICH

CLEVELAND CLINIC HEALTH SYSTEM FULFILLS ITS CHARITABLE PURPOSES, BUT

RATHER IS A SUMMARY OF ITS PRIMARY PROGRAM SERVICES AND CONTRIBUTIONS

TO THE COMMUNITY.

THE CLEVELAND CLINIC HEALTH SYSTEM DEFINES AND MEASURES COMMUNITY

BENEFIT (INCLUDING FINANCIAL ASSISTANCE) USING THE CATHOLIC HEALTH

ASSOCIATION ("CHA") COMMUNITY BENEFIT MODEL, WHICH RECOMMENDS REPORTING

FINANCIAL ASSISTANCE ON A COST BASIS. USING THIS MODEL, IN 2021

CLEVELAND CLINIC AND ITS AFFILIATES PROVIDED \$1.41 BILLION IN BENEFITS

TO THE COMMUNITIES SERVED. THE COMMUNITY BENEFIT THAT THE CLEVELAND

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2021

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Name of the organization

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CLINIC HEALTH SYSTEM PROVIDES INCLUDES PATIENT CARE PROVIDED ON A

CHARITABLE BASIS, RESEARCH, EDUCATION, MEDICAID SHORTFALL, SUBSIDIZED

HEALTH SERVICES, AND COMMUNITY OUTREACH PROGRAMS.

THE CURRENT COMMUNITY BENEFIT REPORT IS AVAILABLE AT

CLEVELANDCLINIC.ORG. (COMMUNITY BENEFIT AMOUNTS REPORTED IN THIS

PROGRAM SERVICE STATEMENT REFER TO THE CLEVELAND CLINIC'S 2021

COMMUNITY CONNECTIONS, BASED ON THE CHA REPORTING METHODOLOGY. SEE FORM

990, SCHEDULE H FOR A RECONCILIATION OF SCHEDULE H TO COMMUNITY BENEFIT

REPORTING.)

COVID-19

ON MARCH 11, 2020, THE WORLD HEALTH ORGANIZATION DECLARED THE NOVEL

CORONAVIRUS DISEASE (COVID-19) OUTBREAK A GLOBAL PANDEMIC. THE

GOVERNORS OF OHIO AND FLORIDA DECLARED A STATE OF EMERGENCY FOR THEIR

RESPECTIVE STATES RELATED TO THE COVID-19 OUTBREAK ON MARCH 9, 2020,

AND A NATIONAL STATE OF EMERGENCY IN THE U.S. WAS DECLARED ON MARCH 13,

2020. THE SYSTEM IS WORKING WITH PUBLIC HEALTH PARTNERS AT ALL LEVELS

TO MAINTAIN THE HEALTH AND SAFETY OF PATIENTS, VISITORS AND CAREGIVERS

TO PREVENT THE SPREAD OF COVID-19. THE SYSTEM IS ALSO PROVIDING

EXTENSIVE EDUCATION TO PATIENTS ON THE PRECAUTIONS THAT HAVE BEEN

IMPLEMENTED TO KEEP PATIENTS AND CAREGIVERS SAFE DURING THEIR

APPOINTMENTS AND PROCEDURES. THROUGHOUT THE PANDEMIC THE SYSTEM HAS

REMAINED FOCUSED ON CREATING A SAFE ENVIRONMENT FOR PATIENTS AND

CAREGIVERS TO ENSURE THE AVAILABILITY OF CARE FOR EARLY IDENTIFICATION

OF DISEASES AND HELPING PATIENTS IN MANAGING CHRONIC DISEASES.

SINCE THE BEGINNING OF THE PANDEMIC, THE SYSTEM HAS PROVIDED CARE TO

MORE THAN 40,000 COVID-19 PATIENTS ADMITTED TO ITS OHIO AND FLORIDA

FACILITIES. IN OHIO, THE SYSTEM HAS CARED FOR APPROXIMATELY 25% OF ALL

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Schedule O (Form 990) 2021

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PATIENTS HOSPITALIZED WITH COVID-19. DURING THE EARLY PHASE OF THE

PANDEMIC, THE SYSTEM ESTABLISHED TESTING SITES IN ITS COMMUNITIES TO

HELP SLOW THE SPREAD OF COVID-19. THE SYSTEM WAS ONE OF THE FIRST

HEALTH SYSTEMS TO OFFER COVID-19 TESTING WHEN THE PANDEMIC BEGAN AND

HAS PERFORMED MORE THAN 1.3 MILLION TESTS IN ITS LABORATORIES IN OHIO

AND FLORIDA.

## I. PATIENT CARE

THE CLEVELAND CLINIC HEALTH SYSTEM (SYSTEM) IS A WORLD-REOWNED

PROVIDER OF HEALTHCARE SERVICES THAT ATTRACTED PATIENTS FROM ACROSS THE

UNITED STATES AND FROM 131 OTHER COUNTRIES IN 2021. AS OF DECEMBER 31,

2021, THE SYSTEM OPERATES 19 HOSPITALS AND IS THE LEADING PROVIDER OF

HEALTHCARE SERVICES IN NORTHEAST OHIO. FOURTEEN OF THE HOSPITALS ARE

OPERATED IN THE NORTHEAST OHIO AREA, ANCHORED BY THE CLEVELAND CLINIC

FOUNDATION (CLINIC). THE SYSTEM OPERATES 21 OUTPATIENT FAMILY HEALTH

CENTERS, 11 AMBULATORY SURGERY CENTERS, AS WELL AS NUMEROUS PHYSICIAN

OFFICES, WHICH ARE LOCATED THROUGHOUT NORTHEAST OHIO, AND SPECIALIZED

CANCER CENTERS IN SANDUSKY AND MANSFIELD, OHIO. IN FLORIDA, THE SYSTEM

OPERATES FIVE HOSPITALS AND A CLINIC LOCATED THROUGHOUT SOUTHEAST

FLORIDA, OUTPATIENT FAMILY HEALTH CENTERS IN PORT ST. LUCIE, STUART AND

WEST PALM BEACH, AN OUTPATIENT FAMILY HEALTH AND AMBULATORY SURGERY

CENTER IN CORAL SPRINGS AND NUMEROUS PHYSICIAN OFFICES LOCATED

THROUGHOUT SOUTHEAST FLORIDA. IN ADDITION, THE SYSTEM OPERATES A HEALTH

AND WELLNESS CENTER AND A SPORTS MEDICINE CLINIC IN TORONTO, CANADA AND

A SPECIALIZED NEUROLOGICAL CLINICAL CENTER IN LAS VEGAS, NEVADA.

CLEVELAND CLINIC LONDON COMPLETED CONSTRUCTION OF THE HOSPITAL AND

BEGAN TO SERVICE PATIENTS ON MARCH 29, 2022. IN SEPTEMBER 2021,

CLEVELAND CLINIC LONDON OPENED AN OUTPATIENT FACILITY LOCATED NEAR THE

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HOSPITAL. PURSUANT TO AGREEMENTS, THE SYSTEM ALSO PROVIDES MANAGEMENT

SERVICES FOR ASHTABULA COUNTY MEDICAL CENTER, LOCATED IN ASHTABULA,

OHIO, AND CLEVELAND CLINIC ABU DHABI, A MULTISPECIALTY HOSPITAL

OFFERING CRITICAL AND ACUTE CARE SERVICES THAT IS PART OF MUBADALA

DEVELOPMENT COMPANY'S NETWORK OF HEALTHCARE FACILITIES LOCATED IN ABU

Dhabi, UNITED ARAB EMIRATES.

CLEVELAND CLINIC HEALTH SYSTEM IS DEDICATED TO THE COMMUNITIES IT

SERVES STRIVING TO PROVIDE COMPASSIONATE, HIGH QUALITY HEALTHCARE TO

ALL WHO NEED IT; AND SUPPORTING PROGRAMS AND INITIATIVES THAT IMPROVE

THE HEALTH AND WELL-BEING OF OUR COMMUNITIES. THROUGH ITS FINANCIAL

ASSISTANCE EFFORTS AND AS A LEADING MEDICAID PROVIDER IN OHIO,

CLEVELAND CLINIC PROVIDES HEALTHCARE TO THOSE WHO OTHERWISE COULD NOT

AFFORD IT.

IN 2021, CLEVELAND CLINIC RECORDED 1,298 TOTAL STAFFED BEDS, 119,379

EMERGENCY VISITS, 78,896 SURGICAL CASES, 51,946 ADMISSIONS, AND MORE

THAN 10.2 MILLION TOTAL CLINIC VISITS. IT IS THE POLICY OF CLEVELAND

CLINIC HEALTH SYSTEM TO TREAT ALL PATIENTS WITH COMPASSION, DIGNITY AND

RESPECT, REGARDLESS OF THEIR RACE, CREED, OR ABILITY TO PAY.

CLEVELAND CLINIC'S PATIENT CARE SERVICES ARE PROVIDED VIA

PATIENT-ORIENTED INSTITUTES, WHICH ARE STRUCTURED ON THE BASIS OF ORGAN

SYSTEM OR DISEASE. THE INSTITUTES FACILITATE A MULTIDISCIPLINARY

APPROACH, AND ARE DESIGNED TO ENHANCE CONVENIENCE FOR PATIENTS AND THE

EXCHANGE OF KNOWLEDGE, RESEARCH AND EDUCATIONAL COLLABORATION FOR

BETTER PATIENT OUTCOMES. SOME OF THE INSTITUTES ARE: ANESTHESIOLOGY &

PAIN MANAGEMENT; CANCER CENTER/TAUSSIG CANCER; CLEVELAND CLINIC

CHILDREN'S AND PEDIATRIC INSTITUTE, COMMUNITY CARE; DERMATOLOGY &

PLASTIC SURGERY INSTITUTE; DIGESTIVE DISEASE & SURGERY INSTITUTE;

EMERGENCY SERVICES INSTITUTE; ENDOCRINOLOGY & METABOLISM INSTITUTE;

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OPHTHALMOLOGY INSTITUTE (COLE); GENOMICS; HEAD & NECK INSTITUTE; HEART,

VASCULAR & THORACIC INSTITUTE (SYDELL AND ARNOLD MILLER FAMILY);

IMAGING INSTITUTE; NEUROLOGICAL INSTITUTE; NURSING INSTITUTE (STANLEY

SHALOM ZIELONY); OB/GYN & WOMEN'S HEALTH INSTITUTE; ORTHOPAEDIC &

RHEUMATOLOGIC INSTITUTE; PATHOLOGY & LABORATORY MEDICINE; RESPIRATORY

INSTITUTE; AND UROLOGY & KIDNEY INSTITUTE (GLICKMAN); RESEARCH; QUALITY

& PATIENT SAFETY.

NOTABLE ACHIEVEMENTS

CLEVELAND CLINIC WAS AGAIN RECOGNIZED FOR ITS QUALITY OF CARE IN U.S.

NEWS & WORLD REPORT'S PRESTIGIOUS ANNUAL AMERICA'S BEST HOSPITALS

SURVEY IN 2021. OVERALL, CLEVELAND CLINIC WAS AMONG THE NATION'S BEST

HOSPITALS, EARNING THE NO. 2 RANKING. FOR THE 27TH CONSECUTIVE YEAR,

CLEVELAND CLINIC RANKED BEST IN THE NATION FOR CARDIOLOGY AND HEART

SURGERY, EARNING THE NO. 1 SPOT.

11 CLEVELAND CLINIC SPECIALTIES ALSO RANKED IN THE TOP 10. OF THESE,

EIGHT PLACED IN THE TOP 5 INCLUDING: CARDIOLOGY & HEART SURGERY;

UROLOGY; GASTROENTEROLOGY AND GASTROINTESTINAL SURGERY; RHEUMATOLOGY;

PULMONOLOGY AND LUNG SURGERY; CANCER; GERIATRICS AND GYNECOLOGY.

CLEVELAND CLINIC WAS NATIONALLY RANKED IN 13 ADULT SPECIALTIES AND 10

CHILDREN'S SPECIALTIES. CLEVELAND CLINIC WAS ALSO RATED HIGH

PERFORMING IN NINE PROCEDURES AND CONDITIONS.

CLEVELAND CLINIC HAS ACHIEVED THE DISTINGUISHED MAGNET RECOGNITION.

MAGNET STATUS IS THE HIGHEST NATIONAL RECOGNITION AWARDED TO A HOSPITAL

OR MEDICAL CENTER FOR EXCELLENCE IN NURSING. AMERICAN NURSES

CREDENTIALING CENTER, A SUBSIDIARY OF THE AMERICAN NURSES ASSOCIATION,

GRANTS MAGNET STATUS WHEN A HEALTHCARE ORGANIZATION REFLECTS NURSING

PROFESSIONALISM, TEAMWORK AND SUPERIORITY IN PATIENT CARE. FEWER THAN

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400 OF THE COUNTRY'S 6,000-PLUS HOSPITALS HAVE EARNED THIS PRESTIGIOUS

HONOR.

FORM 990, PART III, PROGRAM SERVICE STATEMENT (CONTINUED)

FOR THE ELEVENTH TIME IN THE PAST 13 YEARS, CLEVELAND CLINIC HAS BEEN

RECOGNIZED AS ONE OF THE WORLD'S MOST ETHICAL COMPANIES. CLEVELAND

CLINIC IS ONE OF JUST FIVE HEALTHCARE PROVIDERS WORLDWIDE ON THE 2021

LIST BY THE ETHISPHERE INSTITUTE, WHICH DESCRIBES ITSELF AS "ADVANCING

THE STANDARDS OF ETHICAL BUSINESS PRACTICES THAT FUEL CORPORATE

CHARACTER, MARKETPLACE TRUST AND BUSINESS SUCCESS".

CLEVELAND CLINIC RECEIVED THE ENVIRONMENTAL EXCELLENCE AWARD FROM

PRACTICE GREENHEALTH. PRACTICE GREENHEALTH RECOGNIZES ORGANIZATIONS

WITHIN THE HEALTHCARE SECTOR THAT SUPPORT AND CREATE BETTER, SAFER, AND

GREENER WORKPLACES AND COMMUNITIES. IN 2021, CLEVELAND CLINIC AND ITS

FACILITIES RECEIVED: THE ENVIRONMENTAL EXCELLENCE AWARD, WHICH

RECOGNIZES SUPERIOR PERFORMANCE IN ENVIRONMENTAL SUSTAINABILITY,

COVERING A RANGE OF DIFFERENT SUSTAINABILITY PROGRAMS AND ACTIVITIES.

WINNERS HAVE ALSO MADE SUBSTANTIVE PROGRESS ON MERCURY ELIMINATION.

FINANCIAL ASSISTANCE

THE CLEVELAND CLINIC FINANCIAL ASSISTANCE PROGRAM REPRESENTS THE COST

OF PROVIDING FREE OR DISCOUNTED MEDICALLY NECESSARY CARE TO PATIENTS

UNABLE TO PAY SOME OR ALL OF THEIR MEDICAL BILLS. THE SYSTEM'S

FINANCIAL ASSISTANCE POLICY PROVIDES FREE OR DISCOUNTED CARE TO

UNINSURED PATIENTS WITH INCOMES UP TO 400 PERCENT OF THE FEDERAL

POVERTY LEVEL AND WHO MEET CERTAIN OTHER ELIGIBILITY CRITERIA BY STATE.

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THIS POLICY COVERS BOTH HOSPITAL CARE AND SERVICES PROVIDED BY THE

SYSTEM'S EMPLOYED PHYSICIANS.

PATIENTS WITH SPECIAL MEDICAL OR EXCEPTIONAL CIRCUMSTANCES MAY ALSO BE

ELIGIBLE FOR FINANCIAL ASSISTANCE. THE FINANCIAL ASSISTANCE POLICY IS

DESIGNED TO PREVENT MEDICAL BILLS FROM CAUSING A PATIENT OR FAMILY

UNDUE FINANCIAL HARSHSHIP.

THE CLEVELAND CLINIC HEALTH SYSTEM PROVIDED FINANCIAL ASSISTANCE AT A

COST OF \$179.1 MILLION IN 2021.

## II. RESEARCH

CLEVELAND CLINIC'S MISSION INCLUDES CONDUCTING RESEARCH TO ADVANCE

BIOMEDICAL SCIENCE AND ULTIMATELY IMPROVE PATIENT CARE, PREVENT

DISEASE, AND FIND CURES FOR MEDICAL ISSUES. THE CLEVELAND CLINIC HEALTH

SYSTEM'S RESEARCH ACTIVITIES ARE INTENDED TO IMPROVE PATIENT CARE AND

THE HEALTH OF THE PUBLIC AT LARGE, BY PROVIDING THE LATEST ADVANCES IN

MEDICINE DIRECTLY TO PATIENTS AND BY REFINING THE PRACTICE OF MEDICINE

THROUGH THE DEVELOPMENT AND PROMULGATION OF NEW TECHNIQUES, DEVICES,

AND TREATMENT PROTOCOLS. CLEVELAND CLINIC'S LERNER RESEARCH INSTITUTE

("LRI") IS ITS RESEARCH INSTITUTE LOCATED ON THE MAIN CAMPUS AND HOME

TO A COMPLETE SPECTRUM OF LABORATORY-, TRANSLATIONAL-, AND

CLINICAL-BASED RESEARCH.

LRI HAS APPROXIMATELY 210 FACULTY-LEVEL SCIENTISTS ORGANIZED IN THE

FOLLOWING DEPARTMENTS: BIOMEDICAL ENGINEERING, CANCER BIOLOGY,

CARDIOVASCULAR AND METABOLIC SCIENCES, GENOMIC MEDICINE, IMMUNOTHERAPY

& PRECISION IMMUNO-ONCOLOGY, INFECTION BIOLOGY, INFLAMMATION AND

IMMUNITY, NEUROSCIENCES, OPHTHALMIC RESEARCH, QUANTITATIVE HEALTH

SCIENCES, AND TRANSLATIONAL HEMATOLOGY AND ONCOLOGY RESEARCH.

LRI IS ONE OF THE LEADING NIH-FUNDED RESEARCH INSTITUTES IN THE UNITED

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STATES AND HAS SPEARHEADED NUMEROUS ADVANCES IN THE DIAGNOSIS AND

TREATMENT OF COMPLEX MEDICAL PROBLEMS. SCIENTISTS AND THEIR TEAMS ARE

PURSUING A WIDE RANGE OF BIOMEDICAL QUESTIONS AT LRI, INCLUDING THOSE

RELATED TO CARDIOVASCULAR, CANCER, NEUROLOGICAL, MUSCULOSKELETAL, AND

METABOLIC DISEASES. ALTOGETHER, NEARLY 1,600 SCIENTISTS AND SUPPORT

PERSONNEL WORK AT LRI. THIS INCLUDES APPROXIMATELY 283 RESEARCH

FELLOWS, 136 GRADUATE STUDENTS AND 131 UNDERGRADUATE STUDENTS.

IN ADDITION TO BASIC PRE-CLINICAL RESEARCH, THE CLEVELAND CLINIC, ITS

AFFILIATES, AND EMPLOYED PHYSICIANS PARTICIPATE OR ARE PRIMARY

INVESTIGATORS IN MANY CLINICAL TRIALS. IN 2021, CLEVELAND CLINIC WAS

INVOLVED IN APPROXIMATELY 3,200 ACTIVE INSTITUTIONAL REVIEW BOARD

APPROVED HUMAN SUBJECTS' RESEARCH STUDIES. THE ONGOING COLLABORATION

BETWEEN PHYSICIAN INVESTIGATORS AND STUDY VOLUNTEERS IS CENTRAL TO

TESTING THE SAFETY AND EFFECTIVENESS OF DRUGS AND MEDICAL PROCEDURES

AND HELPS TO SET THE STANDARDS FOR PATIENT CARE. RESEARCH AT

CLEVELAND CLINIC IS FUNDED BY EXTERNAL SOURCES, SUCH AS FEDERAL GRANTS,

BUT IS ALSO SUBSTANTIALLY SUPPORTED BY THE CLINIC'S OWN INTERNAL

RESOURCES. IN 2021, CLEVELAND CLINIC PROVIDED COMMUNITY BENEFIT IN

RESEARCH AT A SUBSIDIZED COST OF MORE THAN \$101 MILLION, WHICH INCLUDED

EXTERNALLY- SPONSORED FUNDING OF \$224.4 MILLION.

## III. EDUCATION

ON ITS MAIN CAMPUS, CLEVELAND CLINIC OPERATES A MEDICAL SCHOOL AND

RELATED RESEARCH INSTITUTE. THE PRIMARY FOCUS OF CLEVELAND CLINIC

LERNER COLLEGE OF MEDICINE OF CASE WESTERN RESERVE UNIVERSITY (THE

"LERNER COLLEGE OF MEDICINE") IS THE TEACHING AND TRAINING OF MEDICAL

STUDENTS WHO HAVE A PARTICULAR INTEREST IN RESEARCH. MANY CLEVELAND

CLINIC PHYSICIANS SERVE AS FACULTY FOR THE LERNER COLLEGE OF MEDICINE,

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FURTHERING THE INTEGRATION OF CLINICAL CARE WITH RESEARCH AND

EDUCATION. THE LERNER COLLEGE OF MEDICINE CURRENTLY PROVIDES ALL

STUDENTS WITH FULL TUITION SCHOLARSHIPS.

IN ADDITION TO TRAINING THE NATION'S FUTURE DOCTORS, CLEVELAND CLINIC

SPONSORS A WIDE RANGE OF HIGH QUALITY MEDICAL EDUCATION TRAINING

THROUGHOUT THE HEALTH SYSTEM INCLUDING ACCREDITED TRAINING PROGRAMS FOR

NURSES AND HEALTH SCIENCE PROFESSIONALS.

CLEVELAND CLINIC HEALTH SYSTEM DEVOTES SUBSTANTIAL RESOURCES TO

EDUCATION PROGRAMS, WHICH, IN 2021, PROVIDED A NET COMMUNITY BENEFIT OF

\$322.2 MILLION. THESE EDUCATIONAL ACTIVITIES ENSURE RESIDENTS AND

PATIENTS IN ALL OF THE CLEVELAND CLINIC HEALTH SYSTEM'S COMMUNITIES ARE

RECEIVING THE HIGHEST STANDARD OF MEDICAL CARE AND HAVE TRAINED HEALTH

PROFESSIONALS TO CARE FOR THEM IN THE FUTURE. SOME OF THESE EDUCATION

PROGRAMS INCLUDE:

-GRADUATE MEDICAL EDUCATION: CLEVELAND CLINIC MAINTAINS ONE OF THE

LARGEST GRADUATE MEDICAL EDUCATION PROGRAMS IN THE COUNTRY. IN 2021,

1,084 RESIDENTS AND FELLOWS TRAINED IN 84 ACCREDITED TRAINING PROGRAMS,

APPROVED BY THE ACCREDITATION COUNCIL FOR GRADUATE MEDICAL EDUCATION

(ACGME), INCLUDING 132 ADVANCED FELLOWS IN 83 FELLOWSHIP PROGRAMS.

-LERNER COLLEGE OF MEDICINE: SINCE ITS INCEPTION IN MAY 2002, THE

LERNER COLLEGE OF MEDICINE HAS LINKED ONE OF THE NATION'S TOP HOSPITALS

WITH ONE OF THE NATION'S LEADING RESEARCH UNIVERSITIES. THERE WERE

2,099 APPLICANTS FOR 32 POSITIONS FOR THE 2021-22 ACADEMIC YEAR. THE

PROGRAM'S STUDENTS HAVE MATCHED AT SOME OF THE MOST PRESTIGIOUS

HOSPITALS THROUGHOUT THE UNITED STATES AND HAVE CONTRIBUTED 139

PUBLICATIONS TO THE WORLD'S STORE OF SCIENTIFIC KNOWLEDGE BASED ON 2021

CALENDAR YEAR (WHICH INCLUDES PUBLISHED ARTICLES AND ABSTRACT

SUBMISSIONS), AND 39 STUDENTS PARTICIPATED IN LOCAL AND NATIONAL

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MEETINGS WITH PRESENTATIONS AND POSTERS.

-VISITING MEDICAL STUDENTS: VISITING MEDICAL STUDENT EDUCATION

REPRESENTS A MAJOR ACADEMIC COMMITMENT BY CLEVELAND CLINIC. IN 2021,

134 MEDICAL STUDENTS FROM 58 MEDICAL SCHOOLS AROUND THE WORLD ROTATED

THROUGH CLEVELAND CLINIC.

-CENTER FOR CONTINUING EDUCATION: CLEVELAND CLINIC MAINTAINS ONE OF THE

LARGEST CONTINUING MEDICAL EDUCATION (CME) PROGRAMS IN THE COUNTRY AND

ENJOYS THE HIGHEST ACCME RANKING: ACCREDITATION WITH COMMENDATION. IN

2021, THE CENTER FOR CONTINUING EDUCATION CERTIFIED 1,841 CME

ACTIVITIES THAT OFFERED OVER 11,384 CME CREDITS TO 273,684

PARTICIPANTS. OF THAT NUMBER, 1,186 WERE LIVE COURSES THAT ATTRACTED

150,231 PARTICIPANTS. CLEVELAND CLINIC IS ONE OF THE LARGEST PROVIDERS

OF ONLINE CME AMONG THE NATION'S ACADEMIC MEDICAL CENTERS. THE CENTER'S

WEBSITE HAD 646 ACTIVITIES THAT ATTRACTED 490,894 ACTIVITY VIEWERS.

JOURNAL CME CONTINUES TO REACH A LARGE NUMBER OF LEARNERS, AWARDING

MORE THAN 33,300 CERTIFICATES TO CLEVELAND CLINIC JOURNAL OF MEDICINE

(CCJM) PARTICIPANTS. IN 2021, THE CENTER ISSUED 256,766 CERTIFICATES

FOR ALL ACTIVITIES COMBINED.

-THE CCJM ENJOYED A CIRCULATION OF MORE THAN 128,716 COPIES AND RANKED

NO. 2 IN READERSHIP AMONG JOURNALS DIRECTED TO OFFICE-BASED INTERNISTS

AND CARDIOLOGISTS. EACH YEAR, THE PRINT AND ONLINE VERSIONS ARE READ

OR ACCESSED BY APPROXIMATELY 3.6 MILLION PEOPLE AROUND THE WORLD. IN

2021, THE CCJM WEBSITE RECORDED 10,466,780 PAGE VIEWS FROM 7,843,172

UNIQUE VISITORS.

-CENTER FOR HEALTH SCIENCES EDUCATION: CLEVELAND CLINIC IS A MAJOR

EDUCATION AND TRAINING SITE FOR A NUMBER OF ALLIED HEALTH STUDENTS FROM

VARIOUS ACADEMIC PROGRAMS THROUGHOUT THE REGION. THE CLEVELAND CLINIC

HEALTH SYSTEM CURRENTLY OFFERS 12 IN-HOUSE ALLIED HEALTH PROGRAMS AND

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HAS 34 AFFILIATED PROGRAMS WITH REGIONAL ACADEMIC INSTITUTIONS. IN

2021, CLEVELAND CLINIC HEALTH SYSTEM HOSTED MORE THAN 395,407 CLINICAL

ROTATION HOURS FOR OVER 1,041 HEALTH SCIENCE STUDENTS.

-CENTER FOR INTERNATIONAL MEDICAL EDUCATION: THE CENTER FOR

INTERNATIONAL MEDICAL EDUCATION (CIME) IS RESPONSIBLE FOR COORDINATING

CLEVELAND CLINIC'S INTERNATIONAL EDUCATIONAL INITIATIVES AND FOR

ENSURING THE PROVISION OF HIGH QUALITY EDUCATIONAL EXPERIENCES FOR THE

GLOBAL MEDICAL COMMUNITY.

FORM 990, PART III, PROGRAM SERVICE STATEMENT (CONTINUED)

#### IV. ADDITIONAL COMMUNITY BENEFIT

PATIENT CARE PROVIDED ON A CHARITABLE BASIS, RESEARCH, AND EDUCATION

DESCRIBED ABOVE ARE INTEGRAL COMPONENTS OF THE COMMUNITY BENEFIT THE

CLEVELAND CLINIC HEALTH SYSTEM ANNUALLY REPORTS TO THE COMMUNITY. THE

OTHER COMPONENTS OF THE CLEVELAND CLINIC'S COMMUNITY BENEFIT ARE:

MEDICAID SHORTFALL

THE CLEVELAND CLINIC HEALTH SYSTEM IS A LEADING PROVIDER OF MEDICAID

SERVICES IN OHIO. IN MANY STATES, INCLUDING OHIO, MEDICAID PAYMENTS

HAVE NOT BEEN SUFFICIENT TO COVER THE COST OF TREATING MEDICAID

BENEFICIARIES. IN 2021, THE HEALTH SYSTEM'S UNPAID MEDICAID COSTS

WERE \$652 MILLION (THIS FIGURE INCLUDES AS HCAP ASSESSMENT OF \$14.8

MILLION).

SUBSIDIZED HEALTH SERVICES

IN ADDITION TO FINANCIAL ASSISTANCE AND COSTS NOT COVERED BY MEDICAID

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PAYMENTS, ANOTHER CLINICAL COMMUNITY BENEFIT CATEGORY IS "SUBSIDIZED

HEALTH SERVICES." THESE SERVICES YIELD LOW OR NEGATIVE MARGINS BUT ARE

NEEDED IN THE COMMUNITY. CLEVELAND CLINIC PROVIDED SUBSIDIZED HEALTH

SERVICES IN 2021 AT A COST OF \$33.4 MILLION.

COMMUNITY OUTREACH PROGRAMS

THE CLEVELAND CLINIC HEALTH SYSTEM IS ACTIVELY ENGAGED IN A BROAD ARRAY

OF COMMUNITY OUTREACH PROGRAMS, PROVIDING OR CONTRIBUTING TO OUTREACH

ACTIVITIES FOR A TOTAL NET COMMUNITY BENEFIT OF \$130 MILLION, PARTIALLY

OFFSET BY EXTERNAL FUNDING. THESE PROGRAMS ARE DESIGNED TO SERVE THE

VULNERABLE AND AT-RISK POPULATIONS, AS WELL AS BROADER POPULATION IN

OUR COMMUNITIES. OUR RESPONSIVE OUTREACH PROGRAMS RANGE FROM FREE

WELLNESS INITIATIVES, HEALTH SCREENINGS, CLINICAL SERVICES, EDUCATION,

AND YOUTH WORKFORCE DEVELOPMENT TO ENROLLMENT ASSISTANCE FOR

GOVERNMENT-FUNDED HEALTH PROGRAMS.

OUTREACH PROGRAMS ADDRESS DOCUMENTED HEALTH NEEDS OF OUR COMMUNITIES,

ALIGN WITH OUR COMMUNITY HEALTH NEEDS ASSESSMENTS AND FALL INTO THREE

MAIN CATEGORIES: COMMUNITY HEALTH SERVICES, CASH AND IN-KIND

DONATIONS, AND COMMUNITY BUILDING. IN 2021, SOME HIGHLIGHTS INCLUDED:

-HEALTH EDUCATION AND CLINICAL SERVICES FOR COMMUNITY RESIDENTS ON

COVID-19 IMPACT AND TESTING. ESTABLISHED COVID-19 VACCINATION CLINIC TO

HELP ENSURE THAT THOSE WHO ARE AT HIGHER RISK OF INFECTION AND DEATH

FROM THE VIRUS INCLUDING BLACK, HISPANIC AND UNDERSERVED COMMUNITIES

HAVE ACCESS TO THE VACCINE. INCLUDED PARTNERSHIPS WITH HEALTH

DEPARTMENTS AND COMMUNITY BASED ORGANIZATIONS.

-FAITH BASED FORUMS FOR KEY COMMUNITY LEADERS ON COVID-19 EDUCATION AND

ACCESS.

-WELLNESS INITIATIVES TO RESIDENTS, SCHOOLS AND COMMUNITY BASED

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ORGANIZATIONS IN THE AREAS OF DISEASE PREVENTION, INCLUDING COVID-19

PROTOCOL, PERSONAL SAFETY, BEHAVIORAL HEALTH, STRESS MANAGEMENT,

NUTRITION IMPROVEMENT AND EXERCISE.

-COMMUNITY FARMERS MARKETS, URBAN GARDENS AND A MOBILE FOOD PANTRY

PROVIDED ACCESS TO FRESH LOCAL PRODUCTS AND SUPPLEMENTAL FOOD PROGRAMS

TO ADDRESS FOOD INSECURITY ISSUES.

-NO-COST CLINICAL CARE TO UNDER- AND UNINSURED FAMILIES AT COMMUNITY

SITES, INCLUDING LANGSTON HUGHES HEALTH & EDUCATION CENTER IN THE

FAIRFAX NEIGHBORHOOD. CARE INCLUDES MULTIGENERATIONAL WELLNESS CLASSES,

CANCER SCREENING AND CHRONIC DISEASE MANAGEMENT SERVICES.

-COLLABORATIVE INITIATIVES WITH COMMUNITY NONPROFIT ORGANIZATIONS AND

LOCAL GOVERNMENTS ADDRESSED CRITICAL POPULATION ISSUES. TASKFORCE

STRATEGIES FOCUSED ON DECREASING OPIOID PRESCRIPTIONS USE AND OVERDOSE

DEATHS. PROVIDED METHODS TO DECREASE INFANT MORTALITY INCLUDING

PROACTIVE CENTERING PROGRAMS.

-WORKFORCE DEVELOPMENT PROGRAMS TO MIDDLE SCHOOL AND HIGH SCHOOL

STUDENTS TO ENHANCE GRADUATION RATES, PURSUE SECONDARY EDUCATION AND

OBTAIN EMPLOYMENT.

-PARTNERSHIP WITH CITY OF CLEVELAND, MEIJER, FAIRFAX RENAISSANCE

DEVELOPMENT CORPORATION AND FAIRMOUNT PROPERTIES ON A \$52.8 MILLION

DEVELOPMENT THAT WILL INCLUDE A NEW 40,000-SQUARE-FOOT GROCERY MARKET

AND 196 APARTMENT UNITS IN THE FAIRFAX NEIGHBORHOOD OF CLEVELAND.

-AMONG 12 U.S. HEALTH SYSTEMS TO SIGN THE "IMPACT PURCHASING

COMMITMENT," DESIGNED BY THE HEALTHCARE ANCHOR NETWORK. CLEVELAND

CLINIC IDENTIFIES QUALIFIED DIVERSE SUPPLIERS, INCLUDING MINORITY- AND

WOMEN-OWNED BUSINESSES, AS WELL AS LOCALLY OWNED, EMPLOYEE-OWNED,

COOPERATIVELY OWNED OR NONPROFIT-OWNED ENTERPRISES.

-COMMITTED \$2.5 MILLION TO LEAD SAFE CLEVELAND COALITION TO ADVANCE

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LEAD POISONING PREVENTION EFFORTS WITH UNITED WAY. THE FIVE-YEAR

FINANCIAL COMMITMENT WILL HELP SUPPORT THE COLLABORATION TO REMOVE

HARMFUL SOURCES OF LEAD EXPOSURE FROM LOCAL HOMES.

-CONNECTING PATIENTS WITH HEALTH AND SOCIAL ORGANIZATIONS TO REDUCE

BARRIERS TO CARE THROUGH THE UNITE US PROGRAM.

-EXPANDING ACCESS TO MENTAL HEALTH, VISION AND PRIMARY CARE SERVICES TO

LOCAL YOUTH THROUGH SCHOOL-BASED PROGRAMS.

## V. CONCLUSION

THE PURPOSE OF THE CLEVELAND CLINIC HEALTH SYSTEM IS TO BENEFIT

HUMANITY THROUGH THE EFFICIENT, EFFECTIVE, AND ETHICAL PRACTICE OF

MEDICINE, BY ADVANCING SCIENTIFIC INVESTIGATION AND MEDICAL EDUCATION,

BY MAINTAINING THE HIGHEST STANDARDS OF QUALITY, AND BY FOSTERING

CREATIVITY AND INNOVATION.

## FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES:

CANADA, CAYMAN ISLANDS, CHINA, DENMARK,

ISRAEL, JAPAN, SAUDI ARABIA, LUXEMBOURG,

NORWAY, PORTUGAL, SWEDEN, UNITED KINGDOM

## FORM 990, PART VI, SECTION A, LINE 2:

DEBORAH CRAWFORD, CCF DIRECTOR & PATRICK V. AULETTA, CCF DIRECTOR -

BUSINESS

## FORM 990, PART VI, SECTION A, LINE 3:

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CCF HOTEL SERVICES, LLC, A SINGLE MEMBER DISREGARDED ENTITY OF CCF HAS

ENTERED INTO A MANAGEMENT AGREEMENT WITH INTERCONTINENTAL HOTELS

CORPORATION TO MANAGE THE TWO HOTELS OWNED BY CCF HOTEL SERVICES, LLC.

THE CLEVELAND CLINIC FOUNDATION ENTERED INTO A MANAGEMENT AGREEMENT WITH

KESSLER REHABILITATION SERVICES, INC. AS PART OF A JOINT VENTURE WITH

HOSPITAL HOLDINGS CORPORATION ("SELECT MEDICAL") TO MANAGE AND OPERATE

THREE INPATIENT REHABILITATION HOSPITAL FACILITIES.

THE CLEVELAND CLINIC FOUNDATION ENTERED INTO A MANAGEMENT AGREEMENT WITH

REGENCY HOSPITALS, LLC AS PART OF A JOINT VENTURE WITH SELECT UNIT

MANAGEMENT, INC. ("SELECT MEDICAL") TO MANAGE AND OPERATE FOUR LONG TERM

ACUTE CARE FACILITIES.

FORM 990, PART VI, SECTION A, LINE 6:

PURSUANT TO NONPROFIT CORPORATION LAW, THERE CAN BE NO SHAREHOLDERS OR

OTHER "EQUITY OWNERS" OF A NONPROFIT CORPORATION. MANAGEMENT AND CONTROL

RIGHTS ARE HELD AND EXERCISED BY THE "MEMBERS" OF THE NONPROFIT

CORPORATION. CCF IS AN OHIO NONPROFIT CORPORATION AND IT HAS BOTH MEMBERS

AND DIRECTORS. IT DOES NOT HAVE STOCKHOLDERS.

FORM 990, PART VI, SECTION A, LINE 7A:

PURSUANT TO NONPROFIT CORPORATION LAW, THE "MEMBERS" OF THE CORPORATION

ELECT THE BOARD OF DIRECTORS OR BOARD OF TRUSTEES, AND THE BOARD THEN

CONDUCTS THE AFFAIRS OF THE CORPORATION. IN ADDITION, ONE NONPROFIT

CORPORATION MAY BE THE "MEMBER" OF ANOTHER NONPROFIT CORPORATION. CCF IS

AN OHIO NONPROFIT CORPORATION AND IT HAS MEMBERS WHO ELECT THE DIRECTORS.

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FORM 990, PART VI, SECTION A, LINE 7B:

PURSUANT TO NONPROFIT CORPORATION LAW, CERTAIN OF THE DECISIONS OF THE GOVERNING BODIES MUST BE APPROVED BY THE MEMBERS. FOR EXAMPLE, ANY CHANGES TO THE ARTICLES OF INCORPORATION AND CODE OF REGULATIONS MUST BE APPROVED BY A VOTE OF THE MEMBERS.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 IS REVIEWED BY EXPERIENCED AND QUALIFIED MEMBERS OF THE FINANCE DIVISION TAX DEPARTMENT. PRIOR TO FILING, KEY SECTIONS OF THE FORM ARE REVIEWED WITH EXPERIENCED AND QUALIFIED MEMBERS OF THE LAW DEPARTMENT. IN ADDITION, THE ENTIRE RETURN IS ALSO REVIEWED WITH THE CFO, AND MEMBERS OF THE AUDIT COMMITTEE. THE PAID PREPARER (BIG 4 PUBLIC ACCOUNTING FIRM) CONDUCTS AN IN DEPTH REVIEW OF THE FORM. ANNUALLY, THE 990 FILING IS REVIEWED AND DISCUSSED WITH THE ENTIRE AUDIT COMMITTEE. UPON CONFIRMATION OF SUCCESSFUL E-FILING FROM THE IRS, A COPY OF THE FINAL E-FILED RETURN WILL BE MADE AVAILABLE TO APPROPRIATE MEMBERS OF THE GOVERNING BODY. THE FINAL E-FILED RETURN WILL BE POSTED ON THE ORGANIZATION'S WEBSITE AT [WWW.CLEVELANDCLINIC.ORG](http://WWW.CLEVELANDCLINIC.ORG).

FORM 990, PART VI, SECTION B, LINE 12C:

BOARD MEMBERS AND OFFICERS OF CCF AND ITS SUBSIDIARIES ARE REQUIRED TO COMPLETE A CONFLICT OF INTEREST QUESTIONNAIRE ANNUALLY. THE DISCLOSURES ARE REVIEWED BY STAFF REPORTING TO THE CHIEF GOVERNANCE OFFICER AND ANY ITEMS THAT MAY CREATE A CONFLICT ARE BROUGHT TO HIS ATTENTION. IF THERE ANY DISCLOSURE CHANGES DURING THE YEAR OR A NEW DISCLOSURE, THE POLICY REQUIRES THAT THOSE INDIVIDUALS INFORM THE CHIEF GOVERNANCE OFFICER. THE BOARD OF DIRECTORS CONFLICT OF INTEREST AND MANAGING INNOVATIONS COMMITTEE MEETS FOUR TIMES PER YEAR AND REVIEWS THE DISCLOSURES, ANY PROPOSED

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ARRANGEMENTS THAT MAY INVOLVE A POTENTIAL CONFLICT OF INTEREST, AND

DOCUMENTS ITS CONCLUSIONS. UNDER THE POLICY, THE INTERESTED PERSON MAY

ATTEND A MEETING AT THE DISCRETION OF THE BOARD OR COMMITTEE TO PROVIDE

INFORMATION OR ANSWER QUESTIONS, BUT THEY MAY NOT BE PRESENT DURING THE

FINAL CONSIDERATION OR VOTING ON THE ARRANGEMENTS.

FORM 990, PART VI, SECTION B, LINE 15:

ALL CCF OFFICERS AND SIGNIFICANT MANAGEMENT EXECUTIVE POSITIONS HAVE THEIR

COMPENSATION REVIEWED IN ADVANCE ANNUALLY BY THE COMPENSATION COMMITTEE OF

THE CCF BOARD OF DIRECTORS, WHICH IS VESTED WITH BOARD-DELEGATED POWERS TO

ACT ON BEHALF OF THE BOARD WITH RESPECT TO COMPENSATION MATTERS. IN

REVIEWING AND ESTABLISHING COMPENSATION FOR THESE OFFICERS, THE COMMITTEE

USES A PROCESS THAT IS INTENDED TO CREATE THE PRESUMPTION IN REGULATION

53.4958-6(A) THAT PAYMENTS OF COMPENSATION TO THESE PERSONS CONSTITUTE

REASONABLE COMPENSATION, DEFINED AS AMOUNTS THAT ARE WITHIN THE RANGE OF

COMPENSATION PAID BY SIMILARLY SITUATED ORGANIZATIONS TO SIMILARLY

QUALIFIED PERSONS IN FUNCTIONALLY COMPARABLE POSITIONS.

IN THIS PROCESS, NO MEMBER OF THE COMMITTEE WHO HAS A CONFLICT OF INTEREST

WITHIN THE MEANING OF REGULATION 534958-9(C)(1)(III) WITH RESPECT TO THE

COMPENSATION ARRANGEMENT AT ISSUE IS PERMITTED TO PARTICIPATE IN THE REVIEW

AND APPROVAL OF THAT COMPENSATION ARRANGEMENT.

IN ESTABLISHING COMPENSATION FOR EMPLOYED PHYSICIANS FOR PHYSICIAN

SERVICES, CCF PARTICIPATES IN PRODUCTIVITY AND COMPENSATION SURVEYS WITH

SIMILARLY SITUATED ORGANIZATIONS ACROSS THE U.S. IN ADDITION, CCF ENGAGES

THE SERVICES OF AN INDEPENDENT COMPENSATION CONSULTANT WHO EACH YEAR

PROVIDES CCF WITH A CUSTOMIZED COMPENSATION REPORT REGARDING PHYSICIAN

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COMPENSATION. BY USING THIS DATA, CCF HAS BEEN ABLE TO DEVELOP

MARKET-BASED COMPENSATION FOR PHYSICIAN SERVICES.

IN ESTABLISHING COMPENSATION FOR OFFICERS AND SIGNIFICANT MANAGEMENT

EXECUTIVE EMPLOYEES PERFORMING NON-PHYSICIAN SERVICES, THE COMPENSATION

COMMITTEE RETAINS AND CONSULTS WITH AN INDEPENDENT COMPENSATION CONSULTANT,

WHO PREPARES A CUSTOMIZED REPORT FOR THE COMMITTEE REGARDING AMOUNTS PAID

BY SIMILARLY SITUATED ORGANIZATIONS TO SIMILARLY QUALIFIED PERSONS IN

FUNCTIONALLY COMPARABLE POSITIONS. THE COMMITTEE USES THE MARKET-BASED

DATA PROVIDED BY THE CONSULTANT, AND, WHERE APPROPRIATE, PERFORMANCE

REVIEWS AND COMPENSATION RECOMMENDATIONS BY THE CHIEF EXECUTIVE OFFICER AND

CHIEF OF STAFF, TO ESTABLISH MARKET-BASED COMPENSATION.

AFTER MAKING ITS COMPENSATION DECISIONS, THE COMMITTEE CONTEMPORANEOUSLY

DOCUMENTS ITS DELIBERATIONS AND DECISIONS IN CCF'S WRITTEN OR ELECTRONIC

BOOKS AND RECORDS.

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:

CA, FL, GA, IL, KS, KY, LA, MA, MD, MN, MS, NH, NJ, NY, OH, OR, PA, SC, TN, UT, WI

FORM 990, PART VI, SECTION C, LINE 18:

THE MOST RECENTLY FILED FORM 990 IS AVAILABLE ON THE CCF WEBSITE,

[WWW.CLEVELANDCLINIC.ORG](http://WWW.CLEVELANDCLINIC.ORG), UNDER THE "ABOUT US" SECTION. ALL OTHER DOCUMENTS

WHICH ARE REQUIRED TO BE AVAILABLE TO THE PUBLIC CAN BE OBTAINED UPON

REQUEST.

FORM 990, PART VI, SECTION C, LINE 19:

CCF MAKES CERTAIN OF ITS KEY DOCUMENTS AVAILABLE TO THE PUBLIC ON ITS

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WEBSITE, WWW.CLEVELANDCLINIC.ORG, UNDER THE "ABOUT US" SECTION. IN THIS SECTION, THE FINANCIAL STATEMENTS, ANNUAL REPORT, COMMUNITY BENEFIT REPORT, CCF'S CONFLICT OF INTEREST POLICY, AND CORPORATE COMPLIANCE POLICIES ARE AVAILABLE.

FORM 990, PART VIII, LINE 1E

THE SYSTEM HAS RECEIVED SUPPORT UNDER THE CORONAVIRUS AID, RELIEF, AND ECONOMIC SECURITY (CARES) ACT, INCLUDING PROVIDER RELIEF FUNDS (PRF) AND THE EMPLOYEE RETENTION CREDIT (ERC). THE SYSTEM ACCOUNTED FOR BOTH THE PRF PAYMENTS AND ERC AS CONTRIBUTIONS THAT ARE RECOGNIZED AS REVENUE WHEN ANY RELATED CONDITIONS HAVE BEEN SUBSTANTIALLY MET.

THE PRF PROVIDES FUNDING FROM THE U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES (HHS) TO HEALTHCARE PROVIDERS TO SUPPORT HEALTHCARE-RELATED EXPENSES OR LOST REVENUE ATTRIBUTABLE TO COVID-19. FUNDS RECEIVED FROM THE PRF REPRESENT PAYMENTS TO PROVIDERS AND DO NOT NEED TO BE REPAYED AS LONG AS THE SYSTEM COMPLIES WITH CERTAIN TERMS AND CONDITIONS IMPOSED BY HHS, INCLUDING REPORTING AND COMPLIANCE REQUIREMENTS. IN 2021, THE SYSTEM RECEIVED \$222 MILLION OF PRF PAYMENTS. THE SYSTEM RECOGNIZED \$222 MILLION OF PRF PAYMENTS IN OTHER UNRESTRICTED REVENUEUS BASED ON THE TERMS AND CONDITIONS OF THE PAYMENTS.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

DONATED CAPITAL AND ASSETS RELEASED FROM RESTRICTIONS FOR

CAPITAL PURPOSES	3,288,121.
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GIFTS AND BEQUESTS	176,344,635.
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TRANSFERS OF NET ASSETS	-60,442,128.
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NET INVESTMENT INCOME	56,981,073.
NET ASSETS RELEASED FROM RESTRICTIONS FOR OPERATIONS	-38,738,788.
RETIREMENT BENEFITS ADJUSTMENT	-26,873,715.
EQUITY TRANSFERS & OTHER TRANSFERS	4,256,796.
<b>TOTAL TO FORM 990, PART XI, LINE 9</b>	<b>114,815,994.</b>

# PUBLIC INSPECTION COPY

**SCHEDULE R  
(Form 990)**

 Department of the Treasury  
Internal Revenue Service

OMB No. 1545-0047

**2021**

 Open to Public  
Inspection

**Related Organizations and Unrelated Partnerships**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

 ► Go to [www.irs.gov/Form990](http://www.irs.gov/Form990) for instructions and the latest information.

Name of the organization

THE CLEVELAND CLINIC FOUNDATION

Employer identification number

34-0714585

**Part I Identification of Disregarded Entities.** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
ZEHNA THERAPEUTICS, LLC - 84-3850618					
10000 CEDAR AVE					THE CLEVELAND CLINIC
CLEVELAND, OH 44106	MICROBIOME TECHNOLOGY	DELAWARE	-1,394,025.	5,231,169.	FOUNDATION
WOOSTER CLINIC, LLC - 34-1855775					
9500 EUCLID AVENUE					THE CLEVELAND CLINIC
CLEVELAND, OH 44195	HEALTH CARE SERVICES	OHIO	64,660,353.	0.	FOUNDATION
VISIONAIR SOLUTIONS, LLC - 84-3881050					
10000 CEDAR AVE					THE CLEVELAND CLINIC
CLEVELAND, OH 44106	INACTIVE	DELAWARE	0.	0.	FOUNDATION
VERO RADIOLOGY SERVICES, LLC - 59-2755370					
3725 11TH CIRCLE					INDIAN RIVER MEMORIAL
VERO BEACH, FL 32960	RADIOLOGY SERVICES	FLORIDA	5,256,915.	14,399,982.	HOSPITAL, INC.

**Part II Identification of Related Tax-Exempt Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?	
						Yes	No
AUXILIARY BOARD OF FAIRVIEW GENERAL HOSPITAL - 23-7108198, 18101 LORAIN AVENUE, CLEVELAND, OH 44111				TYPE III, OTHER			X
CLEVELAND CLINIC PHILANTHROPY (UK) LTD - 98-1571304, SUITE 1, 3RD FLOOR, 11-12TH ST.	SUPPORT FAIRVIEW HOSPITAL	OHIO	501(C)(3)		N/A		
JAMES'S SQUARE, LONDON, GREATER LONDON,	SUPPORT FOR HEALTHCARE EDUCATION AND RESEARCH IN THE UK	UNITED KINGDOM	501(C)(3)	LINE 7	N/A	X	
COMMUNITY WEST FOUNDATION - 34-1456398 800 SHARON DRIVE, STE C WESTLAKE, OH 44145	ADVANCE THE HEALTH AND WELL-BEING OF THE COMMUNITY	OHIO	501(C)(3)	LINE 7	N/A		X
HOSPITAL AUXILIARY OF THE IRMH, INC. - 59-1003707, 1000 36TH STREET, VERO BEACH, FL 32960	SUPPORT THE INDIAN RIVER HOSPITAL	FLORIDA	501(C)(3)	TYPE III, FUNCTIONALLY N/A			X

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

SEE PART VII FOR CONTINUATIONS

Schedule R (Form 990) 2021

# PUBLIC INSPECTION COPY

Schedule R (Form 990)

THE CLEVELAND CLINIC FOUNDATION

34-0714585

## Part I Continuation of Identification of Disregarded Entities

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
UNION PHYSICIAN SERVICES, LLC - 26-4215547 659 BOULEVARD DOVER, OH 44622	HEALTH CARE SERVICES	OHIO	26,176,327.	-113,750,345.	THE UNION HOSPITAL ASSOCIATION
UNION HOSPITAL MEDICAL SERVICES, LLC - 27-0273520, 659 BOULEVARD, DOVER, OH 44622	HEALTH CARE SERVICES	OHIO	0.	-3,272,687.	THE UNION HOSPITAL ASSOCIATION
TUSCARAWAS AMBULATORY SURGERY CENTER, LLC - 34-0000100, 659 BOULEVARD, DOVER, OH 44622	HEALTH CARE SERVICES	OHIO	1,140,335.	532,877.	THE UNION HOSPITAL ASSOCIATION
TREASURE COAST INTEGRATED HEALTHCARE, LLC - 82-0708813, PO BOX 9010, STUART, FL 34995	HEALTH CARE SERVICES	FLORIDA	0.	0.	MARTIN MEMORIAL MEDICAL CENTER, INC.
THE BRENTWOOD CENTER OF EXCELLENCE, LLC - 20-1476092, 6801 BRECKSVILLE RD, INDEPENDENCE, OH 44131	HEALTH CARE SERVICES	OHIO	0.	0.	CLEVELAND CLINIC HEALTH SYSTEM - EAST REGION
TATARA VASCULAR, LLC - 47-4282964 10000 CEDAR AVE CLEVELAND, OH 44106	MEDICAL TECHNOLOGY	DELAWARE	-814.	717.	THE CLEVELAND CLINIC FOUNDATION
SPC BUILDINGS 1 & 3, LLC - 26-1357176 6801 BRECKSVILLE ROAD, RK1-85 INDEPENDENCE, OH 44131	INACTIVE	DELAWARE	0.	0.	THE CLEVELAND CLINIC FOUNDATION
SCIENCE PARK CLEVELAND, LLC - 20-8726513 6801 BRECKSVILLE ROAD, RK1-85 INDEPENDENCE, OH 44131	INACTIVE	DELAWARE	0.	0.	THE CLEVELAND CLINIC FOUNDATION
REJ HOLDINGS, LLC - 27-3245990 3050 SCIENCE PARK DRIVE BEACHWOOD, OH 44122	INACTIVE	OHIO	0.	0.	THE CLEVELAND CLINIC FOUNDATION
PSVW, LLC - 26-1614376 9500 EUCLID AVENUE CLEVELAND, OH 44195	REAL ESTATE HOLDINGS	OHIO	0.	0.	THE CLEVELAND CLINIC FOUNDATION

# PUBLIC INSPECTION COPY

Schedule R (Form 990)

THE CLEVELAND CLINIC FOUNDATION

34-0714585

## Part I Continuation of Identification of Disregarded Entities

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
PSMA, LLC - 83-4269973 10000 CEDAR AVE CLEVELAND, OH 44106	COMMERCIALIZE TECHNOLOGY	DELAWARE	-44,453.	195,402.	THE CLEVELAND CLINIC FOUNDATION
OPTOQUEST LLC - 26-3589643 10000 CEDAR AVENUE CLEVELAND, OH 44106	SCIENTIFIC RESEARCH	OHIO	-19.	0.	THE CLEVELAND CLINIC FOUNDATION
OHIO STAR IMAGING, LLC 9500 EUCLID AVENUE CLEVELAND, OH 44195	INACTIVE	OHIO	0.	0.	THE CLEVELAND CLINIC FOUNDATION
OBVF VIII LLC - 87-1129899 10000 CEDAR AVE CLEVELAND, OH 44106	MEDICAL TECHNOLOGY	OHIO	115,800.	11,884,950.	THE CLEVELAND CLINIC FOUNDATION
OBVF VII LLC - 86-1185460 10000 CEDAR AVE CLEVELAND, OH 44106	MEDICAL TECHNOLOGY	OHIO	115,800.	11,884,950.	THE CLEVELAND CLINIC FOUNDATION
NORTHEAST OHIO NEUROLOGICAL ASSOCIATES, LLC - 20-0442351, 6801 BRECKSVILLE RD, INDEPENDENCE, OH 44131	HEALTH CARE SERVICES	OHIO	0.	0.	CLEVELAND CLINIC HEALTH SYSTEM - EAST REGION
NEUROOPERATIVE MONITORING, LLC - 30-0746215 1 AKRON GENERAL AVENUE AKRON, OH 44307	INACTIVE	OHIO	0.	0.	AKRON GENERAL PARTNERS, INC.
MONTROSE SLEEP CENTER, LLC - 20-0494491 4125 MEDINA ROAD AKRON, OH 44333	HEALTH CARE SERVICES	OHIO	27,563.	2,326,382.	AKRON GENERAL PARTNERS, INC.
MITRIA MEDICAL, LLC - 84-3447663 10000 CEDAR AVE CLEVELAND, OH 44106	MEDICAL TECHNOLOGY	DELAWARE	-1,435,234.	1,519,901.	THE CLEVELAND CLINIC FOUNDATION
MERIDIA MEDICAL GROUP, LLC - 34-1898545 6801 BRECKSVILLE RD INDEPENDENCE, OH 44131	INACTIVE	OHIO	0.	-3,204.	CLEVELAND CLINIC HEALTH SYSTEM - EAST REGION

# PUBLIC INSPECTION COPY

Schedule R (Form 990)

THE CLEVELAND CLINIC FOUNDATION

34-0714585

## Part I Continuation of Identification of Disregarded Entities

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
MEDINA HEALTH VENTURES, LLC - 34-1533871 1000 E WASHINGTON STREET MEDINA, OH 44256	INACTIVE	OHIO	0.	0.	MEDINA HOSPITAL
MARTIN SURGICAL VENTURES, LLC - 32-0496475 333 THIRD STREET N, STE 200 ST PETERSBURG, FL 33701	SURGICAL VENTURE	FLORIDA	0.	896,686.	MARTIN MEMORIAL MEDICAL CENTER, INC.
IVHR, LLC. - 45-4657632 6801 BRECKSVILLE RD INDEPENDENCE, OH 44131	MEDICAL TECHNOLOGY	OHIO	0.	-2,825.	THE CLEVELAND CLINIC FOUNDATION
IRMCF#1, LLC - 59-0760215 1000 36TH STREET VERO BEACH, FL 32960	REAL ESTATE HOLDINGS	FLORIDA	0.	0.	INDIAN RIVER HOSPITAL FOUNDATION, INC.
INTELLIS EPM, LLC - 27-0645368 6801 BRECKSVILLE RD INDEPENDENCE, OH 44131	MEDICAL TECHNOLOGY	OHIO	0.	-508.	THE CLEVELAND CLINIC FOUNDATION
EDWIN SHAW REHAB, LLC - 27-0119182 330 BROADWAY STREET EAST CUYAHOGA FALLS, OH 44221	REHABILITATION FACILITY	OHIO	-2,558.	1,345,584.	AKRON GENERAL MEDICAL CENTER
CLINIC REGIONAL PHYSICIANS, LLC - 26-2636530 25875 SCIENCE PARK DR BEACHWOOD, OH 44122	HEALTH CARE SERVICES	OHIO	0.	-430,272.	THE CLEVELAND CLINIC FOUNDATION
CLINIC MEDICAL SERVICES COMPANY, LLC - 34-1932969, 9500 EUCLID AVENUE, CLEVELAND, OH 44195	HEALTH CARE SERVICES	OHIO	78,473,181.	0.	THE CLEVELAND CLINIC FOUNDATION
CLEVELAND CLINIC WELLNESS ENTERPRISE, LLC - 26-3859233, 1950 RICHMOND ROAD, LYNDHURST, OH 44124	HEALTH CARE SERVICES	OHIO	2,390,076.	-35,762,589.	THE CLEVELAND CLINIC FOUNDATION
CLEVELAND CLINIC RISK RETENTION GROUP LLC - 87-2395525, 701 EAST BAY STREET, SUITE 514, CHARLESTON, SC 29403	RISK RETENTION GROUP	SOUTH CAROLINA	0.	0.	THE CLEVELAND CLINIC FOUNDATION

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Schedule R (Form 990)

THE CLEVELAND CLINIC FOUNDATION

34-0714585

## Part I Continuation of Identification of Disregarded Entities

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
CLEVELAND CLINIC OB/GYN SPECIALTIES, LLC - 34-1938153, 9500 EUCLID AVENUE, CLEVELAND, OH 44195	HEALTH CARE SERVICES	OHIO	0.	0.	THE CLEVELAND CLINIC FOUNDATION
CLEVELAND CLINIC MEDICARE ACO, LLC - 47-1281189, 9500 EUCLID AVENUE, CLEVELAND, OH 44195	HEALTH CARE SERVICES	OHIO	225,935.	3,334,984.	THE CLEVELAND CLINIC FOUNDATION
CLEVELAND CLINIC GLOBAL SOLUTIONS, LLC - 26-3666730, 9500 EUCLID AVENUE, CLEVELAND, OH 44195	HEALTH CARE SERVICES & IP LICENSING	OHIO	-43,908.	-43,748.	THE CLEVELAND CLINIC FOUNDATION
CLEVELAND CLINIC GLOBAL SOLUTIONS II, LLC - 87-1180623, 9500 EUCLID AVENUE, CLEVELAND, OH 44195	HEALTH CARE SERVICES & IP LICENSING	OHIO	0.	40.	THE CLEVELAND CLINIC FOUNDATION
CLEVELAND CLINIC FLORIDA NAPLES, LLC - 31-1741150, 2950 CLEVELAND CLINIC BLVD, WESTON, FL 33331	INACTIVE	FLORIDA	0.	0.	CLEVELAND CLINIC FLORIDA (A NONPROFIT CORPORATION)
CLEVELAND CLINIC FLORIDA HOME HEALTHCARE, LLC - 83-2250064, 2950 CLEVELAND CLINIC BLVD, WESTON, FL 33331	HEALTH CARE SERVICES	FLORIDA	0.	0.	CLEVELAND CLINIC FLORIDA (A NONPROFIT CORPORATION)
CLEVELAND CLINIC FLORIDA CONCIERGE MEDICINE LLC - 82-3186835, 1301 EAST BROWARD BLVD, STE 330, FT. LAUDERDALE, FL 33301	HEALTH CARE SERVICES	FLORIDA	614,445.	-408,531.	CLEVELAND CLINIC FLORIDA (A NONPROFIT CORPORATION)
CLEVELAND CLINIC CARE COORDINATION, LLC - 45-5282492, 6801 BRECKSVILLE RD, INDEPENDENCE, OH 44131	HEALTH CARE SERVICES	OHIO	0.	-942,441.	THE CLEVELAND CLINIC FOUNDATION
CHV HOME MEDICAL EQUIPMENT CO, LLC - 20-4760456, #1 HOME CARE PLACE, AKRON, OH 44320	DURABLE MEDICAL EQUIPMENT	OHIO	7,621.	-4,691,858.	VISITING NURSE SERVICE, INC.
CCF HOTEL SERVICES, LLC - 34-0666034 9500 EUCLID AVENUE CLEVELAND, OH 44195	HOTEL OPERATIONS	OHIO	11,709,216.	106,009,145.	THE CLEVELAND CLINIC FOUNDATION

# PUBLIC INSPECTION COPY

Schedule R (Form 990)

THE CLEVELAND CLINIC FOUNDATION

34-0714585

## Part I Continuation of Identification of Disregarded Entities

(a) Name, address, and EIN of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
CCF AMBULATORY SURGERY CENTERS, LLC - 34-1939710, 9500 EUCLID AVENUE, CLEVELAND, OH 44195	HEALTH CARE SERVICES	OHIO	14,211,646.	0.	THE CLEVELAND CLINIC FOUNDATION
CC WEB SOLUTIONS, LLC - 26-3222020 6801 BRECKSVILLE RD INDEPENDENCE, OH 44131	INACTIVE	OHIO	0.	0.	THE CLEVELAND CLINIC FOUNDATION
CC CHINA, LLC - 20-5776477 9500 EUCLID AVENUE CLEVELAND, OH 44195	INACTIVE	OHIO	0.	0.	THE CLEVELAND CLINIC FOUNDATION
CARNEGIE/96TH RESEARCH BUILDING LLC - 11-3706542, 6801 BRECKSVILLE ROAD, RK1-85, INDEPENDENCE, OH 44131	INACTIVE	DELAWARE	0.	0.	THE CLEVELAND CLINIC FOUNDATION
CARNEGIE/89TH GARAGE AND SERVICE CENTER - 20-5693261, 6801 BRECKSVILLE ROAD, RK1-85, INDEPENDENCE, OH 44131	INACTIVE	DELAWARE	0.	0.	THE CLEVELAND CLINIC FOUNDATION
AUTISM EYES, LLC - 84-3070150 10000 CEDAR AVE CLEVELAND, OH 44106	AUTISM DETECTION PLATFORM	DELAWARE	-49,500.	202,143.	THE CLEVELAND CLINIC FOUNDATION
AKRON GENERAL MEDICAL CENTER OUTPATIENT PHARMACY, LLC - 84-2380272, 1 AKRON GENERAL AVENUE, AKRON, OH 44307	HEALTH CARE SERVICES	OHIO	854,395.	1,510,581.	AKRON GENERAL HEALTH SYSTEM
ADVANCED INFUSION SERVICES, LTD - 34-1847339 #1 HOME CARE PLACE AKRON, OH 44320	INFUSION SERVICES	OHIO	-316.	197,626.	VISITING NURSE SERVICE, INC.

**PUBLIC INSPECTION COPY**

Schedule R (Form 990)

THE CLEVELAND CLINIC FOUNDATION

34-0714585

**Part II Continuation of Identification of Related Tax-Exempt Organizations**

# PUBLIC INSPECTION COPY

**Part III Identification of Related Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	(k) Percentage ownership
							Yes	No			
AACP INDIA VENTURE INVESTORS D, LP - 83-1009352, 1	ALTERNATIVE INVESTMENT	CA	THE CLEVELAND CLINIC FOUNDATION	RELATED	0.	7,842,029.	X	229,912.	X	61.69%	
EMBARCADERO, 16TH FL, SAN FRANCISCO, CA 94111											
AKRON SURGICAL ASSOCIATES, LLC - 01-0672877, 4125 MEDINA ROAD, AKRON, OH 44333											
ALTOS HYBRID CC, LLC - 85-3546949, 2882 SAND HILL ROAD, SUITE 100, MENLO PARK, CA 94025											
CCAW JV, LLC - 84-3867549 10000 CEDAR AVE CLEVELAND, OH 44106											
10000 CEDAR AVE CLEVELAND, OH 44106											
10000 CEDAR AVE CLEVELAND, OH 44106											
10000 CEDAR AVE CLEVELAND, OH 44106											
10000 CEDAR AVE CLEVELAND, OH 44106											
10000 CEDAR AVE CLEVELAND, OH 44106											

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
33 GROSVENOR PLACE, LIMITED	LEASE HOLDING COMPANY	JERSEY	CLEVELAND CLINIC UK HOLDINGS, LTD	C CORP	-34,848.	736,041,482.	100%	X	
33 GROSVENOR PLACE									
LONDON, UNITED KINGDOM SW1X 7HY									
ABCON THERAPEUTICS, INC. - 85-3703323									
10000 CEDAR AVE									
CLEVELAND, OH 44106									
AXONEURAL THERAPEUTICS, INC. - 85-1131595									
10000 CEDAR AVE									
CLEVELAND, OH 44106									
CASHEL NEURAL, INC. - 82-4625105									
6801 BRECKSVILLE ROAD	SCIENTIFIC RESEARCH	DE	THE CLEVELAND CLINIC FOUNDATION	C CORP	0.	-35.	100%	X	
INDEPENDENCE, OH 44131									
CCAW EMPLOYMENT CO., LLC - 84-5164677									
10000 CEDAR AVE	MANAGEMENT SERVICES	DE	CCAW JV, LLC	C CORP	1,670,999.	0.	51.00%	X	
CLEVELAND, OH 44106									

# PUBLIC INSPECTION COPY

Schedule R (Form 990)

THE CLEVELAND CLINIC FOUNDATION

34-0714585

## Part III Continuation of Identification of Related Organizations Taxable as a Partnership

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512-514)	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportion- ate allocations?		(i) Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	(k) Percentage ownership
							Yes	No			
CCF/MHS RENAL CARE COMPANY LTD. - 34-1863789, 9500 EUCLID AVENUE, CLEVELAND, OH 44195	MEDICAL SERVICES	OH	THE CLEVELAND CLINIC FOUNDATION	RELATED	2,184,856.	16,166,954.	X	N/A	X	60.00%	
EXCELERATE STRATEGIC HEALTH SOURCING, LLC - 46-1810992, 9500 EUCLID AVENUE, CLEVELAND, OH 44195											
KEROGEN ENERGY FUND II CO-INVESTMENT FUND A, L.P. - 98-1231373, 1 NEXUS WAY, CAMANA BAY, CAYMAN ISLANDS,											
MEDICAL CENTER AT HOBE SOUND, LTD. - 65-0748232, PO BOX 9033, STUART, FL 34996											
MEDICAL CENTER AT ST. LUCIE WEST, LTD. - 65-0504863, PO BOX 9033, STUART, FL 34996											
MERCY MEDICAL CENTER HOME HEALTH & HOSPICE, LLC - 81-0687167, 1050 FORRER BLVD, KETTERING, OH 45420											
PARAMETRIC GLOBAL LOW BETA VRP FUND, LLC - 85-0959525, 3600 MINNESOTA DRIVE, SUITE 325, MINNEAPOLIS, MN 55435											
STATE STREET MSCI CANADA SMALL CAP INDEX NON-LENDING COMMON TRUST FUND - 82-, 1 IRON STREET, BOSTON, MA											
STUART SURGERY CENTER LLC - 82-2542219, 2096 SE OCEAN BLVD, STUART, FL 34996											

# PUBLIC INSPECTION COPY

Schedule R (Form 990)

THE CLEVELAND CLINIC FOUNDATION

34-0714585

**Part III Continuation of Identification of Related Organizations Taxable as a Partnership**

# PUBLIC INSPECTION COPY

Schedule R (Form 990)

THE CLEVELAND CLINIC FOUNDATION

34-0714585

## Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
CCF (SHANGHAI) CONSULTING CO. LTD. LEVEL 40, ONE MUSEUM PLACE 669 ZINZHA ROAD SHANGHAI, CHINA 200041	ADVISORY SERVICES	CHINA	CLEVELAND CLINIC GLOBAL SOLUTIONS, LLC	C CORP	-13,516.	17,948.	100%	X	
CCF BOLTON, INC. - 20-4596571 6801 BRECKSVILLE ROAD INDEPENDENCE, OH 44131									
CCHS INDEMNITY CO., LTD. - 98-0207086 23 LIME TREE BAY, BOX 1051 GRAND CAYMAN, CAYMAN ISLANDS KY1-1102									
CERAXIS HEALTH, INC. - 86-3324076 10000 CEDAR AVE CLEVELAND, OH 44106	STYLUS TECHNOLOGY	DE	THE CLEVELAND CLINIC FOUNDATION	C CORP	0.	1,324,439.	80.00%	X	
CLEVELAND CLINIC CANADA-TORONTO, INC. 181 BAY STREET, BOX 818									
TORONTO, CANADA M5J 2T3									
CLEVELAND CLINIC EMR, INC. - 20-4856025 6801 BRECKSVILLE ROAD INDEPENDENCE, OH 44131	HEALTH CARE SERVICES	CANADA	THE CLEVELAND CLINIC FOUNDATION	C CORP	1,526,848.	21,798,919.	100%	X	
CLEVELAND CLINIC HEALTH SYSTEM PHYSICIAN ORGANIZATION - 34-1877409, 6801 BRECKSVILLE ROAD, INDEPENDENCE, OH 44131									
CLEVELAND CLINIC LONDON, LTD 11-12 ST. JAMES'S SQUARE, STE1, 3RD FL LONDON, UNITED KINGDOM SW1Y 4LB									
CLEVELAND CLINIC SAUDI ARABIA (A LIMITED LIABILITY COMPANY), PO BOX 340340, RIYADH, SAUDI ARABIA 11333	HOSPITAL OPERATING COMPANY	UNITED KINGDOM	CLEVELAND CLINIC UK HOLDINGS, LTD	C CORP	79,397,050.	629,324,022.	100%	X	
CLEVELAND CLINIC UK FINANCING PLC 11-12 ST. JAMES'S SQUARE, STE1, 3RD FL LONDON, UNITED KINGDOM SW1Y 4LB									
CLEVELAND CLINIC UK HOLDINGS, LTD 11-12 ST. JAMES'S SQUARE, STE1, 3RD FL LONDON, UNITED KINGDOM SW1Y 4LB									
CLINIC MEDICAL SOLUTIONS, INC. - 34-1695388 18101 LORAIN AVENUE CLEVELAND, OH 44111	FINANCING ENTITY	UNITED KINGDOM	THE CLEVELAND CLINIC FOUNDATION	C CORP	0.	943,255,409.	100%	X	
	HOLDING COMPANY	UNITED KINGDOM	THE CLEVELAND CLINIC FOUNDATION	C CORP	-280,269.	1830315159.	100%	X	
	HEALTH CARE SERVICES	OH	THE CLEVELAND CLINIC FOUNDATION	C CORP	12,193,049.	19,984,336.		X	

# PUBLIC INSPECTION COPY

Schedule R (Form 990)

THE CLEVELAND CLINIC FOUNDATION

34-0714585

## Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?	
								Yes	No
CMCD, INC. - 34-1256599 1000 E WASHINGTON STREET MEDINA, OH 44256	REAL ESTATE	OH	MEDINA HOSPITAL	C CORP	0.	311,040.	100%	X	
CSC CONDOMINIUM ASSOCIATION, INC. - 59-2320501, PO BOX 9033, STUART, FL 34995									
INFUSEON THERAPEUTICS, INC. - 46-1776182 10000 CEDAR AVE CLEVELAND, OH 44106	SCIENTIFIC RESEARCH	DE	THE CLEVELAND CLINIC FOUNDATION	C CORP	186,013.	331,587.		X	
ION-VAC, INC. - 46-1560044 10000 CEDAR AVE CLEVELAND, OH 44106									
MARTIN MEMORIAL PHYSICIAN CORPORATION, INC. - 65-0556041, PO BOX 9010, STUART, FL 34995	PHYSICIAN OFFICES	FL	MARTIN MEMORIAL MEDICAL	C CORP	106,411,586.	78,978,145.		X	
MCZ, INC. - 34-1256598 1000 E WASHINGTON STREET MEDINA, OH 44256									
MEDICAL & FINANCIAL MANAGEMENT, INC. - 59-2843163, PO BOX 9033, STUART, FL 34995	LEASING	OH	MEDINA HOSPITAL	C CORP	9,097.	500.	100%	X	
MEDICAL CAMPUS MANAGEMENT, INC. - 65-0605328 PO BOX 9033 STUART, FL 34995									
MEDINVEST, INC. - 20-3978297 6801 BRECKSVILLE ROAD INDEPENDENCE, OH 44131	MANAGEMENT SERVICES	FL	MARTIN MEMORIAL HEALTH SYSTEM	C CORP	3,919,672.	1,350,173.	100%	X	
MERCY PROFESSIONAL CARE CORPORATION - 34-1873008, 1320 MERCY DRIVE, NW, CANTON, OH 44708									
MERIDIA HEALTH VENTURES, INC. - 34-1533871 6801 BRECKSVILLE ROAD INDEPENDENCE, OH 44131	PHYSICIAN OFFICES	OH	CLEVELAND CLINIC MEDICAL SOLUTIONS, INC.	C CORP	0.	0.	100%	X	
MERLOT ORTHOPEDIX, INC. - 11-3779414 10000 CEDAR AVE CLEVELAND, OH 44106									

PUBLIC INSPECTION COPY

Schedule R (Form 990)

THE CLEVELAND CLINIC FOUNDATION

34-0714585

**Part IV Continuation of Identification of Related Organizations Taxable as a Corporation or Trust**

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**Part V Transactions With Related Organizations.** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

**Note:** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

- a** Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity .....
- b** Gift, grant, or capital contribution to related organization(s) .....
- c** Gift, grant, or capital contribution from related organization(s) .....
- d** Loans or loan guarantees to or for related organization(s) .....
- e** Loans or loan guarantees by related organization(s) .....
- f** Dividends from related organization(s) .....
- g** Sale of assets to related organization(s) .....
- h** Purchase of assets from related organization(s) .....
- i** Exchange of assets with related organization(s) .....
- j** Lease of facilities, equipment, or other assets to related organization(s) .....
- k** Lease of facilities, equipment, or other assets from related organization(s) .....
- l** Performance of services or membership or fundraising solicitations for related organization(s) .....
- m** Performance of services or membership or fundraising solicitations by related organization(s) .....
- n** Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) .....
- o** Sharing of paid employees with related organization(s) .....
- p** Reimbursement paid to related organization(s) for expenses .....
- q** Reimbursement paid by related organization(s) for expenses .....
- r** Other transfer of cash or property to related organization(s) .....
- s** Other transfer of cash or property from related organization(s) .....

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) CLEVELAND CLINIC CANADA - TORONTO, INC.	A	100,000.	FMV
(2) THE CLEVELAND CLINIC EDUCATIONAL FOUNDATION	B	21,971,306.	FMV
(3) CLEVELAND CLINIC LONDON, LTD	D	1,997,000.	FMV
(4) CCAW JV, LLC	D	283,000.	FMV
(5) EXCELERATE STRATEGIC HEALTH SOURCING, LLC	D	1,854,000.	FMV
(6) CLEVELAND CLINIC PHILANTHROPY (UK) LTD	D	110,000.	FMV

# PUBLIC INSPECTION COPY

Schedule R (Form 990)

THE CLEVELAND CLINIC FOUNDATION

34-0714585

**Part V** Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(7)CCHS INDEMNITY CO., LTD.	E	43,977,000.	FMV
(8)CLEVELAND CLINIC CHILDREN'S HOSPITAL FOR REHABILITATION	J	284,346.	FMV
(9)THE CLEVELAND CLINIC EDUCATIONAL FOUNDATION	J	1,749,280.	FMV
(10)CLEVELAND CLINIC MEDICAL SERVICES, INC.	J	448,271.	FMV
(11)FAIRVIEW HOSPITAL	J	796,433.	FMV
(12)MEDINA HOSPITAL	J	57,546.	FMV
(13)PARTNERS PHYSICIAN GROUP	J	114,833.	FMV
(14)AKRON GENERAL MEDICAL CENTER	K	78,586.	FMV
(15)CLEVELAND CLINIC AVON HOSPITAL	K	4,494,237.	FMV
(16)CLEVELAND CLINIC HEALTH SYSTEM - EAST REGION	K	3,573,493.	FMV
(17)FAIRVIEW HOSPITAL	K	1,034,756.	FMV
(18)LUTHERAN HOSPITAL	K	508,271.	FMV
(19)MARYMOUNT HOSPITAL, INC.	K	1,495,376.	FMV
(20)MEDINA HOSPITAL	K	1,300,808.	FMV
(21)AKRON GENERAL MEDICAL CENTER	L	5,359,500.	FMV
(22)CLEVELAND CLINIC AVON HOSPITAL	L	1,137,196.	FMV
(23)CLEVELAND CLINIC CHILDREN'S HOSPITAL FOR REHABILITATION	L	265,523.	FMV
(24)CLEVELAND CLINIC HEALTH SYSTEM - EAST REGION	L	6,334,350.	FMV

# PUBLIC INSPECTION COPY

Schedule R (Form 990)

THE CLEVELAND CLINIC FOUNDATION

34-0714585

**Part V** Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(7) FAIRVIEW HOSPITAL	L	3,244,897.	FMV
(8) LUTHERAN HOSPITAL	L	872,200.	FMV
(9) MARYMOUNT HOSPITAL, INC.	L	1,198,166.	FMV
(10) MEDINA HOSPITAL	L	1,376,813.	FMV
(11) AKRON GENERAL HEALTH SYSTEM CLEVELAND CLINIC FLORIDA REGIONAL HEALTH SYSTEM NONPROFIT	L	369,848.	FMV
(12) CORPORATION	L	2,822,000.	FMV
(13) CLINIC MEDICAL SOLUTIONS, INC.	L	1,347,915.	FMV
(14) THE UNION HOSPITAL ASSOCIATION	L	133,125.	FMV
(15) AKRON GENERAL MEDICAL CENTER	M	420,614.	FMV
(16) CLEVELAND CLINIC AVON HOSPITAL	M	680,303.	FMV
(17) CLEVELAND CLINIC HEALTH SYSTEM - EAST REGION	M	1,848,764.	FMV
(18) CLEVELAND CLINIC MEDICAL SERVICES, INC.	M	10,665,000.	FMV
(19) FAIRVIEW HOSPITAL	M	616,506.	FMV
(20) LODI COMMUNITY HOSPITAL	M	137,399.	FMV
(21) LUTHERAN HOSPITAL	M	304,728.	FMV
(22) MARYMOUNT HOSPITAL, INC.	M	732,498.	FMV
(23) MEDINA HOSPITAL	M	848,246.	FMV
(24) CCHS INDEMNITY CO., LTD.	P	56,895,270.	FMV

# PUBLIC INSPECTION COPY

Schedule R (Form 990)

THE CLEVELAND CLINIC FOUNDATION

34-0714585

**Part V** Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(7) THE CLEVELAND CLINIC EDUCATIONAL FOUNDATION	Q	85,420.	FMV
(8)			
(9)			
(10)			
(11)			
(12)			
(13)			
(14)			
(15)			
(16)			
(17)			
(18)			
(19)			
(20)			
(21)			
(22)			
(23)			
(24)			

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**Part VI Unrelated Organizations Taxable as a Partnership.** Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

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Schedule R (Form 990) 2021

THE CLEVELAND CLINIC FOUNDATION

34-0714585

Page 5

## Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

### PART II, IDENTIFICATION OF RELATED TAX-EXEMPT ORGANIZATIONS:

NAME, ADDRESS, AND EIN OF RELATED ORGANIZATION:

CLEVELAND CLINIC PHILANTHROPY (UK) LTD

EIN: 98-1571304

SUITE 1, 3RD FLOOR, 11-12TH ST. JAMES'S SQUARE

LONDON, GREATER LONDON, UNITED KINGDOM SW1Y4LB

### PART IV, IDENTIFICATION OF RELATED ORGANIZATIONS TAXABLE AS CORP OR TRUST:

NAME OF RELATED ORGANIZATION:

CSC CONDOMINIUM ASSOCIATION, INC.

DIRECT CONTROLLING ENTITY: MARTIN MEMORIAL MEDICAL CENTER, INC

NAME OF RELATED ORGANIZATION:

MARTIN MEMORIAL PHYSICIAN CORPORATION, INC.

DIRECT CONTROLLING ENTITY: MARTIN MEMORIAL MEDICAL CENTER, INC

NAME OF RELATED ORGANIZATION:

MEDICAL CAMPUS MANAGEMENT, INC.

DIRECT CONTROLLING ENTITY: MEDICAL & FINANCIAL MANAGEMENT, INC.

NAME OF RELATED ORGANIZATION:

MERIDIA HEALTH VENTURES, INC.

DIRECT CONTROLLING ENTITY: CLEVELAND CLINIC HEALTH SYSTEM - EAST REGION

# PUBLIC INSPECTION COPY

Form 8453-TE

## Tax Exempt Entity Declaration and Signature for Electronic Filing

OMB No. 1545-0047

Department of the Treasury  
Internal Revenue Service

For calendar year 2021, or tax year beginning \_\_\_\_\_, 2021,

and ending \_\_\_\_\_, 20\_\_\_\_\_

For use with Forms 990, 990-EZ, 990-PF, 990-T, 1120-POL, 4720, 8868, 5227, 5330, and 8038-CP

► Go to [www.irs.gov/Form8453TE](http://www.irs.gov/Form8453TE) for the latest information.

2021

Name of filer

THE CLEVELAND CLINIC FOUNDATION

EIN or SSN

34-0714585

### Part I Type of Return and Return Information

Check the box for the type of return being filed with Form 8453-TE and enter the applicable amount, if any, from the return. Form 8038-CP and Form 5330 filers may enter dollars and cents. For all other forms, enter whole dollars only. If you check the box on line 1a, 2a, 3a, 4a, 5a, 6a, 7a, 8a, 9a, or 10a below, and the amount on that line of the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, 5b, 6b, 7b, 8b, 9b, or 10b, whichever is applicable, blank (do not enter -0-). If you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I.

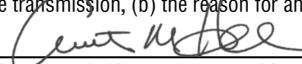
1a Form 990 check here ►	<input checked="" type="checkbox"/> b Total revenue, if any (Form 990, Part VIII, column (A), line 12) .....	1b 8,056,049,799.
2a Form 990-EZ check here ►	<input type="checkbox"/> b Total revenue, if any (Form 990-EZ, line 9) .....	2b
3a Form 1120-POL check here ►	<input type="checkbox"/> b Total tax (Form 1120-POL, line 22) .....	3b
4a Form 990-PF check here ►	<input type="checkbox"/> b Tax based on investment income (Form 990-PF, Part V, line 5) .....	4b
5a Form 8868 check here ►	<input type="checkbox"/> b Balance due (Form 8868, line 3c) .....	5b
6a Form 990-T check here ►	<input type="checkbox"/> b Total tax (Form 990-T, Part III, line 4) .....	6b
7a Form 4720 check here ►	<input type="checkbox"/> b Total tax (Form 4720, Part III, line 1) .....	7b
8a Form 5227 check here ►	<input type="checkbox"/> b FMV of assets at end of tax year (Form 5227, Item D) .....	8b
9a Form 5330 check here ►	<input type="checkbox"/> b Tax due (Form 5330, Part II, line 19) .....	9b
10a Form 8038-CP check here ►	<input type="checkbox"/> b Amount of credit payment requested (Form 8038-CP, Part III, line 22) .....	10b

### Part II Declaration of Officer or Person Subject to Tax

11a I authorize the U.S. Treasury and its designated Financial Agent to initiate an Automated Clearing House (ACH) electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment.

b If a copy of this return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I certify that I executed the electronic disclosure consent contained within this return allowing disclosure by the IRS of this Form 990/990-EZ/990-PF (as specifically identified in Part I above) to the selected state agency(ies).

Under penalties of perjury, I declare that  I am an officer of the above named entity or  I am the person subject to tax with respect to (name of entity) \_\_\_\_\_, (EIN) \_\_\_\_\_, and that I have examined a copy of the 2021 electronic return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund.

Sign Here ►  11/9/2022 ► INTERIM CFO  
Signature of officer or person subject to tax Date Title, if applicable

### Part III Declaration of Electronic Return Originator (ERO) and Paid Preparer (see instructions)

I declare that I have reviewed the above return and that the entries on Form 8453-TE are complete and correct to the best of my knowledge. If I am only a collector, I am not responsible for reviewing the return and only declare that this form accurately reflects the data on the return. The entity officer or person subject to tax will have signed this form before I submit the return. I will give a copy of all forms and information to be filed with the IRS to the officer or person subject to tax, and have followed all other requirements in Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-File Providers for Business Returns. If I am also the Paid Preparer, under penalties of perjury I declare that I have examined the above return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. This Paid Preparer declaration is based on all information of which I have any knowledge.

ERO's Use Only	ERO's signature ►	Date	Check if also paid preparer	Check if self-employed	ERO's SSN or PTIN --
	Firm's name (or yours if self-employed), address, and ZIP code ►				EIN -- Phone no.

Under penalties of perjury, I declare that I have examined the above return and accompanying schedules and statements, and, to the best of my knowledge and belief, they are true, correct, and complete. Declaration of preparer is based on all information of which the preparer has any knowledge.

Paid Preparer Use Only	Print/Type preparer's name Lauren E. Bennett	Preparer's signature 	Date 11/8/2022	Check if self-employed	PTIN P01787029
	Firm's name ► ERNST & YOUNG, LLP			Firm's EIN ►	34-6565596
	Firm's address ► 2005 MARKET ST., STE. 700, PHILADELPHIA, PA			Phone no.	215-448-5000

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8453-TE (2021)

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## CONSOLIDATED FINANCIAL STATEMENTS AND SUPPLEMENTARY INFORMATION

The Cleveland Clinic Foundation  
d.b.a. Cleveland Clinic Health System  
Years Ended December 31, 2021 and 2020  
With Reports of Independent Auditors

Ernst & Young LLP



# PUBLIC INSPECTION COPY

Cleveland Clinic Health System

## Consolidated Financial Statements and Supplementary Information

Years Ended December 31, 2021 and 2020

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## Report of Independent Auditors

The Board of Directors  
The Cleveland Clinic Foundation

### Opinion

We have audited the consolidated financial statements of The Cleveland Clinic Foundation and controlled affiliates, d.b.a. Cleveland Clinic Health System (the System), which comprise the consolidated balance sheets as of December 31, 2021 and 2020, and the related consolidated statements of operations and changes in net assets, and cash flows for the years then ended, and the related notes (collectively referred to as the financial statements).

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the System at December 31, 2021 and 2020, and the results of its operations, changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the System and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free of material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the System's ability to continue as a going concern for one year after the date that the financial statements are issued.

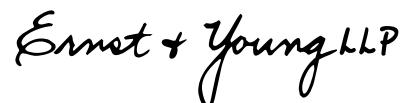
## **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free of material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the System's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the System's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.



*Ernst & Young LLP*

March 11, 2022

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Cleveland Clinic Health System

## Consolidated Balance Sheets (In Thousands)

	<b>December 31</b>	
	<b>2021</b>	<b>2020</b>
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 667,500	\$ 1,045,393
Patient receivables	1,532,362	1,255,681
Investments for current use	160,786	177,389
Other current assets	619,023	546,722
Total current assets	<u>2,979,671</u>	3,025,185
Investments:		
Long-term investments	12,483,568	10,353,877
Funds held by trustees	69,541	110,307
Assets held for self-insurance	207,114	179,300
Donor-restricted assets	1,207,707	1,013,430
	<u>13,967,930</u>	11,656,914
Property, plant, and equipment, net	5,894,500	5,866,974
Other assets:		
Pledges receivable, net	155,593	125,641
Trusts and interests in foundations	120,934	112,425
Operating lease right-of-use assets	355,350	360,841
Other noncurrent assets	792,027	644,570
	<u>1,423,904</u>	1,243,477
Total assets	<u><u>\$ 24,266,005</u></u>	\$ 21,792,550

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	December 31	
	2021	2020
<b>Liabilities and net assets</b>		
Current liabilities:		
Accounts payable	\$ 663,259	\$ 528,794
Compensation and amounts withheld from payroll	524,664	464,249
Current portion of long-term debt	105,022	101,006
Variable rate debt classified as current	449,297	589,891
Other current liabilities	<u>730,802</u>	<u>738,323</u>
Total current liabilities	<u>2,473,044</u>	2,422,263
Long-term debt	4,671,424	4,582,994
Other liabilities:		
Professional and general liability insurance reserves	207,448	216,100
Accrued retirement benefits	286,149	297,741
Operating lease liabilities	314,867	323,682
Other noncurrent liabilities	<u>650,491</u>	<u>707,915</u>
Total liabilities	<u>1,458,955</u>	1,545,438
	<u>8,603,423</u>	8,550,695
Net assets:		
Without donor restrictions	14,107,442	11,921,757
With donor restrictions	<u>1,555,140</u>	1,320,098
Total net assets	<u>15,662,582</u>	13,241,855
Total liabilities and net assets	<u>\$ 24,266,005</u>	\$ 21,792,550

*See accompanying notes.*

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Cleveland Clinic Health System

## Consolidated Statements of Operations and Changes in Net Assets (In Thousands)

### Operations

	<b>Year Ended December 31</b>	
	<b>2021</b>	<b>2020</b>
<b>Unrestricted revenues</b>		
Net patient service revenue	\$ 10,968,531	\$ 9,134,685
Other	1,472,161	1,493,221
Total unrestricted revenues	<u>12,440,692</u>	<u>10,627,906</u>
<b>Expenses</b>		
Salaries, wages, and benefits	6,745,050	5,902,522
Supplies	1,271,100	1,105,710
Pharmaceuticals	1,397,282	1,299,085
Purchased services and other fees	869,791	732,304
Administrative services	192,353	179,205
Facilities	392,834	350,903
Insurance	91,282	78,829
	<u>10,959,692</u>	<u>9,648,558</u>
Operating income before interest, depreciation, and amortization	1,481,000	979,348
Interest	148,098	157,024
Depreciation and amortization	586,642	589,954
Operating income	<u>746,260</u>	<u>232,370</u>
<b>Nonoperating gains and losses</b>		
Investment return	1,402,666	1,127,943
Derivative gains (losses)	20,749	(61,473)
Other, net	40,079	26,404
Net nonoperating gains	<u>1,463,494</u>	<u>1,092,874</u>
Excess of revenues over expenses	2,209,754	1,325,244

(continued on next page)

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## Changes in Net Assets

	<b>Year Ended December 31</b>	
	<b>2021</b>	<b>2020</b>
<b>Changes in net assets without donor restrictions</b>		
Excess of revenues over expenses	\$ 2,209,754	\$ 1,325,244
Donated capital	3,436	1,819
Net assets released from restrictions for capital purposes	12,592	56,514
Retirement benefits adjustment	(34,753)	(8,136)
Foreign currency translation	(2,439)	9,004
Other	(2,905)	(3,544)
Increase in net assets without donor restrictions	<u>2,185,685</u>	1,380,901
<b>Changes in net assets with donor restrictions</b>		
Gifts and bequests	214,417	132,381
Net investment income	70,909	82,853
Net assets released from restrictions used for operations included in other unrestricted revenues	(49,034)	(61,465)
Net assets released from restrictions for capital purposes	(12,592)	(56,514)
Change in interests in foundations	1,774	2,395
Change in value of perpetual trusts	7,184	747
Other	2,384	1,422
Increase in net assets with donor restrictions	<u>235,042</u>	101,819
Increase in net assets	2,420,727	1,482,720
Net assets at beginning of year	<u>13,241,855</u>	11,759,135
Net assets at end of year	<u>\$ 15,662,582</u>	\$ 13,241,855

*See accompanying notes.*

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## Cleveland Clinic Health System

### Consolidated Statements of Cash Flows (In Thousands)

	Year Ended December 31	
	2021	2020
<b>Operating activities and net nonoperating gains and losses</b>		
Increase in net assets	\$ 2,420,727	\$ 1,482,720
Adjustments to reconcile increase in net assets to net cash provided by operating activities and net nonoperating gains and losses:		
Gain on extinguishment of debt	(19,312)	—
Retirement benefits adjustment	34,753	8,136
Net realized and unrealized gains on investments	(1,407,021)	(1,155,392)
Depreciation and amortization	586,662	589,954
Foreign currency translation loss (gain)	2,439	(9,004)
Donated capital	(3,436)	(1,819)
Restricted gifts, bequests, investment income, and other	(294,284)	(218,376)
Amortization of bond premiums and debt issuance costs	(5,783)	(5,956)
Net (gain) loss in value of derivatives	(42,761)	25,878
Pension funding	(13,764)	(31,679)
Changes in operating assets and liabilities:		
Patient receivables	(238,690)	43,575
Other current assets	(59,098)	(78,886)
Other noncurrent assets	(135,030)	(146,175)
Accounts payable and other current liabilities	132,416	212,147
Other liabilities	(72,065)	184,203
Net cash provided by operating activities and net nonoperating gains and losses	<u>885,753</u>	<u>899,326</u>
<b>Financing activities</b>		
Proceeds from short-term borrowings	26,500	225,000
Payments on short-term borrowings	(26,500)	(225,000)
Proceeds from long-term borrowings	397,135	16,408
Payments for advance refunding and redemption of long-term debt	(312,238)	(12,660)
Principal payments on long-term debt	(166,647)	(98,498)
Debt issuance costs	(2,996)	(30)
Change in pledges receivable, trusts, and interests in foundations	(40,727)	45,328
Restricted gifts, bequests, investment income, and other	294,284	218,376
Net cash provided by financing activities	<u>168,811</u>	<u>168,924</u>
<b>Investing activities</b>		
Expenditures for property, plant, and equipment	(509,375)	(577,884)
Proceeds from sale of property, plant, and equipment	15,755	22,543
Net change in cash equivalents reported in long-term investments	152,851	441,506
Purchases of investments	(5,560,710)	(6,260,930)
Sales of investments	4,510,712	5,831,084
Payment for business acquisition, less cash assumed	(54,197)	—
Net cash used in investing activities	<u>(1,444,964)</u>	<u>(543,681)</u>
Effect of exchange rate changes on cash	(304)	11,280
(Decrease) increase in cash, cash equivalents, and restricted cash	(390,704)	535,849
Cash, cash equivalents, and restricted cash at beginning of year	1,173,135	637,286
Cash, cash equivalents, and restricted cash at end of year	<u>\$ 782,431</u>	<u>\$ 1,173,135</u>
<b>Supplemental disclosure of noncash activity</b>		
Assets acquired through finance leases and other financing agreements	\$ 29,016	\$ 20,283
Accounts payable accruals for property, plant, and equipment	<u>\$ 47,153</u>	<u>\$ 36,375</u>

See accompanying notes.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements

December 31, 2021 and 2020

## **1. Organization and Consolidation**

The Cleveland Clinic Foundation (Clinic) is a nonprofit, tax-exempt, Ohio corporation organized and operated to provide medical and hospital care, medical research, and education. The accompanying consolidated financial statements include the accounts of the Clinic and its controlled affiliates, d.b.a. Cleveland Clinic Health System (System).

The System is the leading provider of healthcare services in northeast Ohio. As of December 31, 2021, the System operates 19 hospitals with approximately 5,100 staffed beds. Fourteen of the hospitals are operated in the northeast Ohio area, anchored by the Clinic. The System operates 21 outpatient Family Health Centers and 11 ambulatory surgery centers, as well as numerous physician offices, which are located throughout northeast Ohio, and specialized cancer centers in Sandusky and Mansfield, Ohio. In Florida, the System operates five hospitals and a clinic located throughout southeast Florida, outpatient family health centers in West Palm Beach and Port St. Lucie, an outpatient family health and ambulatory surgery center in Coral Springs, and numerous physician offices located throughout southeast Florida. In addition, the System operates a health and wellness center and a sports medicine clinic in Toronto, Canada, and a specialized neurological clinical center in Las Vegas, Nevada. Pursuant to agreements, the System also provides management services for Ashtabula County Medical Center, located in Ashtabula, Ohio, with approximately 120 staffed beds, and Cleveland Clinic Abu Dhabi, a multispecialty hospital offering critical and acute care services that is part of Mubadala Development Company's network of healthcare facilities located in Abu Dhabi, United Arab Emirates, with 364 staffed beds.

In February 2021, the Clinic became the sole member of Mercy Medical Center (Mercy) pursuant to the terms of a member substitution agreement with The Sisters of Charity of St. Augustine Health System, the prior sole member of Mercy. Mercy is a 337-staffed bed hospital serving Stark, Carroll, Wayne, Holmes and Tuscarawas counties and parts of southeastern Ohio.

All significant intercompany balances and transactions have been eliminated in consolidation.

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## Cleveland Clinic Health System

### Notes to Consolidated Financial Statements (continued)

#### **2. Business Combinations**

Effective February 1, 2021, the Clinic became the sole member of Mercy pursuant to the terms of a member substitution agreement with The Sisters of Charity of St. Augustine Health System, the prior sole member of Mercy. The business combination was recorded under the acquisition method of accounting. The System recorded the fair value of the assets acquired of \$189.6 million and liabilities assumed of \$92.4 million as of February 1, 2021. Total consideration provided to the Sisters of Charity of St. Augustine Health System was \$97.2 million, which included assumed indebtedness that was repaid in connection with the acquisition.

The fair value of Mercy's net assets as of February 1, 2021, by major type, is as follows (in thousands):

Net working capital	\$ 45,057
Investments	3,056
Property and equipment, net	84,913
Other assets	9,013
Noncurrent liabilities assumed	(44,886)
Fair value of net assets	97,153

The results of operations for Mercy are included in the consolidated statement of operations and changes in net assets beginning on February 1, 2021. For the eleven months ended December 31, 2021, Mercy had total unrestricted revenues of \$357.6 million, an operating loss of \$1.6 million and a deficiency of revenues over expenses of \$1.1 million. Additionally, for the eleven months ended December 31, 2021, Mercy recognized a decrease in net assets without donor restrictions of \$1.4 million, including a deficiency of revenues over expenses of \$1.1 million, and an increase in net assets with donor restrictions of \$0.2 million.

Pro forma results of operations and changes in net assets of Mercy for the years ended December 31, 2021 and 2020, as though the business combination transaction had occurred on January 1, 2020, are not material and, accordingly, are not provided.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## **3. Accounting Policies**

### **Recent Accounting Pronouncements**

#### *Adopted*

In August 2018, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2018-14, *Compensation – Retirement Benefits – Defined Benefit Plans – General (Subtopic 715-20): Disclosure Framework – Changes to the Disclosure Requirements for Defined Benefit Plans*. This ASU intends to improve the effectiveness of disclosures in the notes to financial statements by modifying disclosure requirements for employers that sponsor defined benefit pension or other postretirement plans. The System adopted ASU 2018-14 in 2021. The adoption of ASU 2018-14 did not materially impact the consolidated financial statements.

In August 2018, the FASB issued ASU 2018-15, *Intangibles – Goodwill and Other – Internal-Use Software (Subtopic 350-40): Customer’s Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That Is a Service Contract*. This ASU aligns the requirements for capitalizing implementation costs incurred in a hosting arrangement that is a service contract with the requirements for capitalizing implementation costs incurred to develop or obtain internal-use software. Amortization of capitalized implementation costs is required to be presented in the same line item in the statement of operations as the expense for fees associated with the hosting arrangement. The System adopted ASU 2018-15 on January 1, 2021, using a prospective transition method. See cloud computing accounting policies note.

#### *Not Yet Adopted*

In September 2020, the FASB issued ASU 2020-07, *Not-for-Profit Entities (Topic 958): Presentation and Disclosures by Not-for-Profit Entities for Contributed Nonfinancial Assets*. This ASU changes the presentation and disclosure requirements for not-for-profit entities to increase transparency about contributed nonfinancial assets. The ASU is effective for annual periods beginning after June 15, 2021, and interim periods within annual periods beginning after June 15, 2022, with early adoption permitted. The System is currently assessing the impact that ASU 2020-07 will have on its consolidated financial statements and will adopt the provisions upon the effective date.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## **3. Accounting Policies (continued)**

### **Use of Estimates**

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements. Estimates also affect the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

### **Net Patient Service Revenue and Patient Receivables**

Net patient service revenue is reported at the amount that reflects the consideration to which the System expects to be entitled for providing patient care. These amounts are due from patients, third-party payors, and others and include variable consideration for retroactive revenue adjustments due to settlement of reviews and audits. Generally, the System bills the patients and third-party payors several days after the services are performed or shortly after discharge. Revenue is recognized as performance obligations are satisfied.

Performance obligations are determined based on the nature of the services provided by the System. Revenue for performance obligations satisfied over time is recognized based on actual charges incurred in relation to total expected or actual charges. The System believes that this method provides a reasonable depiction of the transfer of services over the term of the performance obligation based on the inputs needed to satisfy the obligation. Generally, performance obligations satisfied over time relate to patients receiving inpatient acute care services. The System measures the performance obligation from admission into the hospital to the point when it is no longer required to provide services to that patient, which is generally at the time of discharge. These services are considered to be a single performance obligation. Revenue for performance obligations satisfied at a point in time is recognized when services are provided and the System does not believe it is required to provide additional services to the patient.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

### **3. Accounting Policies (continued)**

Because all of its performance obligations relate to contracts with a duration of less than one year, the System has elected to apply the optional exemption provided in FASB Accounting Standards Codification (ASC) 606-10-50-14(a) and, therefore, is not required to disclose the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied or partially unsatisfied at the end of the reporting period. The unsatisfied or partially unsatisfied performance obligations referred to above are primarily related to inpatient acute care services at the end of the reporting period. The performance obligations for these contracts are generally completed when the patients are discharged, which generally occurs within days or weeks of the end of the reporting period.

The System is utilizing the portfolio approach practical expedient in ASC 606 for contracts related to net patient service revenue. The System accounts for the contracts within each portfolio as a collective group, rather than individual contracts, based on the payment pattern expected in each portfolio category and the similar nature and characteristics of the patients within each portfolio. The portfolios consist of major payor classes for inpatient revenue and outpatient revenue. Based on historical collection trends and other analyses, the System has concluded that revenue for a given portfolio would not be materially different from accounting for revenue on a contract-by-contract basis.

The System has agreements with third-party payors that generally provide for payments to the System at amounts different from its established rates. For uninsured patients who do not qualify for charity care, the System recognizes revenue based on established rates, subject to certain discounts and implicit price concessions as determined by the System. The System determines the transaction price based on standard charges for services provided, reduced by explicit price concessions provided to third-party payors, discounts provided to uninsured patients in accordance with the System's policy, and implicit price concessions provided to uninsured patients. Explicit price concessions are based on contractual agreements, discount policies and historical experience. Implicit price concessions represent differences between amounts billed and the estimated consideration the System expects to receive from patients, which are determined based on historical collection experience, current market conditions and other factors.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

### **3. Accounting Policies (continued)**

Generally, patients who are covered by third-party payors are responsible for patient responsibility balances, including deductibles and coinsurance, which vary in amount. The System estimates the transaction price for patients with deductibles and coinsurance based on historical experience and current market conditions. The initial estimate of the transaction price is determined by reducing the standard charge by any explicit price concessions, discounts, and implicit price concessions. Subsequent changes to the estimate of the transaction price are generally recorded as adjustments to patient service revenue in the period of the change. Adjustments arising from a change in the transaction price increased net patient service revenue by \$92.9 million in 2021. Adjustments arising from a change in the transaction price were not significant in 2020.

The System is paid a prospectively determined rate for the majority of inpatient acute care and outpatient, skilled nursing, and rehabilitation services provided (principally Medicare, Medicaid, and certain insurers). These rates vary according to a patient classification system that is based on clinical, diagnostic, and other factors. Payments for capital are received on a prospective basis for Medicare and Medicaid. Payments are received on a prospective basis for the System's medical education costs, subject to certain limits. The System is paid for cost reimbursable items at a tentative rate, with final settlement determined after submission of annual cost reports by the System and audits thereof by the Medicare Administrative Contractor.

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation as well as significant regulatory action, and, in the normal course of business, the System is subject to contractual reviews and audits, including audits initiated by the Medicare Recovery Audit Contractor program. As a result, there is at least a reasonable possibility that recorded estimates will change in the near term. The System believes it is in compliance with applicable laws and regulations governing the Medicare and Medicaid programs and that adequate provisions have been made for any adjustments that may result from final settlements.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

### **3. Accounting Policies (continued)**

Settlements with third-party payors for retroactive adjustments due to reviews and audits are considered variable consideration and are included in the determination of the estimated transaction price for providing patient care in the period the related services are provided. These settlements are estimated based on the terms of the payment agreement with the payor, correspondence from the payor, and the System's historical settlement activity, including an assessment to ensure that it is probable that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the retroactive adjustment is subsequently resolved. Estimated settlements are adjusted in future periods as adjustments become known or as years are settled or are no longer subject to such reviews and audits. Adjustments arising from a change in estimated settlements were not significant in 2021 or 2020.

### **Charity Care**

The System provides care to patients who do not have the ability to pay and who qualify for charity care pursuant to established policies of the System. Charity care is defined as services for which patients have the obligation to pay but do not have the ability to do so. The System does not report charity care as net patient service revenue. The cost of charity care provided in 2021 and 2020 approximated \$185 million and \$173 million, respectively. The System estimated these costs by calculating a ratio of cost to gross charges and then multiplying that ratio by the gross uncompensated charges associated with providing care to charity patients.

The System participates in the Hospital Care Assurance Program (HCAP). Ohio created HCAP to financially support those hospitals that serve a disproportionate share of low-income patients unable to pay for care. HCAP funds basic, medically necessary hospital services for patients whose family income is at or below the federal poverty level, which includes Medicaid patients and patients without health insurance. The System recorded HCAP expenses of \$14.8 million and revenues of \$13.8 million for the years ended December 31, 2021 and 2020, respectively, which are reported in net patient service revenue.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

### **3. Accounting Policies (continued)**

#### **Management Service Agreements**

The System has management service agreements with regional, national and international organizations to provide advisory services for various healthcare ventures. The scope of these services range from managing current healthcare operations that are designed to improve clinical quality, innovation, patient care, medical education and research at other healthcare organizations and educational institutions to managing the construction, training, organizational infrastructure, and operational management of healthcare entities. The System recognizes revenues related to management service agreements on a pro rata basis over the term of the agreements as services are provided. Payments received in advance are recorded as deferred revenue until the services have been provided. Revenue related to management service agreements for 2021 and 2020 was \$118.1 million and \$116.2 million, respectively, and is included in other unrestricted revenues.

#### **Cash and Cash Equivalents**

The System considers all highly liquid investments with original maturities of three months or less when purchased to be cash equivalents. Cash equivalents are recorded at fair value in the consolidated balance sheets and exclude amounts held for long-term investment purposes and amounts included in long-term investment portfolios as those amounts are commingled with long-term investments.

The reconciliation of cash, cash equivalents, and restricted cash within the consolidated balance sheets that comprise the amount reported on the consolidated statements of cash flows at December 31, 2021 and 2020 is as follows (in thousands):

	<b>2021</b>	<b>2020</b>
Cash and cash equivalents	\$ 667,500	\$ 1,045,393
Investments for current use	104,813	122,669
Restricted cash in investments	<u>10,118</u>	<u>5,073</u>
Total cash, cash equivalents, and restricted cash	<u><u>\$ 782,431</u></u>	<u><u>\$ 1,173,135</u></u>

Investments for current use include restricted cash deposits with the trustee to fund current principal and interest payments on debt. Restricted cash in investments includes amounts held by the System's captive insurance subsidiary and restricted cash for various programs.

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## Cleveland Clinic Health System

### Notes to Consolidated Financial Statements (continued)

#### **3. Accounting Policies (continued)**

##### **Inventories**

Inventories (primarily supplies and pharmaceuticals) are stated at an average cost or the lower of cost (first-in, first-out method) or market and are recorded in other current assets.

##### **Property, Plant, and Equipment**

Property, plant, and equipment purchased by the System are recorded at cost. Donated property, plant, and equipment are recorded at fair value at the date of donation. Expenditures that substantially increase the useful lives of existing assets are capitalized. Routine maintenance and repairs are expensed as incurred. Depreciation, including amortization of finance leased assets, is computed by the straight-line method using the estimated useful lives of individual assets. Buildings are assigned useful lives ranging from five years to forty years. Equipment is assigned a useful life ranging from three to twenty years. Interest cost incurred on borrowed funds during the period of construction of capital assets and interest income on unexpended project funds are capitalized as a component of the cost of acquiring those assets. The System records costs and legal obligations associated with long-lived asset retirements. Assets acquired through finance lease arrangements are excluded from the consolidated statements of cash flows.

##### **Cloud Computing Arrangements**

The System has entered into hosting arrangements that are service contracts for various cloud computing arrangements. The System capitalizes implementation costs associated with these arrangements and amortizes the asset on a straight-line basis over the term of the hosting arrangement, including expected renewal periods. As of December 31, 2021, the System has \$72.8 million of unamortized capitalized implementation costs, which are recorded in other noncurrent assets in the consolidated balance sheets. For the year ended December 31, 2021, the System recorded \$7.1 million of amortization expense in purchased services and other fees in the consolidated statements of operations and changes in net assets.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

### **3. Accounting Policies (continued)**

#### **Impairment of Long-Lived Assets**

The System evaluates the recoverability of long-lived assets and the related estimated remaining lives when indicators of impairment are present. For purposes of impairment analysis, assets are grouped with other assets and liabilities at the lowest level for which identifiable cash flows are largely independent of the cash flows of other assets and liabilities. The System records an impairment charge or changes the useful life if events or changes in circumstances indicate that the carrying amount may not be recoverable or the useful life has changed.

#### **Leases**

The System determines if an arrangement is a lease at the inception of a contract. Leases with an initial term of twelve months or less are not recorded on the consolidated balance sheets. The System has lease agreements that require payments for lease and non-lease components and has elected to account for these as a single lease component.

Right-of-use assets represent the System's right to use an underlying asset during the lease term, and lease liabilities represent the System's obligation to make lease payments arising from the lease. Right-of-use assets and liabilities are recognized at the commencement date, based on the net present value of fixed lease payments over the lease term. The System's lease terms include options to extend or terminate the lease when it is reasonably certain that the options will be exercised.

The System determines the present value of future lease payments using the rate implicit in the lease or, if that rate cannot be readily determined, its incremental borrowing rate at the lease commencement date. As most of the System's operating leases do not provide an implicit rate, the System generally uses its incremental borrowing rate based on the information available at the commencement date in determining the present value of lease payments. The System considers recent debt issuances, as well as publicly available data for instruments with similar characteristics, when calculating its incremental borrowing rate.

Operating fixed lease expense and finance lease depreciation expense are recognized on a straight-line basis over the lease term. Variable lease costs consist primarily of common area maintenance and are not significant to total lease expense.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

### **3. Accounting Policies (continued)**

#### **Investments and Investment Income**

Investments in equity securities with readily determinable fair values and all investments in debt securities are recorded at fair value in the consolidated balance sheets. Investments, excluding alternative investments, are primarily classified as trading. Investment transactions are recorded on a settlement date basis. Realized gains and losses are determined using the average cost method.

Commingled investment funds are valued using, as a practical expedient, the net asset value as provided by the respective investment companies and partnerships. There are no significant redemption restrictions on the commingled investment funds.

Investments in alternative investments, which include hedge funds and private equity/venture funds, are primarily limited partnerships that invest in marketable securities, privately held securities, real estate, and derivative products and are reported based on the net asset value of the investment. Investments held by the partnerships consist of marketable securities, as well as securities that do not have readily determinable values. The values of the securities held by the limited partnerships that do not have readily determinable values are determined by the general partner and are based on historical cost, appraisals, or other valuation estimates that require varying degrees of judgment. There is inherent uncertainty in such valuations, and the estimated fair values may differ from the values that would have been used had a ready market for the securities existed. Generally, the investment balance of the System's holdings in alternative investments reflects net contributions to the partnerships and the System's share of realized and unrealized investment income and expenses. The investments may individually expose the System to securities lending, short sales, and trading in futures and forward contract options and other derivative products. The System's risk is limited to its carrying value. The financial statements of the limited partnerships are audited annually.

Alternative investments can be divested only at specified times in accordance with terms of the partnership agreements. Hedge fund redemptions typically contain restrictions that allow for a portion of the withdrawal proceeds to be held back from distribution, while the underlying investments are liquidated. These redemptions are subject to lock-up provisions that are generally imposed upon initial investment in the fund. Private equity/venture funds are generally closed-end funds and have significant redemption restrictions that prohibit redemptions during the fund's life.

# PUBLIC INSPECTION COPY

Cleveland Clinic Health System

## Notes to Consolidated Financial Statements (continued)

### **3. Accounting Policies (continued)**

Investment return, including income on alternative investments, is reported as nonoperating gains and losses, except for interest and dividends earned on assets held for self-insurance, which are included in other unrestricted revenues. Donor-restricted investment return on restricted investments is included in net assets with donor restrictions.

Certain of the System's assets and liabilities are exposed to various risks, such as interest rate, market, and credit risks.

#### **Fair Value Measurements**

Fair value measurements are defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Authoritative guidance provides an option to elect fair value as an alternative measurement for selected financial assets and liabilities not previously recorded at fair value. The System did not elect fair value accounting for any assets or liabilities that are not currently required to be measured at fair value.

The framework for measuring fair value is comprised of a three-level hierarchy based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date. The three levels are defined as follows:

- Level 1 – Inputs to the valuation methodology are quoted prices (unadjusted) for identical assets or liabilities in active markets.
- Level 2 – Inputs to the valuation methodology include quoted prices for similar assets or liabilities in active markets, and inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument.
- Level 3 – Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

### **3. Accounting Policies (continued)**

#### **Goodwill and Other Intangibles**

Goodwill has resulted from business combinations, primarily physician practice acquisitions, and is based on the purchase price in excess of the fair values of assets acquired and liabilities assumed at the acquisition date. Annually, or when indicators of impairment exist, the System evaluates goodwill for impairment to determine whether there are events or circumstances that indicate it is more likely than not that the fair value of a reporting unit is less than its carrying amount.

Intangible assets other than goodwill are recorded at fair value in the period of acquisition. Intangible assets with finite lives, which consist primarily of patient medical records and non-compete agreements, are amortized over their estimated useful lives, ranging from three to five years, with a weighted average amortization period of approximately three years.

#### **Derivative Instruments**

The System's derivative financial instruments consist of interest rate swaps and foreign currency forward contracts, which are recognized as assets or liabilities in the consolidated balance sheets at fair value.

The System accounts for changes in the fair value of derivative instruments depending on whether they are designated and qualified as part of a hedging relationship and, further, on the type of hedging relationship. The System has not designated any derivative instruments as hedges. Accordingly, the changes in fair value of derivative instruments and the related cash payments are recorded in derivative losses in the consolidated statements of operations and changes in net assets.

#### **Foreign Currency Translation**

The statements of operations of foreign subsidiaries whose functional currencies are other than the U.S. dollar are translated into U.S. dollars using average exchange rates for the period. The assets and liabilities of foreign subsidiaries whose functional currencies are other than the U.S. dollar are translated into U.S. dollars using exchange rates as of the consolidated balance sheet date. The U.S. dollar effects that arise from translating the net assets of these subsidiaries at changing rates are recorded as foreign currency translation gains and losses in the consolidated statements of operations and changes in net assets. Cumulative foreign currency translation losses included in net assets without donor restrictions were \$60.2 million and \$57.8 million at December 31, 2021 and 2020, respectively.

# PUBLIC INSPECTION COPY

## Cleveland Clinic Health System

### Notes to Consolidated Financial Statements (continued)

#### **3. Accounting Policies (continued)**

##### **Debt Issuance Costs**

Debt issuance costs are amortized over the period the obligation is outstanding using the straight-line method, which approximates the interest method.

##### **Contributions**

Unconditional donor pledges to give cash, marketable securities, and other assets are reported at fair value at the date the pledge is made to the extent estimated to be collectible by the System. Conditional donor promises to give and indications of intentions to give are not recognized until the condition is satisfied. Pledges received with donor restrictions that limit the use of the donated assets are reported as donor-restricted support. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are transferred to net assets without donor restrictions and reported in the consolidated statements of operations and changes in net assets as other unrestricted revenues if the purpose relates to operations or reported as a change in net assets without donor restrictions if the purpose relates to capital.

No amounts have been reflected in the consolidated financial statements for donated services. The System pays for most services requiring specific expertise. However, many individuals volunteer their time and perform a variety of tasks that assist the System with various programs.

##### **Grants**

Grant revenue is recognized in the period it is earned based on when the applicable project expenses are incurred and project milestones are achieved. The System records research grants as exchange transactions or conditional contributions based on an evaluation of whether the resource provider is receiving commensurate value in return for the resources transferred to the System. Conditional contributions contain barriers that must be overcome by the System before research grant revenue is recorded. Grant payments received in advance of related project expenses and the achievement of project milestones are recorded as deferred revenue and included in other current liabilities. The System recorded research grant revenue, included in other unrestricted revenues, of \$232.7 million and \$203.7 million in 2021 and 2020, respectively.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

### **3. Accounting Policies (continued)**

#### **Net Assets With Donor Restrictions**

Net assets with donor restrictions are used to differentiate resources, the use of which is restricted by donors or grantors to a specific time period or purpose, from resources on which no restrictions have been placed or that arise from the general operations of the System. Donor-restricted gifts and bequests are recorded as an addition to net assets with donor restrictions in the period received. Donor-restricted gifts include amounts held in perpetuity or for terms designated by donors, including the fair value of several charitable and perpetual trusts for which the System is an income or remainder beneficiary. Earnings on donor-restricted gifts are recorded as investment income in net assets with donor restrictions and subsequently used in accordance with the donor's designation. Net assets with donor restrictions are primarily restricted for research, education, and strategic capital projects.

#### **Excess of Revenues Over Expenses**

The consolidated statements of operations and changes in net assets include excess of revenues over expenses. Changes in net assets without donor restrictions, which are excluded from excess of revenues over expenses, consistent with industry practice, include retirement benefits adjustments, foreign currency translation gains and losses and contributions of long-lived assets (including assets acquired using grants or contributions that by donor restriction were to be used for the purpose of acquiring such assets).

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## Cleveland Clinic Health System

### Notes to Consolidated Financial Statements (continued)

#### 4. Net Patient Service Revenue and Patient Receivables

Net patient service revenue by major payor source, for the years ended December 31, 2021 and 2020 is as follows (in thousands):

	<b>2021</b>		<b>2020</b>	
Medicare	\$ 4,165,001	38%	\$ 3,459,418	38%
Medicaid	1,126,981	10	886,408	10
Managed care and commercial	5,482,319	50	4,709,980	51
Self-pay	194,230	2	78,879	1
Net patient service revenue	<b>\$ 10,968,531</b>	<b>100%</b>	<b>\$ 9,134,685</b>	<b>100%</b>

The System's concentration of credit risk relating to patient receivables is limited due to the diversity of patients and payors. Patient receivables consist of amounts due from government programs, commercial insurance companies, other group insurance programs, and private pay patients. Patient receivables due from Medicare, Medicaid, and one commercial payor account for approximately 26%, 7% and 14% of the System's total patient receivables, respectively, at December 31, 2021. Patient receivables due from Medicare, Medicaid, and one commercial payor account for approximately 30%, 9% and 22% of the System's total patient receivables, respectively, at December 31, 2020. Revenues from the Medicare and Medicaid programs and two different commercial payors account for approximately 38%, 10%, 19% and 12% of the System's net patient service revenue, respectively, for 2021. Revenues from the Medicare and Medicaid programs and one commercial payor account for approximately 38%, 10% and 12% of the System's net patient service revenue, respectively, for 2020. Excluding these payors, no one payor represents more than 10% of the System's patient receivables or net patient service revenue.

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## Cleveland Clinic Health System

### Notes to Consolidated Financial Statements (continued)

#### **5. Cash, Cash Equivalents, and Investments**

The composition of cash, cash equivalents, and investments at December 31, 2021 and 2020 is as follows (in thousands):

	<b>2021</b>	<b>2020</b>
Cash, cash equivalents and restricted cash	\$ 782,431	\$ 1,173,135
Money market funds	<b>564,950</b>	675,660
Fixed income securities:		
U.S. treasuries	<b>1,540,626</b>	1,197,397
U.S. government agencies	<b>65,000</b>	57,404
U.S. corporate	<b>511,272</b>	522,576
U.S. government agencies asset-backed securities	<b>319,023</b>	319,847
Corporate asset-backed securities	<b>194,258</b>	221,751
Foreign	<b>266,566</b>	252,380
Fixed income mutual funds	<b>166,156</b>	230,158
Commingled fixed income funds	<b>33,894</b>	126,219
Common and preferred stocks:		
U.S.	<b>368,066</b>	285,260
Foreign	<b>358,655</b>	268,136
Equity mutual funds	<b>95,748</b>	89,239
Commingled equity funds	<b>1,956,204</b>	1,739,575
Commingled commodity funds	<b>900,336</b>	324,625
Alternative investments:		
Hedge funds	<b>3,886,307</b>	3,335,262
Private equity/venture funds	<b>2,786,724</b>	2,061,072
Total cash, cash equivalents, and investments	<b><u>\$ 14,796,216</u></b>	<b><u>\$ 12,879,696</u></b>

Investments are primarily maintained in a master trust fund administered using a bank as the custodian. The management of the majority of the System's investments is conducted by numerous external investment management organizations that are monitored by the System. The alternative investments have separate administrators and custodian arrangements. Alternative investments also include four holdings, valued at \$8.5 million and \$7.1 million at December 31, 2021 and 2020, respectively, in which the System invests directly.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## **5. Cash, Cash Equivalents, and Investments (continued)**

Total investment return is comprised of the following for the years ended December 31, 2021 and 2020 (in thousands):

	<b>2021</b>	<b>2020</b>
Other unrestricted revenues:		
Interest income and dividends	\$ 1,831	\$ 1,406
Nonoperating gains and losses, net:		
Interest income and dividends	87,610	72,412
Net realized gains on sales of investments	260,090	341,800
Net change in unrealized gains on investments	235,376	76,723
Income on alternative investments	850,330	662,254
Investment management fees	(30,740)	(25,246)
	<u>1,402,666</u>	<u>1,127,943</u>
Other changes in net assets:		
Investment income on restricted investments	70,909	82,853
Total investment return	<u><b>\$ 1,475,406</b></u>	<u><b>\$ 1,212,202</b></u>

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## Cleveland Clinic Health System

### Notes to Consolidated Financial Statements (continued)

#### 6. Liquidity and Availability

Financial assets available for general expenditure within one year of December 31, 2021 and 2020 include the following (in thousands):

	<b>2021</b>	<b>2020</b>
Cash and cash equivalents	\$ 667,500	\$ 1,045,393
Patient receivables	1,532,362	1,255,681
Long-term investments	7,079,664	6,029,764
	<b><u>\$ 9,279,526</u></b>	<b><u>\$ 8,330,838</u></b>

The System has assets limited to use held by trustees, set aside for the System's captive insurance subsidiary and held for donor-restricted purposes. These investments are not reflected in the amounts above.

The System invests in alternative investments to increase the investment portfolio's diversification. The asset allocation of the portfolio is broadly diversified across global equity and global fixed income asset classes and alternative investment strategies and is designed to maximize the probability of achieving the System's long-term investment objectives at an appropriate level of risk, while maintaining a level of liquidity to meet the needs of ongoing portfolio management. Hedge funds generally have lock-up periods imposed upon initial investment in the fund and have varying degrees of liquidity that may restrict portions of fund redemptions to be received within one year. Private equity/venture capital funds generally prohibit redemptions during the life of the fund. The nature of alternative investments generally restricts the liquidity and availability of these investments to be available for the general expenditures of the System within one year of the consolidated balance sheets. As such, these investments have been excluded from the amounts above.

As part of the System's liquidity management plan, cash in excess of daily requirements for general expenditures is invested in long-term investments. The System's investment portfolios contain money market funds and other liquid investments that can be drawn upon, if necessary, to meet the liquidity needs of the System.

The System maintains two lines of credit totaling \$300 million as discussed in Note 12. As of December 31, 2021, \$300 million was available under the credit facilities.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## 7. Other Current Assets and Liabilities and Other Noncurrent Assets and Liabilities

Other current and noncurrent assets at December 31, 2021 and 2020 consist of the following (in thousands):

	<b>2021</b>	<b>2020</b>
Current:		
Inventories	\$ 268,126	\$ 246,507
Prepaid expenses	111,907	89,026
Estimated amounts due from third-party payors	57,016	1,474
Pledges receivable, current ( <i>Note 11</i> )	46,639	44,372
Research and grants receivables	28,636	56,114
Other	106,699	109,229
Total other current assets	<u>\$ 619,023</u>	<u>\$ 546,722</u>
Noncurrent:		
Deferred compensation plan assets	\$ 410,604	\$ 343,728
Goodwill and other intangible assets ( <i>Note 8</i> )	129,969	125,244
Investments in affiliates	117,821	97,844
Cloud computing capitalized implementation costs ( <i>Note 3</i> )	72,833	—
Prepaid pension cost	13,711	10,844
Other	47,089	66,910
Total other noncurrent assets	<u>\$ 792,027</u>	<u>\$ 644,570</u>

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## 7. Other Current Assets and Liabilities and Other Noncurrent Assets and Liabilities (continued)

Other current and noncurrent liabilities at December 31, 2021 and 2020 consist of the following (in thousands):

	<b>2021</b>	<b>2020</b>
Current:		
Management contracts and other deferred revenue	\$ 104,925	\$ 94,680
Deferred social security payroll taxes ( <i>Note 21</i> )	88,718	86,386
Current portion of professional and general liability insurance reserves ( <i>Note 15</i> )	87,186	54,720
Interest payable	66,771	72,641
Estimated amounts due to third-party payors	56,215	21,644
Operating lease liabilities ( <i>Note 14</i> )	50,026	43,787
Employee benefit related liabilities	43,629	35,260
Research deferred revenue	33,503	64,068
Other	199,829	265,137
Total other current liabilities	<u>\$ 730,802</u>	<u>\$ 738,323</u>
Noncurrent:		
Employee benefit related liabilities	\$ 464,276	\$ 395,173
Derivative liabilities ( <i>Note 13</i> )	117,001	159,762
Deferred social security payroll taxes ( <i>Note 21</i> )	—	86,386
Estimated amounts due to third-party payors	19,502	14,883
Pledge liabilities	14,562	16,829
Gift annuity liabilities	12,347	13,903
Other	22,803	20,979
Total other noncurrent liabilities	<u>\$ 650,491</u>	<u>\$ 707,915</u>

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## 8. Goodwill and Other Intangible Assets

The System recorded goodwill of \$4.9 million and \$2.9 million in 2021 and 2020, respectively, related to the acquisitions of various physician practices. Goodwill is recorded in other noncurrent assets in the consolidated balance sheets.

The changes in the carrying amount of goodwill for the years ended December 31, 2021 and 2020 are as follows (in thousands):

	<b>2021</b>	<b>2020</b>
Balance, beginning of year	\$ 74,420	\$ 71,331
Goodwill acquired	4,901	2,895
Foreign currency translation	1	194
Balance, end of year	<u>\$ 79,322</u>	<u>\$ 74,420</u>

The System acquired other intangible assets of \$0.5 million and \$0.9 million in 2021 and 2020, respectively, related to the acquisitions of various physician practices. Other intangible assets are recorded in other noncurrent assets in the consolidated balance sheets.

Other intangible assets at December 31, 2021 and 2020 consist of the following (in thousands):

	<b>2021</b>		<b>2020</b>	
	<b>Historical Cost</b>	<b>Accumulated Amortization</b>	<b>Historical Cost</b>	<b>Accumulated Amortization</b>
Trade name	\$ 49,800	\$ –	\$ 49,800	\$ –
Finite-lived intangible assets	8,531	7,684	8,024	7,000
Total	<u>\$ 58,331</u>	<u>\$ 7,684</u>	<u>\$ 57,824</u>	<u>\$ 7,000</u>

Amortization related to finite-lived intangible assets was \$0.7 million and \$0.5 million in 2021 and 2020, respectively, and is included in depreciation and amortization in the consolidated statements of operations and changes in net assets. Future amortization is as follows (in thousands): 2022 – \$484, 2023 – \$357, and 2024 – \$6.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## 9. Fair Value Measurements

The following tables present the financial instruments measured at fair value on a recurring basis as of December 31, 2021 and 2020, based on the valuation hierarchy (in thousands):

**December 31, 2021**

	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
<b>Assets</b>				
Cash and investments:				
Cash and cash equivalents	\$ 782,431	\$ —	\$ —	\$ 782,431
Money market funds	564,950	—	—	564,950
Fixed income securities:				
U.S. treasuries	1,540,626	—	—	1,540,626
U.S. government agencies	—	65,000	—	65,000
U.S. corporate	—	511,272	—	511,272
U.S. government agencies asset-backed securities	—	319,023	—	319,023
Corporate asset-backed securities	—	194,258	—	194,258
Foreign	—	266,566	—	266,566
Fixed income mutual funds	166,156	—	—	166,156
Common and preferred stocks:				
U.S.	368,019	47	—	368,066
Foreign	342,363	16,292	—	358,655
Equity mutual funds	95,748	—	—	95,748
Total cash and investments	3,860,293	1,372,458	—	5,232,751
Perpetual and charitable trusts	—	91,630	—	91,630
<b>Total assets at fair value</b>	<b>\$ 3,860,293</b>	<b>\$ 1,464,088</b>	<b>\$ —</b>	<b>\$ 5,324,381</b>
<b>Liabilities</b>				
Interest rate swaps	\$ —	\$ 117,001	\$ —	\$ 117,001
<b>Total liabilities at fair value</b>	<b>\$ —</b>	<b>\$ 117,001</b>	<b>\$ —</b>	<b>\$ 117,001</b>

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## 9. Fair Value Measurements (continued)

**December 31, 2020**

	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
<b>Assets</b>				
Cash and investments:				
Cash and cash equivalents	\$ 1,173,135	\$ —	\$ —	\$ 1,173,135
Money market funds	675,660	—	—	675,660
Fixed income securities:				
U.S. treasuries	1,197,397	—	—	1,197,397
U.S. government agencies	—	57,404	—	57,404
U.S. corporate	—	522,576	—	522,576
U.S. government agencies asset-backed securities	—	319,847	—	319,847
Corporate asset-backed securities	—	221,751	—	221,751
Foreign	—	252,380	—	252,380
Fixed income mutual funds	230,158	—	—	230,158
Common and preferred stocks:				
U.S.	285,260	—	—	285,260
Foreign	252,873	15,263	—	268,136
Equity mutual funds	89,239	—	—	89,239
Total cash and investments	3,903,722	1,389,221	—	5,292,943
Foreign exchange contracts	—	366	—	366
Perpetual and charitable trusts	—	84,894	—	84,894
<b>Total assets at fair value</b>	<b>\$ 3,903,722</b>	<b>\$ 1,474,481</b>	<b>\$ —</b>	<b>\$ 5,378,203</b>
<b>Liabilities</b>				
Interest rate swaps	\$ —	\$ 159,762	\$ —	\$ 159,762
<b>Total liabilities at fair value</b>	<b>\$ —</b>	<b>\$ 159,762</b>	<b>\$ —</b>	<b>\$ 159,762</b>

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## **9. Fair Value Measurements (continued)**

Financial instruments at December 31, 2021 and 2020 are reflected in the consolidated balance sheets as follows (in thousands):

	<b>2021</b>	<b>2020</b>
Cash, cash equivalents, and investments measured at fair value	\$ 5,232,751	\$ 5,292,943
Commingled funds measured at net asset value	<b>2,890,434</b>	2,190,419
Alternative investments measured at net asset value	<b>6,673,031</b>	5,396,334
Total cash, cash equivalents, and investments	<b>\$ 14,796,216</b>	\$ 12,879,696
Perpetual and charitable trusts measured at fair value	\$ 91,630	\$ 84,894
Interests in foundations	<b>29,304</b>	27,531
Trusts and interests in foundations	<b>\$ 120,934</b>	\$ 112,425

Interest rate swaps and forward currency forward contracts (Note 13) are reported in other current assets and other noncurrent liabilities in the consolidated balance sheets.

The following is a description of the System's valuation methodologies for assets and liabilities measured at fair value. Fair value for Level 1 is based upon quoted market prices. Fair value for Level 2 is determined as follows:

Investments classified as Level 2 are primarily determined using techniques that are consistent with the market approach. Valuations are based on quoted prices for similar instruments in active markets, quoted prices for identical or similar instruments in markets that are not active, and model-based valuation techniques for which all significant assumptions are observable in the market or can be corroborated by observable market data for substantially the full term of the assets. Inputs, which include broker/dealer quotes, reported/comparable trades, and benchmark yields, are obtained from various sources, including market participants, dealers, and brokers.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## **9. Fair Value Measurements (continued)**

The fair value of perpetual and charitable trusts in which the System receives periodic payments from the trust is determined based on the present value of expected cash flows to be received from the trust using discount rates ranging from 0.4% to 5.0%, which are based on Treasury yield curve interest rates or the assumed yield of the trust assets. The fair value of charitable trusts in which the System is a remainder beneficiary is based on the System's beneficial interest in the investments held in the trust, which are measured at fair value.

The fair value of interest rate swaps is determined based on the present value of expected future cash flows using discount rates appropriate with the risks involved. The valuations include a credit spread adjustment to market interest rate curves to appropriately reflect nonperformance risk. The credit spread adjustment is derived from other comparably rated healthcare entities' bonds. The System manages credit risk based on the net portfolio exposure with each counterparty.

The fair value of foreign currency forward contracts is based on the difference between the contracted exchange rate and current market foreign currency exchange rates adjusted for forward points, which are differences in prevailing deposit interest rates between each currency through the remaining term of the contract.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while the System believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different estimate of fair value at the reporting date.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## 10. Property, Plant, and Equipment

Property, plant, and equipment at December 31, 2021 and 2020 consist of the following (in thousands):

	<b>2021</b>	<b>2020</b>
Land and improvements	\$ 559,377	\$ 534,519
Buildings	7,336,868	7,303,916
Leasehold improvements	51,219	35,625
Equipment	1,954,616	1,921,575
Computer hardware and software	878,298	953,697
Construction-in-progress	727,768	502,469
Leased facilities and equipment	230,002	207,174
	<b>11,738,148</b>	11,458,975
Accumulated depreciation and amortization	(5,843,648)	(5,592,001)
	<b>\$ 5,894,500</b>	<b>\$ 5,866,974</b>

Included in the preceding table is unamortized computer software of \$221.7 million and \$265.8 million at December 31, 2021 and 2020, respectively. Amortization of computer software totaled \$37.6 million and \$44.4 million in 2021 and 2020, respectively. Amortization of computer software for the five years subsequent to December 31, 2021, is as follows (in millions): 2022 – \$41.4, 2023 – \$36.7, 2024 – \$33.3, 2025 – \$31.5, and 2026 – \$20.4.

Accumulated amortization of leased facilities and equipment was \$118.8 million and \$104.3 million at December 31, 2021 and 2020, respectively.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## 11. Pledges Receivable

Outstanding pledges receivable from various corporations, foundations, and individuals at December 31, 2021 and 2020 are as follows (in thousands):

	<b>2021</b>	<b>2020</b>
Pledges due:		
In less than one year	\$ 63,557	\$ 57,668
In one to five years	110,437	80,491
In more than five years	86,622	83,975
	<hr/> <b>260,616</b>	<hr/> 222,134
Allowance for uncollectible pledges and discounting	(58,384)	(52,121)
Current portion (net of allowance for uncollectible pledges of \$16.9 million and \$13.3 million in 2021 and 2020, respectively)	<hr/> <b>(46,639)</b>	<hr/> <b>(44,372)</b>
	<hr/> <b>\$ 155,593</b>	<hr/> \$ 125,641

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## Cleveland Clinic Health System

### Notes to Consolidated Financial Statements (continued)

#### 12. Long-Term Debt

Long-term debt at December 31, 2021 and 2020 consists of the following (in thousands):

	Interest Rate(s)	Final Maturity	Amount Outstanding at December 31	
			2021	2020
Series 2021A Bonds	2.31%	2049	\$ 83,810	\$ —
Series 2021B Bonds	0.21% to 1.41%	2039	198,280	—
Series 2021 Term Loan	0.67%	2025	64,650	—
Series 2020 Term Loan	0.84%	2025	9,375	12,660
Series 2019A Bonds	3.39%	2046	247,045	247,045
Series 2019B Bonds	3.22% to 3.55%	2046	250,320	250,320
Series 2019C Bonds	Floating rate	2052	89,000	89,000
Series 2019D Bonds	Variable rate	2052	119,340	119,340
Series 2019E Bonds	Variable rate	2052	130,405	130,405
Series 2019F Bonds	Variable rate	2052	130,405	130,405
Series 2019G Bonds	2.70% to 3.28%	2042	241,835	241,835
Series 2018 Sterling Notes	2.90% to 3.08%	2068	897,114	902,952
Series 2018 Term Loan	—	—	—	36,818
Series 2017A Bonds	1.24% to 3.48%	2043	770,025	792,350
Series 2017B Bonds	2.22% to 3.70%	2043	164,775	166,290
Series 2017C Bonds	2.72%	2032	7,680	8,135
Series 2016 Private Placement	3.35%	2046	325,000	325,000
Series 2016 Term Loan	Variable rate	2026	15,170	15,170
Series 2014 Bonds	4.86%	2114	400,000	400,000
Series 2013A Bonds	4.04%	2042	34,955	34,955
Series 2013B Bonds	Variable rate	2039	201,160	201,160
Series 2013 Keep Memory Alive	Variable rate	2037	52,450	54,760
Series 2013 Bonds	Variable rate	2032	12,640	14,455
Series 2012A Bonds	2.50%	2022	10,800	266,060
Series 2011A Bonds	—	—	—	79,285
Series 2011B Bonds	1.43%	2031	21,710	23,345
Series 2011C Bonds	3.85% to 4.72%	2032	112,025	127,740
Series 2008B Bonds	Variable rate	2042	327,575	327,575
Series 2003C Bonds	Variable rate	2035	41,905	41,905
Notes payable	Varies	Varies	2,274	2,901
Finance leases	Varies	Varies	123,119	110,621
			5,084,842	5,152,487
Net unamortized premium			172,843	154,012
Unamortized debt issuance costs			(31,942)	(32,608)
Current portion			(105,022)	(101,006)
Long-term variable rate debt classified as current			(449,297)	(589,891)
			\$ 4,671,424	\$ 4,582,994

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## **12. Long-Term Debt (continued)**

The majority of the System's outstanding bonds are limited obligations of various issuing authorities payable solely by the System pursuant to agreements between the borrowing entities and the issuing authorities. The Series 2021 Term Loan, Series 2020 Term Loan, Series 2018 Sterling Notes, Series 2018 Term Loan, Series 2016 Private Placement, Series 2016 Term Loan, Series 2014 Bonds, and Series 2013 Keep Memory Alive Bonds are issued directly by the Clinic or its subsidiaries. Under various financing agreements, the System must meet certain operating and financial performance covenants.

In January 2021, the System entered into a taxable term loan agreement with a financial institution for \$64.7 million. The loan matures in 2025 and bears interest at a fixed rate of 0.67%. The proceeds of the taxable term loan were used to refund all of the remaining outstanding Series 2011A Bonds. The System recorded a gain on extinguishment of debt of \$4.2 million related to this transaction, which is recorded in other nonoperating gains and losses in the consolidated statements of operations and changes in net assets.

In July 2021, pursuant to certain agreements between the System and the State of Ohio (State) acting by and through the Ohio Higher Educational Facility Commission, the State issued \$83.8 million of fixed-rate State of Ohio Hospital Revenue Bonds (Series 2021A Bonds) for the benefit of the System. At the same time, the State also entered into a Forward Delivery Contract of Purchase related to \$198.3 million of fixed-rate State of Ohio Hospital Revenue Refunding Bonds (Series 2021B Bonds) for the benefit of the System. The Series 2021B bonds were settled and delivered on October 5, 2021. Proceeds from the issuance of the Series 2021A Bonds were used for the purpose of financing a portion of the costs of the System's acquisition of the sole membership interest in Mercy and paying the cost of issuance. Proceeds from the issuance of the Series 2021B Bonds were used to refund a portion of the Series 2012A Bonds and pay the cost of issuance. The System recorded a gain on extinguishment of debt of \$15.1 million related to this transaction, which is recorded in other nonoperating gains and losses in the consolidated statements of operations and changes in net assets.

In November 2020, the System entered into a taxable term loan with a financial institution for \$12.7 million. The loan matures in 2025 and bears interest at a fixed rate of 0.84%. The proceeds of the term loan were used to refund the Series 2010 Bonds that were assumed in the member substitution of Martin Health System.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## **12. Long-Term Debt (continued)**

The System maintains the Cleveland Clinic Health System Obligated Group Commercial Paper Program (CP Program), which provides for the issuance of the Series 2014A CP Notes. The CP Program was established in November 2014 and will terminate no later than January 2044. The Series 2014A CP Notes may be issued from time to time in a maximum outstanding face amount of \$100 million and are supported by the System's self-liquidity program. The System did not have any outstanding Series 2014A CP Notes at December 31, 2021 or 2020.

Certain of the System's current outstanding bonds bear interest at a variable rate. During 2021 and 2020, the rates for the System's variable rate long-term debt series ranged from 0.01% to 1.13% (average rate 0.13%) and 0.01% to 9.00% (average rate 0.60%), respectively.

Certain variable rate bonds are secured by irrevocable direct pay letters of credit and standby bond purchase agreements, totaling \$609.2 million at December 31, 2021. Long-term variable rate debt is classified as current in the consolidated balance sheets if it is supported by letters of credit or standby bond purchase agreements that expire within one year, require repayment of a remarketing draw within one year, or contain a subjective clause that, if declared by the lender, could cause immediate repayment of the bonds.

The System provides self-liquidity on the Series 2003C Bonds, certain subseries of the Series 2008B Bonds, the Series 2014A CP Notes and the Series 2019D Bonds. These bonds are classified as current liabilities in the consolidated balance sheets.

In 2020, the System obtained lines of credit totaling \$650 million with multiple financial institutions. Each of the lines matured in 2021 and bore interest at the London Interbank Offered Rate (LIBOR) plus an applicable spread. The lines of credit were obtained to provide additional liquidity for the System. As of December 31, 2020, the System had no amounts drawn on these lines of credit. In 2021, four of the lines of credit totaling \$425 million expired or were terminated. Additionally, one of the lines of credit was increased to \$150 million and extended to April 22, 2024, and the other line of credit was increased to \$150 million and extended to May 24, 2023. As of December 31, 2021, the System has two operating lines of credit totaling \$300 million with no amounts drawn and \$300 million in available capacity.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## **12. Long-Term Debt (continued)**

During the term of agreements with the issuing authorities, the System is required to make specified deposits with trustees to fund principal and interest payments when due. Also, unexpended bond proceeds are held by the trustee and released to the System for approved requisition requests for capital projects. There were no unexpended bond proceeds at December 31, 2021 or 2020. The System has made deposits with the trustee, included in investments for current use, to fund current principal and interest payments of \$104.8 million and \$122.7 million at December 31, 2021 and 2020, respectively.

The System is subject to certain restrictive covenants, including provisions relating to certain debt ratios, days cash on hand, and other matters. The System was in compliance with these covenants at December 31, 2021 and 2020.

Combined current aggregate scheduled maturities of long-term debt, excluding finance leases and assuming the remarketing of the variable rate demand bonds, for the five years subsequent to December 31, 2021, are as follows (in thousands): 2022 – \$77,818, 2023 – \$78,914, 2024 – \$79,789, 2025 – \$82,238, and 2026 – \$85,047.

Total interest paid approximated \$157.7 million and \$160.6 million in 2021 and 2020, respectively. Capitalized interest cost approximated \$3.8 million and \$4.4 million in 2021 and 2020, respectively.

## **13. Derivative Instruments**

The System has entered into various derivative financial instruments to manage interest rate risk and foreign currency exposures.

The System's objective with respect to interest rate risk is to manage the risk of rising interest rates on the System's variable rate debt. Consistent with its interest rate risk management objective, the System has entered into various interest rate swap agreements. During the term of these transactions, the System pays interest at a fixed rate and receives interest at a variable rate based on LIBOR or the Securities Industry and Financial Markets Association Index (SIFMA). The swap agreements are not designated as hedging instruments. Net interest paid or received under the swap agreements is included in derivative gains (losses) in the consolidated statements of operations and changes in net assets.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## 13. Derivative Instruments (continued)

The following table summarizes the System's interest rate swap agreements (in thousands):

Swap Type	Expiration Date	System Pays	System Receives	Notional Amount at December 31	
				2021	2020
Fixed	2021	3.21%	68% of LIBOR	\$ -	\$ 26,865
Fixed	2024	3.42%	68% of LIBOR	<b>22,750</b>	24,250
Fixed	2024	3.45%	67% of LIBOR	<b>3,850</b>	5,040
Fixed	2027	3.56%	68% of LIBOR	<b>106,519</b>	111,226
Fixed	2028	5.12%	100% of LIBOR	<b>32,900</b>	34,195
Fixed	2028	3.51%	68% of LIBOR	<b>25,315</b>	26,405
Fixed	2030	5.07%	100% of LIBOR	<b>52,175</b>	54,300
Fixed	2030	5.06%	100% of LIBOR	<b>52,150</b>	54,275
Fixed	2031	3.04%	68% of LIBOR	<b>37,725</b>	40,925
Fixed	2032	4.32%	79% of LIBOR	<b>1,873</b>	1,986
Fixed	2032	4.33%	70% of LIBOR	<b>3,745</b>	3,973
Fixed	2032	3.78%	70% of LIBOR	<b>1,873</b>	1,986
Fixed	2032	3.58%	67% of LIBOR	<b>8,790</b>	9,415
Fixed	2036	4.90%	100% of LIBOR	<b>48,125</b>	48,325
Fixed	2036	4.90%	100% of LIBOR	<b>74,950</b>	75,125
Fixed	2037	4.62%	100% of SIFMA	<b>52,450</b>	54,760
Fixed	2039	4.62%	68% of LIBOR	<b>20,740</b>	20,885
				<b>\$ 545,930</b>	\$ 593,936

The System is exposed to fluctuations in various foreign currencies against its functional currency, the U.S. dollar (USD). The System uses foreign currency forward contracts to manage its exposure to fluctuations in the USD – British pound (GBP) exchange rate. Currency forward contracts involve fixing the USD – GBP exchange rate for delivery of a specified amount of foreign currency on a specified date. The currency forward contracts are typically cash settled in USD for their fair value at or close to their settlement date.

The System had foreign currency forward contracts, maturing at various dates through April 2021, with no contracts outstanding at December 31, 2021, and a total outstanding notional amount of \$68.1 million at December 31, 2020.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## 13. Derivative Instruments (continued)

The following table summarizes the location and fair value for the System's derivative instruments (in thousands):

	Derivative Assets and Liabilities			
	December 31, 2021		December 31, 2020	
	Balance Sheet Location	Fair Value	Balance Sheet Location	Fair Value
<b>Derivatives not designated as hedging instruments</b>				
Interest rate swap agreements	Other noncurrent liabilities	\$ 117,001	Other noncurrent liabilities	\$ 159,762
Foreign currency contracts	Other current assets	—	Other current assets	366

The following table summarizes the location and amounts of derivative gains (losses) on the System's interest rate swap agreements (in thousands):

	Location of Loss Recognized	Year Ended December 31	
		2021	2020
<b>Derivatives not designated as hedging instruments</b>			
Interest rate swap agreements	Derivative gains (losses)	\$ 19,424	\$ (51,287)
Foreign currency contracts	Derivative gains (losses)	1,325	(10,186)

The System has used various derivative contracts in connection with certain prior obligations and investments. Although minimum credit ratings are required for counterparties, this does not eliminate the risk that a counterparty may fail to honor its obligations. Derivative contracts are subject to periodic "mark-to-market" valuations. A derivative contract may, at any time, have a positive or negative value to the System. In the event that the negative value reaches certain thresholds established in the derivative contracts, the System is required to post collateral, which could adversely affect its liquidity. At December 31, 2021 and 2020, the System posted \$63.2 million and \$102.4 million, respectively, of collateral with counterparties that is included in funds held by trustees in the consolidated balance sheets. In addition, if the System were to choose to terminate a derivative contract or if a derivative contract were terminated pursuant to an event of default or a termination event as described in the derivative contract, the System could be required to pay a termination payment to the counterparty.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## 14. Leases

The System has operating and finance leases for real estate, personal property and equipment.

Operating and finance lease right-of-use assets and lease liabilities as of December 31, 2021 and 2020 were as follows (in thousands):

<b>Operating leases</b>	<b>2021</b>	<b>2020</b>
Right-of-use assets:		
Operating lease assets	<u>\$ 355,350</u>	<u>\$ 360,841</u>
Lease liabilities:		
Other current liabilities	<u>\$ 50,026</u>	<u>\$ 43,787</u>
Noncurrent operating lease liabilities	<u>314,867</u>	<u>323,682</u>
Total operating lease liabilities	<u><u>\$ 364,893</u></u>	<u><u>\$ 367,469</u></u>
<b>Finance leases</b>		
Right-of-use assets:		
Property, plant, and equipment, net	<u>\$ 111,166</u>	<u>\$ 102,846</u>
Lease liabilities:		
Current portion of long-term debt	<u>\$ 27,204</u>	<u>\$ 26,409</u>
Long-term debt	<u>95,915</u>	<u>84,212</u>
Total finance lease liabilities	<u><u>\$ 123,119</u></u>	<u><u>\$ 110,621</u></u>

Operating expenses for the leasing activity of the System as lessee for the years ended December 31, 2021 and 2020 are as follows (in thousands):

<b>Lease Type</b>	<b>Classification</b>	<b>2021</b>	<b>2020</b>
Operating lease costs*	Facilities expense	\$ 55,119	\$ 52,508
Short-term lease costs	Facilities expense	22,133	16,895
Financing lease interest	Interest expense	5,448	4,776
Financing lease amortization	Depreciation and amortization	30,051	29,264
Total lease cost		<u><u>\$ 112,751</u></u>	<u><u>\$ 103,443</u></u>

\* Includes fixed and variable lease costs.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## 14. Leases (continued)

Cash paid for amounts included in the measurement of lease liabilities for the years ended December 31, 2021 and 2020 was as follows (in thousands):

	<b>2021</b>	<b>2020</b>
Operating cash flows from operating leases	\$ 51,654	\$ 48,153
Operating cash flows from finance leases	5,448	4,776
Financing cash flows from finance leases	27,483	27,715
<b>Total</b>	<b>\$ 84,585</b>	<b>\$ 80,644</b>

Right-of-use assets obtained in exchange for new lease obligations for the years ended December 31, 2021 and 2020 are as follows (in thousands):

	<b>2021</b>	<b>2020</b>
Operating leases	\$ 27,454	\$ 55,786
Finance leases	29,016	20,283
<b>Total</b>	<b>\$ 56,470</b>	<b>\$ 76,069</b>

The aggregate future lease payments for operating and finance leases as of December 31, 2021 were as follows (in thousands):

	<b>Operating</b>	<b>Finance</b>
2022	\$ 54,807	\$ 32,408
2023	46,741	26,424
2024	40,464	21,405
2025	21,475	14,326
2026	20,690	9,827
Thereafter	1,365,415	73,983
<b>Total lease payments</b>	<b>1,549,592</b>	<b>178,373</b>
Less interest	(1,184,699)	(55,254)
<b>Present value of lease liabilities</b>	<b>\$ 364,893</b>	<b>\$ 123,119</b>

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Cleveland Clinic Health System

## Notes to Consolidated Financial Statements (continued)

### 14. Leases (continued)

Average lease terms and discount rates at December 31, 2021 and 2020 were as follows:

	<b>2021</b>	<b>2020</b>
Weighted average remaining lease term (years):		
Operating leases	<b>52.4</b>	49.6
Finance leases	<b>8.8</b>	6.5
Weighted average discount rate:		
Operating leases	<b>2.5%</b>	2.6%
Finance leases	<b>4.1</b>	3.9

Included in the tables above is a long-term leasehold interest in a building in London, England that expires in June 2139. The System is currently converting the building into an advanced healthcare facility with approximately 185 beds that is expected to open in early 2022. Rental expense is fixed at increasing annual rates until December 2027, after which rental expense will be adjusted annually by a variable index that is subject to minimum and maximum thresholds through the end of the lease term. Excluding this lease, the weighted average remaining lease term for the System's operating leases is 8.0 years and 8.1 years at December 31, 2021 and 2020, respectively.

### 15. Professional and General Liability Insurance

The System manages its professional and general liability insurance program through a captive insurance arrangement.

In the ordinary course of business, professional and general liability claims have been asserted against the System by various claimants. These claims are in various stages of processing or, in certain instances, are in litigation. In addition, there are known incidents, and there also may be unknown incidents, which may result in the assertion of additional claims. The System has accrued its best estimate of both asserted and unasserted claims based on actuarially determined amounts. These estimates are subject to the effects of trends in loss severity and frequency, and ultimate settlement of professional and general liability claims may vary significantly from the estimated amounts.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## **15. Professional and General Liability Insurance (continued)**

The System's professional and general liability insurance reserves of \$294.6 million and \$270.8 million at December 31, 2021 and 2020, respectively, are recorded as current and noncurrent liabilities and include discounted estimates of the ultimate costs for both asserted claims and unasserted claims. Asserted claims for the System's reserves were discounted at 1.00% and 0.50% at December 31, 2021 and 2020, respectively. Unasserted claims were discounted at 1.25% and 0.50% at December 31, 2021 and 2020, respectively. Through the captive insurance subsidiary, the System has set aside investments of \$263.1 million (\$56.0 million included in investments for current use) and \$234.0 million (\$54.7 million included in investments for current use) at December 31, 2021 and 2020, respectively, of which \$46.1 million and \$46.7 million at December 31, 2021 and 2020, respectively, is restricted in accordance with reinsurance trust agreements related to coverage of the Florida operations and other reinsurance programs provided by the captive insurance subsidiary.

Activity in the professional and general liability insurance reserves is summarized as follows (in thousands):

	<b>2021</b>	<b>2020</b>
Balance at beginning of year	\$ 270,820	\$ 223,362
Incurred related to:		
Current period	84,020	72,446
Prior period	<u>(13,436)</u>	<u>(1,338)</u>
Total incurred	<u>70,584</u>	<u>71,108</u>
Paid related to:		
Current period	4,896	2,129
Prior period	<u>29,273</u>	<u>41,547</u>
Total paid	<u>34,169</u>	<u>43,676</u>
Total incurred less total paid	36,415	27,432
Increase in unasserted claims	7,399	26
(Decrease) increase in reinsurance recoverable	<u>(20,000)</u>	<u>20,000</u>
Balance at end of year	<u><u>\$ 294,634</u></u>	<u><u>\$ 270,820</u></u>

The foregoing reconciliation shows \$13.4 million and \$1.3 million of favorable development in 2021 and 2020, respectively, due to changes in actuarial estimates as a result of lower claim activity, closed claims, and expedited settlement of claims, which has reduced claim expenses and resulted in more favorable settlements. The System utilizes a combination of actual and industry statistics to estimate loss and loss adjustment expense reserves.

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## Cleveland Clinic Health System

### Notes to Consolidated Financial Statements (continued)

#### **16. Pensions and Other Postretirement Benefits**

The System maintains five defined benefit pension plans, including three tax-qualified funded plans and two unfunded plans. The CCHS Retirement Plan is a tax-qualified defined benefit pension plan that provides benefits to substantially all employees of the System, except those employed by Akron General, Mercy Hospital, Union Hospital or Indian River Hospital. All benefit accruals under the CCHS Retirement Plan ceased as of December 31, 2012. Martin Health System had a tax-qualified defined benefit plan covering substantially all of its employees who were hired before October 1, 2005, and met certain eligibility requirements. All benefit accruals under the Martin Health System defined benefit plan ceased as of January 1, 2013. On June 30, 2019, the Martin Health System defined benefit pension plan merged with the CCHS Retirement Plan, with the CCHS Retirement Plan being a single continuing pension plan. Akron General has a tax-qualified defined benefit plan covering substantially all of its employees who were hired before 2004 and meet certain eligibility requirements. All benefit accruals under the Akron General defined benefit plan ceased as of December 31, 2017. Indian River Hospital has a tax-qualified defined benefit plan covering substantially all of its employees who were hired before December 31, 2002 and meet certain eligibility requirements. All benefit accruals under the Indian River Hospital defined benefit plan ceased as of December 31, 2002. The benefits for the System's tax-qualified defined benefit pension plans are provided based on age, years of service, and compensation. The System's policy for its tax-qualified defined benefit pension plans is to fund at least the minimum amounts required by the Employee Retirement Income Security Act of 1974. The System maintains two unfunded, nonqualified defined benefit supplemental retirement plans, which cover certain professional staff and administrative employees.

The System sponsors two noncontributory, defined contribution plans, and eleven contributory, defined contribution plans covering System employees. The Cleveland Clinic Investment Pension Plan (IPP) is a noncontributory, defined contribution plan, which covers substantially all of the System's employees, except employees covered by the Cleveland Clinic Cash Balance Plan and those employed by Akron General, Mercy Hospital, Union Hospital, Martin Health System or Indian River Hospital. The System's contribution to the IPP for participants is based upon a percentage of employee compensation and years of service. The Cleveland Clinic Cash Balance Plan (CBP) is a noncontributory, defined contribution plan that covers certain professional and administrative employees not covered by the IPP. The System's contribution to the CBP is a percentage of employee compensation that is determined according to age. The System sponsors eleven tax-qualified contributory, defined contribution plans that cover substantially all employees, including two plans for Akron General, three plans for Union Hospital, two plans for Martin Health System, two plans for Indian River Hospital and a plan for Mercy Hospital. The plans generally permit employees to make pretax employee deferrals and to become entitled to certain employer matching contributions that are based on employee contributions.

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## Cleveland Clinic Health System

### Notes to Consolidated Financial Statements (continued)

#### **16. Pensions and Other Postretirement Benefits (continued)**

The System provides healthcare benefits upon retirement for substantially all of its employees who meet certain minimum age and years of service provisions at retirement, except those employed by Mercy Hospital, Union Hospital or Indian River Hospital. The System's healthcare plans generally provide for cost sharing, in the form of retiree contributions, deductibles, and coinsurance. The System's policy is to fund the annual cost of healthcare benefits from the general assets of the System. The estimated cost of these postretirement benefits is actuarially determined and accrued over the employees' service periods.

The mortality tables used to calculate the defined benefit obligation for the System's defined benefit and postretirement health benefit plans at December 31, 2021, are based on the Pri-2012 "Employees," "Healthy Retiree" and "Contingent Annuitant" tables, fully generational for employees reflecting an unadjusted MP-2021 projection scale from the 2012 base year. The mortality tables used to calculate the defined benefit obligation for the System's defined benefit and postretirement health benefit plans at December 31, 2020, are based on the Pri-2012 "Employees," "Healthy Retiree" and "Contingent Annuitant" tables, fully generational for employees reflecting an unadjusted MP-2020 projection scale from the 2012 base year. The System believes that the updated mortality rates are the best estimate of future experience.

The System expects to make contributions of \$10.2 million to the defined benefit pension plans in 2022. Pension benefit payments over the next ten years are estimated as follows: 2022 – \$173.8 million, 2023 – \$126.1 million, 2024 – \$127.2 million, 2025 – \$123.7 million, 2026 – \$124.0 million, and in the aggregate for the five years thereafter – \$578.1 million.

The System expects to make contributions of \$0.2 million to other postretirement benefit plans in 2022. Other postretirement benefit payments over the next ten years are estimated as follows: 2022 – \$0.2 million, 2023 – \$3.1 million, 2024 – \$2.8 million, 2025 – \$2.5 million, 2026 – \$2.1 million, and in the aggregate for the five years thereafter – \$8.4 million.

The System is required to recognize the funded status, which is the difference between the fair value of plan assets and the projected benefit obligations, of its pension and other postretirement benefit plans in the consolidated balance sheets, with a corresponding adjustment to net assets without donor restrictions. Amounts recorded in net assets without donor restrictions consist of actuarial gains and losses and prior service credits and costs. Actuarial gains and losses recorded in net assets outside of the corridor, which is 10% of the greater of the projected benefit obligation or the fair value of the plan assets, are recognized as a component of net periodic benefit cost immediately in the current period. Prior service credits and costs are amortized on a straight-line basis over the estimated life of the plan participants.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## 16. Pensions and Other Postretirement Benefits (continued)

Included in net assets without donor restrictions at December 31, 2021 and 2020 are the following amounts that have not yet been recognized in net periodic benefit cost (in thousands):

	Defined Benefit Pension Plans		Other Postretirement Benefits	
	2021	2020	2021	2020
Unrecognized actuarial losses	\$ 172,828	\$ 144,563	\$ 6,711	\$ 3,718
Unrecognized prior service credit	(10,684)	(13,226)	(4,184)	(5,137)
Total	<u>\$ 162,144</u>	<u>\$ 131,337</u>	<u>\$ 2,527</u>	<u>\$ (1,419)</u>

Unrecognized actuarial losses included in net assets without donor restrictions represent amounts within the corridor that do not require recognition in net periodic benefit cost for each respective year.

Changes in plan assets and benefit obligations recognized in net assets without donor restrictions for the years ended December 31, 2021 and 2020 are as follows (in thousands):

	Defined Benefit Pension Plans		Other Postretirement Benefits	
	2021	2020	2021	2020
Current year actuarial loss	\$ (44,932)	\$ (5,255)	\$ (2,927)	\$ (8,951)
Recognition of actuarial loss (gain) in excess of corridor	16,667	11,797	(66)	(2,233)
Amortization of prior service credit	(2,542)	(2,542)	(953)	(952)
Total	<u>\$ (30,807)</u>	<u>\$ 4,000</u>	<u>\$ (3,946)</u>	<u>\$ (12,136)</u>

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## Cleveland Clinic Health System

### Notes to Consolidated Financial Statements (continued)

#### 16. Pensions and Other Postretirement Benefits (continued)

The following table sets forth the funded status of the System's pensions and other postretirement benefit plans and the amounts recognized in the System's December 31, 2021 and 2020, consolidated balance sheets (in thousands):

	Defined Benefit Pension Plans		Other Postretirement Benefits	
	2021	2020	2021	2020
Change in projected benefit obligation:				
Projected benefit obligation at beginning of year	\$ 2,039,751	\$ 1,959,040	\$ 85,674	\$ 79,525
Service (credit) cost	(5,045)	(4,714)	1,038	1,160
Interest cost	51,586	63,802	2,695	2,913
Actuarial (gain) loss	(33,824)	157,445	2,927	8,951
Participant contributions	—	—	22,137	18,856
Settlement payments	(82,006)	(76,375)	—	—
Benefits paid	(60,244)	(59,447)	(26,984)	(25,731)
Projected benefit obligation at end of year	<b>1,910,218</b>	<b>2,039,751</b>	<b>87,487</b>	<b>85,674</b>
Change in plan assets:				
Fair value of plan assets at beginning of year	<b>1,825,925</b>	1,678,138	—	—
Actual return on plan assets	<b>22,355</b>	258,805	—	—
Participant contributions	—	—	22,137	18,856
System contributions	<b>8,917</b>	24,804	4,847	6,875
Benefits paid	<b>(142,250)</b>	(135,822)	(26,984)	(25,731)
Fair value of plan assets at end of year	<b>1,714,947</b>	<b>1,825,925</b>	—	—
Accrued retirement benefits	<b>\$ (195,271)</b>	<b>\$ (213,826)</b>	<b>\$ (87,487)</b>	<b>\$ (85,674)</b>
Noncurrent assets	\$ 13,711	\$ 10,844	—	\$ —
Current liabilities	(10,152)	(8,835)	(168)	(3,768)
Noncurrent liabilities	<b>(198,830)</b>	<b>(215,835)</b>	<b>(87,319)</b>	<b>(81,906)</b>
Net liability recognized in consolidated balance sheets	<b>\$ (195,271)</b>	<b>\$ (213,826)</b>	<b>\$ (87,487)</b>	<b>\$ (85,674)</b>

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## **16. Pensions and Other Postretirement Benefits (continued)**

The accumulated benefit obligation for all defined benefit pension plans was \$1.9 billion and \$2.0 billion at December 31, 2021 and 2020, respectively. At December 31, 2021, defined benefit pension plans that had projected benefit obligations in excess of the fair value of plan assets had total accumulated benefit obligations of \$190.9 million, projected benefit obligations of \$209.0 million and no plan assets. At December 31, 2021, defined benefit pension plans that had fair value of plan assets in excess of projected benefit obligations had total accumulated benefit obligations and projected benefit obligations of \$1.7 billion and fair value of plan assets of \$1.7 billion. At December 31, 2020, defined benefit pension plans that had projected benefit obligations in excess of the fair value of plan assets had total accumulated benefit obligations and projected benefit obligations of \$1.7 billion and fair value of plan assets of \$1.5 billion. At December 31, 2020, defined benefit pension plans that had fair value of plan assets in excess of projected benefit obligations had total accumulated benefit obligations and projected benefit obligations of \$290.1 million and fair value of plan assets of \$300.9 million.

Actuarial gains and losses related to changes in the benefit obligation of defined benefit pension plans were \$33.8 million of gains and \$157.4 million of losses in 2021 and 2020, respectively. Significant components of gains and losses impacting defined benefit pension plans include changes in the discount rate, demographic experience changes and updates to the mortality assumption. Actuarial losses related to changes in the benefit obligation of other postretirement benefit plans were \$2.9 million and \$9.0 million in 2021 and 2020, respectively. Significant components of gains and losses impacting other postretirement benefit plans include changes in the discount rate, updates to healthcare claim costs and updates to the mortality assumption.

The CCHS Retirement Plan paid \$82.0 million and \$76.4 million in lump-sum payments in accordance with plan terms in 2021 and 2020, respectively, which exceeded the sum of the service cost and interest cost components of net periodic benefit cost for each year. As a result, the System recorded a settlement charge of \$7.4 million and \$5.3 million for the years ended December 31, 2021 and 2020, respectively.

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## Cleveland Clinic Health System

### Notes to Consolidated Financial Statements (continued)

#### **16. Pensions and Other Postretirement Benefits (continued)**

The components of net periodic benefit (credit) cost are as follows (in thousands):

	<b>Defined Benefit Pension Plans</b>		<b>Other Postretirement Benefits</b>	
	<b>2021</b>	<b>2020</b>	<b>2021</b>	<b>2020</b>
Components of net periodic benefit cost:				
Service (credit) cost	\$ <b>(5,045)</b>	\$ (4,714)	\$ <b>1,038</b>	\$ 1,160
Interest cost	<b>51,586</b>	63,802	<b>2,695</b>	2,913
Expected return on plan assets	<b>(101,112)</b>	(106,615)	–	–
Recognition of actuarial loss (gain) in excess of corridor	<b>9,296</b>	6,481	<b>(66)</b>	(2,233)
Settlement charge	<b>7,371</b>	5,316	–	–
Amortization of prior service credit	<b>(2,542)</b>	(2,542)	<b>(953)</b>	(952)
Net periodic benefit (credit) cost	<b>(40,446)</b>	(38,272)	<b>2,714</b>	888
Defined contribution plans	<b>304,712</b>	276,624	–	–
Total	<b>\$ 264,266</b>	\$ 238,352	<b>\$ 2,714</b>	\$ 888

The service (credit) cost component of net periodic benefit (credit) cost and the defined contribution plan expense are included in salaries, wages, and benefits in the consolidated statements of operations and changes in net assets. The components of net periodic benefit (credit) cost other than the service (credit) cost component are included in other nonoperating gains and losses in the consolidated statements of operations and changes in net assets.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## 16. Pensions and Other Postretirement Benefits (continued)

Weighted average assumptions used to determine pension and postretirement benefit obligations and net periodic benefit cost are as follows:

	Defined Benefit Pension Plans		Other Postretirement Benefits	
	2021	2020	2021	2020
Weighted average assumptions:				
Discount rates:				
Used for benefit obligations	<b>2.99%</b>	2.65%	<b>3.14%</b>	3.17%
Used for net periodic benefit cost	<b>2.65</b>	3.41	<b>3.17</b>	3.71
Expected rate of return on plan assets	<b>5.79</b>	6.59	—	—
Rate of compensation increase:				
Used for benefit obligations	<b>2.25</b>	2.25	—	—
Used for net periodic benefit cost	<b>2.25</b>	2.25	—	—
Crediting interest rate on cash balance plans	<b>5.93</b>	5.93	—	—

The System uses a direct cost approach to estimate its postretirement benefit obligation for healthcare services provided by the System (internally provided services). Healthcare services provided by non-System entities (externally provided services) are based on the System's historical cost experience.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## 16. Pensions and Other Postretirement Benefits (continued)

The annual assumed healthcare cost trend rates for the next year and the assumed trend thereafter are as follows:

	2021	2020
Internally provided services:		
Initial rate	<b>5.50%</b>	5.75%
Ultimate rate	<b>4.00</b>	4.00
Year ultimate reached	<b>2028</b>	2028
Externally provided services:		
Initial rate	<b>6.50%</b>	6.75%
Ultimate rate	<b>5.00</b>	5.00
Year ultimate reached	<b>2028</b>	2028

The System's weighted average asset allocation of pension plan assets at December 31, 2021 and 2020, by asset category, is as follows:

Asset category	Percentage of Plan Assets		
	2021	2020	Target Allocation
Interest-bearing cash	<b>4.6%</b>	3.2%	1%–5%
Fixed income securities	<b>73.8</b>	69.5	60%–90%
Common and preferred stocks	<b>6.1</b>	8.6	3%–25%
Alternative investments	<b>15.5</b>	18.7	0%–19%
Total	<b>100.0%</b>	100.0%	

The System's investment strategy for its pension assets balances the liquidity needs of the pension plans with the long-term return goals necessary to satisfy future pension obligations. The target allocation ranges of the investment pool to various asset classes are designed to diversify the portfolio in a way that achieves an efficient trade-off between long-term return and risk, while providing adequate liquidity to meet near-term expenses and obligations.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## **16. Pensions and Other Postretirement Benefits (continued)**

The System's weighted average pension portfolio return assumption of 5.79% and 6.59% in 2021 and 2020, respectively, is based on the targeted assumed rate of return through its asset mix at the beginning of each year, which is designed to mitigate short-term return volatility and achieve an efficient trade-off between return and risk. Expected returns and risk for each asset class are formed using a global capital asset pricing model framework in which the expected return is the compensation earned from taking risk. Forward-looking adjustments are made to expected return, volatility, and correlation estimates as well. Additionally, constraints such as permissible asset classes, portfolio guidelines, and liquidity considerations are included in the model.

The System has been implementing a liability-driven investment strategy for its defined benefit pension plans over the last few years that has reduced the asset allocation for common and preferred stocks with a corresponding increase in fixed income securities. The investment strategy has been implemented in phases based on the increased funded status of the pension plans and the anticipation that such changes in investment strategy will result in lower volatility of future changes in funded status. Additional revisions in asset allocations and expected rate of return on plan assets may occur based on future changes in the funded status of the pension plans. It is anticipated that the duration of the fixed-income investment assets will match the liabilities of the pension plan over time.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## 16. Pensions and Other Postretirement Benefits (continued)

The following tables present the financial instruments in the System's defined benefit pension plans measured at fair value on a recurring basis as of December 31, 2021 and 2020, based on the valuation hierarchy (in thousands):

**December 31, 2021**

	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
<b>Assets</b>				
Cash and investments:				
Cash and cash equivalents	\$ 79,058	\$ 36	\$ —	\$ 79,094
Fixed income securities:				
U.S. treasuries	386,241	—	—	386,241
U.S. government agencies	—	15,244	—	15,244
U.S. corporate	—	517,003	—	517,003
Foreign	—	130,210	—	130,210
Common and preferred stocks:				
U.S.	1,801	—	—	1,801
Foreign	—	1	—	1
Total assets at fair value	<b>\$ 467,100</b>	<b>\$ 662,494</b>	<b>\$ —</b>	<b>\$ 1,129,594</b>

**December 31, 2020**

	<b>Level 1</b>	<b>Level 2</b>	<b>Level 3</b>	<b>Total</b>
<b>Assets</b>				
Cash and investments:				
Cash and cash equivalents	\$ 58,158	\$ 36	\$ —	\$ 58,194
Fixed income securities:				
U.S. treasuries	497,599	—	—	497,599
U.S. government agencies	—	13,232	—	13,232
U.S. corporate	—	247,264	—	247,264
Foreign	—	46,954	—	46,954
Common and preferred stocks:				
U.S.	24,440	—	—	24,440
Foreign	13,998	1,444	—	15,442
Equity mutual funds	7,342	—	—	7,342
Total assets at fair value	<b>\$ 601,537</b>	<b>\$ 308,930</b>	<b>\$ —</b>	<b>\$ 910,467</b>

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## 16. Pensions and Other Postretirement Benefits (continued)

Total plan assets in the System's defined benefit pension plans at December 31, 2021 and 2020 are comprised of the following (in thousands):

	<b>2021</b>	<b>2020</b>
Plan assets measured at fair value	\$ 1,129,594	\$ 910,467
Commingled funds measured at net asset value	320,154	573,951
Alternative investments measured at net asset value	265,199	341,507
Total fair value of plan assets at end of year	<b>\$ 1,714,947</b>	<b>\$ 1,825,925</b>

Fair value methodologies for Level 1 and Level 2 are consistent with the inputs described in Note 9.

Fixed income securities include debt obligations of the U.S. government and various agencies, U.S. corporations, and other fixed income instruments such as mortgage-backed and asset-backed securities. The composition of these securities represents an expected return and risk profile that is commensurate with broadly defined fixed income indexes such as the Barclays Capital U.S. Aggregate Index. Additionally, investments include mutual funds and commingled fixed-income funds that may also invest in opportunistic as well as non-U.S. and high-yield debt instruments. Commingled fixed-income funds are valued using net asset value as a practical expedient.

Common and preferred stocks include investments of publicly traded common stocks of primarily U.S. corporations, the majority of which represent actively traded and liquid securities that are traded on many of the world's major exchanges and include large-, mid-, and small-capitalization securities. The composition of these securities represents an expected return and risk profile that is commensurate with broadly defined equity indexes such as the Morgan Stanley Capital International U.S. Index and the Morgan Stanley Capital International All Country World ex-U.S. Index. Investments also include equity mutual funds and commingled equity funds whose underlying assets may include publicly traded equity securities. Commingled equity funds are valued using net asset value as a practical expedient.

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## Cleveland Clinic Health System

### Notes to Consolidated Financial Statements (continued)

#### **16. Pensions and Other Postretirement Benefits (continued)**

Alternative investments include hedge funds and private equity funds that are valued using net asset value as a practical expedient. Hedge funds are meant to provide returns between those expected from stocks and fixed income investments with commensurate levels of risk and lower correlation relative to traditional investments. Included in this category are investments that are well diversified across various strategies and may consist of absolute return funds, long/short funds, and other opportunistic/multi-strategy funds. The underlying investments in such funds may include publicly traded and privately held equity and debt instruments issued by U.S. and international corporations as well as various derivatives based on these securities. Hedge fund redemptions typically contain restrictions that allow for a portion of the withdrawal proceeds to be held back from distribution while the underlying investments are liquidated. Private equity investments generally consist of limited partnerships formed to invest in equity and debt investments in operating companies that are not publicly traded. Investment strategies in this category may include buyouts, distressed debt, and venture capital. Private equity funds are closed-end funds and have significant redemption restrictions that prohibit redemptions during the fund's life.

#### **17. Income Taxes**

The Clinic and most of its controlled affiliates are tax-exempt organizations as described in Section 501(c)(3) of the Internal Revenue Code. These organizations are subject to income tax on any income from unrelated business activities. The System also owns or controls certain domestic and international taxable affiliates.

The System files income tax returns in the U.S. federal jurisdiction and in various state and foreign jurisdictions. Generally, the System is no longer subject to U.S. federal, state, and local tax examinations by tax authorities for years before 2018 and non-U.S. income tax examinations for years before 2016.

At December 31, 2021 and 2020, the liability for uncertainty in income taxes was \$2.0 million and \$1.5 million, respectively. The System does not expect a significant increase or decrease in unrecognized tax benefits within the next 12 months. The System recognizes interest and penalties accrued related to the liability for unrecognized tax benefits in the consolidated statements of operations and changes in net assets.

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## Cleveland Clinic Health System

### Notes to Consolidated Financial Statements (continued)

#### **17. Income Taxes (continued)**

The System has temporary differences of \$784.3 million and \$588.9 million at December 31, 2021 and 2020, respectively. The temporary differences primarily relate to net operating losses available for income tax purposes. The majority of these losses expire in varying amounts through 2037. A deferred tax asset of \$179.8 million and \$121.0 million has been recorded at December 31, 2021 and 2020, respectively. A valuation allowance of \$179.8 million and \$121.0 million has been recorded at December 31, 2021 and 2020, respectively, against the deferred tax assets due to the uncertainty regarding their use.

#### **18. Commitments and Contingent Liabilities**

At December 31, 2021, the System has commitments for construction and other related capital contracts of \$294.2 million and letters of credit of \$12.6 million. Guarantees of mortgage loans made by banks to certain staff members are \$19.7 million at December 31, 2021. In addition, the System has remaining commitments to invest approximately \$1,382 million in alternative investments at December 31, 2021. The largest commitment at December 31, 2021, to any one alternative strategy manager is \$58.0 million. These investments are generally expected to occur within the next five years. No amounts have been recorded in the consolidated balance sheets for these commitments and guarantees.

Pledge liabilities to various foundations and other entities at December 31, 2021, are as follows (in thousands): 2022 – \$5,700, 2023 – \$1,100, 2024 – \$5,200, 2025 – \$1,100, 2026 – \$5,200, and thereafter – \$3,700. The unamortized discount on pledge liabilities at December 31, 2021, was \$1.7 million. Pledge liabilities are recorded in other current liabilities and other noncurrent liabilities in the consolidated balance sheets.

#### **19. Endowment**

The System's endowment consists of 376 individual donor-restricted funds established for a variety of purposes. Endowment funds are classified and reported based on donor-imposed restrictions as net assets with donor restrictions.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## **19. Endowment (continued)**

### **Interpretation of Relevant Law**

In 2009, the Uniform Prudent Management of Institutional Funds Act (UPMIFA) was enacted to update and replace Ohio's previous law, the Uniform Management of Institutional Funds Act. The System has interpreted UPMIFA as requiring the preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds, absent explicit donor stipulations to the contrary. As a result of this interpretation, the System classifies as net assets with donor restrictions (1) the original value of gifts donated to the permanent endowment, (2) the original value of subsequent gifts to the permanent endowment, and (3) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of the donor-restricted endowment fund that is not classified in the permanent endowment is available for appropriation for expenditure by the System in a manner consistent with the standard for expenditure prescribed by UPMIFA. In accordance with UPMIFA, the System considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

1. The duration and preservation of the fund
2. The purposes of the System and the donor-restricted endowment fund
3. General economic conditions
4. The possible effect of inflation and deflation
5. The expected total return from income and the appreciation of investments
6. Other resources of the System
7. The investment policies of the System

### **Funds With Deficiencies**

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the value of the original and subsequent donor gift amounts. The System had no deficiencies of this nature in donor-restricted endowment funds as of December 31, 2021 or 2020. The System maintains policies that permit spending from underwater endowment funds depending on the degree to which the fund is underwater, unless otherwise precluded by donor intent or relevant laws and regulations.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## **19. Endowment (continued)**

### **Return Objectives and Risk Parameters**

The System has adopted investment and spending policies for endowment assets that attempt to provide a predictable stream of funding to programs supported by its endowment while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that the organization must hold in perpetuity. Under this policy, the endowment assets are invested in a highly diversified portfolio of U.S. and non-U.S. publicly traded equities, alternative investments, and fixed income securities structured to achieve an optimal balance between return and risk. The System expects its endowment funds, over time, to meet or exceed the investment policy benchmark as represented by a policy asset allocation, although actual returns in any given year may vary.

### **Strategies Employed for Achieving Objectives**

To satisfy its long-term rate-of-return objectives, the System relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The System targets a diversified asset allocation to achieve its long-term return objective within prudent risk constraints.

### **Spending Policy and How the Investment Objectives Relate to Spending Policy**

The System has a policy of appropriating for distribution each year up to 5% of its endowment fund's average fair value over the prior three years through the calendar year-end preceding the fiscal year in which the distribution is planned. In establishing this policy, the System considered the long-term expected return on its endowment. Accordingly, over the long term, the System expects the current spending policy to allow its endowment to grow. This is consistent with the System's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term as well as to provide additional real growth through new gifts and investment return.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## **19. Endowment (continued)**

### **Changes in Endowment Net Assets**

The following table summarizes the changes in endowment net assets for the years ended December 31, 2021 and 2020 (in thousands):

	<b>2021</b>	<b>2020</b>
Endowment net assets, beginning of year	\$ 537,605	\$ 467,850
Investment income	3,241	2,590
Net appreciation	69,103	57,121
Contributions	22,490	26,948
Appropriation of endowment assets for expenditure	(9,830)	(16,904)
Endowment net assets, end of year	<b><u>\$ 622,609</u></b>	<b><u>\$ 537,605</u></b>

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## Cleveland Clinic Health System

### Notes to Consolidated Financial Statements (continued)

#### 20. Functional Expenses

The following table presents expenses by both their nature and their function for the years ended December 31, 2021 and 2020 (in thousands):

	2021					
	Healthcare Services	Research	Medical Education	General and Administrative	Non-Healthcare Services	Total
Salaries, wages, and benefits	\$ 5,333,262	\$ 194,843	\$ 366,869	\$ 764,755	\$ 85,321	\$ 6,745,050
Supplies	1,208,726	25,021	6,527	20,983	9,843	1,271,100
Pharmaceuticals	1,395,022	198	1	2,056	5	1,397,282
Purchased services and other fees	546,073	8,458	13,104	288,749	13,407	869,791
Administrative services	67,396	38,966	22,869	30,507	32,615	192,353
Facilities	349,528	4,919	960	22,051	15,376	392,834
Insurance	88,909	—	209	1,605	559	91,282
Interest	138,471	1,526	—	455	7,646	148,098
Depreciation and amortization	425,834	10,747	343	133,551	16,167	586,642
	<u>\$ 9,553,221</u>	<u>\$ 284,678</u>	<u>\$ 410,882</u>	<u>\$ 1,264,712</u>	<u>\$ 180,939</u>	<u>\$ 11,694,432</u>

	2020					
	Healthcare Services	Research	Medical Education	General and Administrative	Non-Healthcare Services	Total
Salaries, wages, and benefits	\$ 4,706,614	\$ 188,644	\$ 303,283	\$ 683,552	\$ 20,429	\$ 5,902,522
Supplies	1,060,253	20,790	5,316	13,726	5,625	1,105,710
Pharmaceuticals	1,296,248	94	—	2,743	—	1,299,085
Purchased services and other fees	428,825	6,125	9,640	286,623	1,091	732,304
Administrative services	56,694	41,955	29,305	40,259	10,992	179,205
Facilities	314,686	3,319	1,902	22,185	8,811	350,903
Insurance	76,565	—	163	1,760	341	78,829
Interest	145,930	1,621	—	2,176	7,297	157,024
Depreciation and amortization	452,785	10,617	239	110,118	16,195	589,954
	<u>\$ 8,538,600</u>	<u>\$ 273,165</u>	<u>\$ 349,848</u>	<u>\$ 1,163,142</u>	<u>\$ 70,781</u>	<u>\$ 10,395,536</u>

The consolidated financial statements report certain categories of expenses that are attributable to more than one function. Therefore, these expenses require allocation on a reasonable basis that is consistently applied. The expenses that are allocated include salaries, wages, and benefits, which include allocations on the basis of estimates of time and effort.

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## Cleveland Clinic Health System

### Notes to Consolidated Financial Statements (continued)

#### **21. COVID-19**

On March 11, 2020, the World Health Organization declared the novel coronavirus disease (COVID-19) outbreak a global pandemic. The governors of Ohio and Florida declared a state of emergency for their respective states related to the COVID-19 outbreak on March 9, 2020, and a national state of emergency in the U.S. was declared on March 13, 2020. The System has worked with public health partners at all levels to maintain the health and safety of patients, caregivers and visitors to prevent the spread of COVID-19. The System has also provided extensive education to patients on the precautions that have been implemented to keep patients and caregivers safe during their appointments and procedures. Throughout the pandemic, the System has remained focused on creating a safe environment for patients and caregivers to ensure the availability of care for early identification of diseases and helping patients in managing chronic diseases. The System has taken, and continues to take, actions to mitigate the effect of the pandemic on its financial condition and results of operations; however, the outcome and ultimate effect of the pandemic on the System's consolidated financial statements cannot be determined at this time.

The System has received support under the Coronavirus Aid, Relief, and Economic Security (CARES) Act and the American Rescue Plan Act (ARP). CARES Act support includes Provider Relief Funds (PRF) and the Employee Retention Credit (ERC), and ARP support includes ARP rural payments. The System accounted for the PRF payments, ERC and ARP payments as contributions that are recognized as revenue when any related conditions have been substantially met.

The PRF and ARP rural payments provide funding from the U.S. Department of Health and Human Services (HHS) to healthcare providers to support healthcare-related expenses or lost revenue attributable to COVID-19. Funds received from HHS represent payments to providers and do not need to be repaid as long as the System complies with certain terms and conditions imposed by HHS, including reporting and compliance requirements. The System received \$222.0 million and \$423.3 million of payments in 2021 and 2020, respectively. The System recognized \$222.0 million and \$359.2 million in other unrestricted revenues in 2021 and 2020, respectively, based on the terms and conditions of the payments. The remaining \$64.1 million is included in other current liabilities at December 31, 2021 and 2020.

The ERC was designed to encourage entities to keep employees on their payroll despite experiencing economic hardship due to the COVID-19 pandemic. The ERC allows eligible entities to take a credit against certain employment taxes equal to 50% of up to \$10,000 of qualified wages an eligible employer pays to employees between March 13, 2020 and December 31, 2020. The System recognized \$0.6 million and \$28.4 million of ERC in other unrestricted revenues in 2021 and 2020, respectively.

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Cleveland Clinic Health System

Notes to Consolidated Financial Statements (continued)

## **21. COVID-19 (continued)**

The CARES Act also permits employers to defer the payment of the employer's portion of social security taxes incurred between March 27, 2020 and December 31, 2020, with half the deferred payments required to be paid by the end of 2021 and the other half to be paid by the end of 2022. The System has deferred payroll tax payments of \$88.7 million and \$172.8 million at December 31, 2021 and 2020, respectively, which are recorded in other current liabilities and other noncurrent liabilities.

Additionally, the System submitted claims to the Federal Emergency Management Agency (FEMA) to reimburse costs related to expanding capacity; build-out of a surge hospital; and the purchase of medical supplies, ventilators, and personal protective equipment. The System records FEMA grants as contributions when the expenses have been incurred and any related conditions have been substantially met. The System recognized \$6.7 million and \$67.2 million of FEMA grant revenue in other unrestricted revenues in 2021 and 2020, respectively.

## **22. Subsequent Events**

The System evaluated events and transactions occurring subsequent to December 31, 2021 through March 11, 2022, the date the consolidated financial statements were issued. During this period, there were no subsequent events requiring recognition in the consolidated financial statements, and there were no nonrecognized subsequent events requiring disclosure.

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Supplementary Information

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## Report of Independent Auditors on Supplementary Information

The Board of Directors  
The Cleveland Clinic Foundation

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying consolidating balance sheets, statements of operations and changes in net assets, and statements of cash flows are presented for purposes of additional analysis and are not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the financial statements as a whole.

*Ernst & Young LLP*

March 11, 2022

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## Cleveland Clinic Health System

### Consolidating Balance Sheet

December 31, 2021

*(In Thousands)*

	Obligated Group	Non-Obligated Group	Consolidating Adjustments and Eliminations	Consolidated
<b>Assets</b>				
Current assets:				
Cash and cash equivalents	\$ 303,834	\$ 363,666	\$ —	\$ 667,500
Patient receivables	1,274,240	288,999	(30,877)	1,532,362
Due from affiliates	48,181	242	(48,423)	—
Investments for current use	104,813	55,973	—	160,786
Other current assets	622,389	108,801	(112,167)	619,023
Total current assets	2,353,457	817,681	(191,467)	2,979,671
Investments:				
Long-term investments	11,100,040	1,383,528	—	12,483,568
Funds held by trustees	69,541	—	—	69,541
Assets held for self-insurance	—	207,114	—	207,114
Donor-restricted assets	1,124,486	83,221	—	1,207,707
	12,294,067	1,673,863	—	13,967,930
Property, plant, and equipment, net	4,275,212	1,619,288	—	5,894,500
Other assets:				
Pledges receivable, net	151,457	4,136	—	155,593
Trusts and interests in foundations	70,913	50,021	—	120,934
Operating lease right-of-use assets	112,486	242,864	—	355,350
Other noncurrent assets	952,127	132,140	(292,240)	792,027
	1,286,983	429,161	(292,240)	1,423,904
Total assets	<u>\$ 20,209,719</u>	<u>\$ 4,539,993</u>	<u>\$ (483,707)</u>	<u>\$ 24,266,005</u>

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	<b>Obligated Group</b>	<b>Non-Obligated Group</b>	<b>Consolidating Adjustments and Eliminations</b>	<b>Consolidated</b>
<b>Liabilities and net assets</b>				
Current liabilities:				
Accounts payable	\$ 506,864	\$ 156,405	\$ (10)	\$ 663,259
Compensation and amounts withheld from payroll	457,264	67,400	–	524,664
Current portion of long-term debt	98,055	6,967	–	105,022
Variable rate debt classified as current	399,438	49,859	–	449,297
Due to affiliates	5	48,418	(48,423)	–
Other current liabilities	620,671	247,970	(137,839)	730,802
Total current liabilities	<u>2,082,297</u>	<u>577,019</u>	<u>(186,272)</u>	<u>2,473,044</u>
Long-term debt	3,788,616	1,172,368	(289,560)	4,671,424
Other liabilities:				
Professional and general liability insurance reserves	73,102	134,346	–	207,448
Accrued retirement benefits	284,735	1,414	–	286,149
Operating lease liabilities	78,388	236,479	–	314,867
Other noncurrent liabilities	603,973	51,713	(5,195)	650,491
Total liabilities	<u>6,911,111</u>	<u>2,173,339</u>	<u>(481,027)</u>	<u>8,603,423</u>
Net assets:				
Without donor restrictions	11,880,683	2,229,439	(2,680)	14,107,442
With donor restrictions	1,417,925	137,215	–	1,555,140
Total net assets	<u>13,298,608</u>	<u>2,366,654</u>	<u>(2,680)</u>	<u>15,662,582</u>
Total liabilities and net assets	<u><b>\$ 20,209,719</b></u>	<u><b>\$ 4,539,993</b></u>	<u><b>\$ (483,707)</b></u>	<u><b>\$ 24,266,005</b></u>

*See accompanying note.*

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## Cleveland Clinic Health System

### Consolidating Balance Sheet

December 31, 2020

*(In Thousands)*

	Obligated Group	Non-Obligated Group	Consolidating Adjustments and Eliminations	Consolidated
<b>Assets</b>				
Current assets:				
Cash and cash equivalents	\$ 792,399	\$ 252,994	\$ —	\$ 1,045,393
Patient receivables	1,074,672	209,326	(28,317)	1,255,681
Due from affiliates	31,287	56	(31,343)	—
Investments for current use	122,668	54,721	—	177,389
Other current assets	539,922	79,167	(72,367)	546,722
Total current assets	2,560,948	596,264	(132,027)	3,025,185
Investments:				
Long-term investments	9,178,758	1,175,119	—	10,353,877
Funds held by trustees	110,307	—	—	110,307
Assets held for self-insurance	—	179,300	—	179,300
Donor-restricted assets	946,735	66,695	—	1,013,430
	10,235,800	1,421,114	—	11,656,914
Property, plant, and equipment, net	4,462,295	1,404,679	—	5,866,974
Other assets:				
Pledges receivable, net	117,987	7,654	—	125,641
Trusts and interests in foundations	63,956	48,469	—	112,425
Operating lease right-of-use assets	136,712	224,129	—	360,841
Other noncurrent assets	736,665	139,281	(231,376)	644,570
	1,055,320	419,533	(231,376)	1,243,477
Total assets	<u>\$ 18,314,363</u>	<u>\$ 3,841,590</u>	<u>\$ (363,403)</u>	<u>\$ 21,792,550</u>

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	<b>Obligated Group</b>	<b>Non-Obligated Group</b>	<b>Consolidating Adjustments and Eliminations</b>	<b>Consolidated</b>
<b>Liabilities and net assets</b>				
Current liabilities:				
Accounts payable	\$ 440,176	\$ 89,094	\$ (476)	\$ 528,794
Compensation and amounts withheld from payroll	417,175	47,074	—	464,249
Current portion of long-term debt	94,264	6,742	—	101,006
Variable rate debt classified as current	537,644	52,247	—	589,891
Due to affiliates	56	31,287	(31,343)	—
Other current liabilities	650,107	191,617	(103,401)	738,323
Total current liabilities	<u>2,139,422</u>	<u>418,061</u>	<u>(135,220)</u>	<u>2,422,263</u>
Long-term debt	3,664,878	1,144,179	(226,063)	4,582,994
Other liabilities:				
Professional and general liability insurance reserves	65,703	150,397	—	216,100
Accrued retirement benefits	296,218	1,523	—	297,741
Operating lease liabilities	102,196	221,486	—	323,682
Other noncurrent liabilities	652,509	55,406	—	707,915
Total liabilities	<u>1,116,626</u>	<u>428,812</u>	<u>—</u>	<u>1,545,438</u>
Net assets:				
Without donor restrictions	10,195,011	1,728,866	(2,120)	11,921,757
With donor restrictions	1,198,426	121,672	—	1,320,098
Total net assets	<u>11,393,437</u>	<u>1,850,538</u>	<u>(2,120)</u>	<u>13,241,855</u>
Total liabilities and net assets	<u><u>\$ 18,314,363</u></u>	<u><u>\$ 3,841,590</u></u>	<u><u>\$ (363,403)</u></u>	<u><u>\$ 21,792,550</u></u>

*See accompanying note.*

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## Cleveland Clinic Health System

### Consolidating Statements of Operations and Changes in Net Assets

Year Ended December 31, 2021

*(In Thousands)*

#### Operations

	Obligated Group	Non-Obligated Group	Consolidating Adjustments and Eliminations	Consolidated
<b>Unrestricted revenues</b>				
Net patient service revenue	\$ 9,264,760	\$ 2,032,337	\$ (328,566)	\$ 10,968,531
Other	1,255,662	415,638	(199,139)	1,472,161
Total unrestricted revenues	<u>10,520,422</u>	<u>2,447,975</u>	<u>(527,705)</u>	<u>12,440,692</u>
<b>Expenses</b>				
Salaries, wages, and benefits	5,709,179	1,416,828	(380,957)	6,745,050
Supplies	1,032,794	238,687	(381)	1,271,100
Pharmaceuticals	1,224,431	172,851	–	1,397,282
Purchased services and other fees	689,230	216,714	(36,153)	869,791
Administrative services	63,842	153,081	(24,570)	192,353
Facilities	290,634	104,170	(1,970)	392,834
Insurance	94,482	80,374	(83,574)	91,282
	<u>9,104,592</u>	<u>2,382,705</u>	<u>(527,605)</u>	<u>10,959,692</u>
Operating income before interest, depreciation and amortization	1,415,830	65,270	(100)	1,481,000
Interest	115,383	32,715	–	148,098
Depreciation and amortization	499,635	87,107	(100)	586,642
Operating income (loss)	<u>800,812</u>	<u>(54,552)</u>	–	<u>746,260</u>
<b>Nonoperating gains and losses</b>				
Investment income	1,260,581	142,085	–	1,402,666
Derivative gains (losses)	23,201	(2,452)	–	20,749
Other, net	39,501	578	–	40,079
Net nonoperating gains	<u>1,323,283</u>	<u>140,211</u>	–	<u>1,463,494</u>
Excess of revenues over expenses	<u>2,124,095</u>	<u>85,659</u>	–	<u>2,209,754</u>

*(continued on next page)*

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## Changes in Net Assets

	<b>Obligated Group</b>	<b>Non-Obligated Group</b>	<b>and Eliminations</b>	<b>Consolidating Adjustments</b>	<b>Consolidated</b>
<b>Changes in net assets without donor restrictions</b>					
Excess of revenues over expenses	\$ 2,124,095	\$ 85,659	\$ —	\$ 2,209,754	
Donated capital	3,289	147	—	3,436	
Net assets released from restriction for capital purposes	10,356	2,236	—	12,592	
Retirement benefits adjustment	(26,894)	(7,859)	—	(34,753)	
Foreign currency translation	—	(2,439)	—	(2,439)	
Transfers (to) from affiliates	(425,167)	425,167	—	—	
Other	(7)	(2,338)	(560)	(2,905)	
Increase in net assets without donor restrictions	1,685,672	500,573	(560)	2,185,685	
<b>Changes in net assets with donor restrictions</b>					
Gifts and bequests	203,457	10,960	—	214,417	
Net investment income	61,739	9,170	—	70,909	
Net assets released from restrictions used for operations included in other unrestricted revenues	(44,733)	(4,301)	—	(49,034)	
Net assets released from restriction for capital purposes	(10,356)	(2,236)	—	(12,592)	
Change in interests in foundations	1,774	—	—	1,774	
Change in value of perpetual trusts	4,291	2,893	—	7,184	
Other	3,327	(943)	—	2,384	
Increase in net assets with donor restrictions	219,499	15,543	—	235,042	
Increase in net assets	1,905,171	516,116	(560)	2,420,727	
Net assets at beginning of year	11,393,437	1,850,538	(2,120)	13,241,855	
Net assets at end of year	<u>\$ 13,298,608</u>	<u>\$ 2,366,654</u>	<u>\$ (2,680)</u>	<u>\$ 15,662,582</u>	

*See accompanying note.*

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## Cleveland Clinic Health System

### Consolidating Statements of Operations and Changes in Net Assets

Year Ended December 31, 2020

*(In Thousands)*

#### Operations

	Obligated Group	Non-Obligated Group	and Eliminations	Consolidating Adjustments	Consolidated
<b>Unrestricted revenues</b>					
Net patient service revenue	\$ 7,964,677	\$ 1,427,556	\$ (257,548)	\$ 9,134,685	
Other	1,327,134	369,446	(203,359)		1,493,221
Total unrestricted revenues	<u>9,291,811</u>	<u>1,797,002</u>	<u>(460,907)</u>		<u>10,627,906</u>
<b>Expenses</b>					
Salaries, wages, and benefits	5,157,213	1,055,097	(309,788)		5,902,522
Supplies	941,618	164,184	(92)		1,105,710
Pharmaceuticals	1,169,357	129,728	–		1,299,085
Purchased services and other fees	616,669	164,245	(48,610)		732,304
Administrative services	67,616	135,217	(23,628)		179,205
Facilities	268,927	83,893	(1,917)		350,903
Insurance	75,362	80,239	(76,772)		78,829
	<u>8,296,762</u>	<u>1,812,603</u>	<u>(460,807)</u>		<u>9,648,558</u>
Operating income (loss) before interest, depreciation and amortization	995,049	(15,601)	(100)		979,348
Interest	126,569	30,455	–		157,024
Depreciation and amortization	509,788	80,266	(100)		589,954
Operating income (loss)	<u>358,692</u>	<u>(126,322)</u>	<u>–</u>		<u>232,370</u>
<b>Nonoperating gains and losses</b>					
Investment income	989,304	138,639	–		1,127,943
Derivative losses	(59,211)	(2,262)	–		(61,473)
Other, net	24,447	1,957	–		26,404
Net nonoperating gains	<u>954,540</u>	<u>138,334</u>	<u>–</u>		<u>1,092,874</u>
Excess of revenues over expenses	<u>1,313,232</u>	<u>12,012</u>	<u>–</u>		<u>1,325,244</u>

*(continued on next page)*

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## Changes in Net Assets

	<b>Obligated Group</b>	<b>Non-Obligated Group</b>	<b>and Eliminations</b>	<b>Consolidating Adjustments</b>	<b>Consolidated</b>
<b>Changes in net assets without donor restrictions</b>					
Excess of revenues over expenses	\$ 1,313,232	\$ 12,012	\$ —	\$ 1,325,244	
Donated capital	1,819	—	—	1,819	
Net assets released from restriction for capital purposes	42,718	13,796	—	56,514	
Retirement benefits adjustment	(9,173)	1,037	—	(8,136)	
Foreign currency translation	—	9,004	—	9,004	
Transfers (to) from affiliates	(266,974)	266,974	—	—	
Other	(1,816)	(1,728)	—	(3,544)	
	1,079,806	301,095	—	1,380,901	
<b>Changes in net assets with donor restrictions</b>					
Gifts and bequests	121,754	10,627	—	132,381	
Net investment income	75,581	7,272	—	82,853	
Net assets released from restrictions used for operations included in other unrestricted revenues	(56,209)	(5,256)	—	(61,465)	
Net assets released from restriction for capital purposes	(42,718)	(13,796)	—	(56,514)	
Change in interests in foundations	2,395	—	—	2,395	
Change in value of perpetual trusts	(4)	751	—	747	
Other	1,324	98	—	1,422	
	102,123	(304)	—	101,819	
	1,181,929	300,791	—	1,482,720	
Net assets at beginning of year	10,211,508	1,549,747	(2,120)	11,759,135	
Net assets at end of year	<u>\$ 11,393,437</u>	<u>\$ 1,850,538</u>	<u>\$ (2,120)</u>	<u>\$ 13,241,855</u>	

*See accompanying note.*

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## Cleveland Clinic Health System

### Consolidating Statement of Cash Flows

Year Ended December 31, 2021

*(In Thousands)*

	Obligated Group	Non-Obligated Group	Consolidating Adjustments and Eliminations	Consolidated
<b>Operating activities and net nonoperating gains and losses</b>				
Increase in net assets	\$ 1,905,171	\$ 516,116	\$ (560)	\$ 2,420,727
Adjustments to reconcile increase in net assets to net cash provided by operating activities and net nonoperating gains and losses:				
Gain on retirement of debt	(19,312)	—	—	(19,312)
Retirement benefits adjustment	26,894	7,859	—	34,753
Net realized and unrealized gains on investments	(1,264,530)	(142,491)	—	(1,407,021)
Depreciation and amortization	499,635	87,127	(100)	586,662
Foreign currency translation loss	—	2,439	—	2,439
Donated capital	(3,289)	(147)	—	(3,436)
Restricted gifts, bequests, investment income, and other	(271,261)	(23,023)	—	(294,284)
Transfers to (from) affiliates	425,167	(425,167)	—	—
Amortization of bond premiums and debt issuance costs	(6,207)	424	—	(5,783)
Net gain in value of derivatives	(42,761)	—	—	(42,761)
Pension funding	(13,419)	(345)	—	(13,764)
Changes in operating assets and liabilities:				
Patient receivables	(199,568)	(41,682)	2,560	(238,690)
Other current assets	(92,975)	(23,003)	56,880	(59,098)
Other noncurrent assets	(191,656)	(4,338)	60,964	(135,030)
Accounts payable and other current liabilities	55,865	127,603	(51,052)	132,416
Other liabilities	(47,142)	(19,728)	(5,195)	(72,065)
Net cash provided by operating activities and net nonoperating gains and losses	760,612	61,644	63,497	885,753
<b>Financing activities</b>				
Proceeds from short-term borrowings	26,500	—	—	26,500
Payments on short-term borrowings	(26,500)	—	—	(26,500)
Proceeds from long-term borrowings	433,953	26,679	(63,497)	397,135
Payments for advance refunding and redemption of long-term debt	(312,238)	—	—	(312,238)
Principal payments on long-term debt	(132,893)	(33,754)	—	(166,647)
Debt issuance costs	(2,996)	—	—	(2,996)
Change in pledges receivables, trusts and interests in foundations	(46,813)	6,086	—	(40,727)
Restricted gifts, bequests, investment income, and other	271,261	23,023	—	294,284
Net cash provided by financing activities	210,274	22,034	(63,497)	168,811
<b>Investing activities</b>				
Expenditures for property, plant, and equipment	(274,157)	(235,218)	—	(509,375)
Proceeds from sale of property, plant, and equipment	15,755	—	—	15,755
Net change in cash equivalents reported in long-term investments	115,558	37,293	—	152,851
Purchases of investments	(4,968,884)	(591,826)	—	(5,560,710)
Sales of investments	4,057,925	452,787	—	4,510,712
Payment for business acquisition, less cash assumed	—	(54,197)	—	(54,197)
Transfers (to) from affiliates	(425,167)	425,167	—	—
Net cash (used in) provided by investing activities	(1,478,970)	34,006	—	(1,444,964)
Effect of exchange rate changes on cash	—	(304)	—	(304)
(Decrease) increase in cash, cash equivalents and restricted cash	(508,084)	117,380	—	(390,704)
Cash, cash equivalents and restricted cash at beginning of year	917,591	255,544	—	1,173,135
Cash, cash equivalents and restricted cash at end of year	\$ 409,507	\$ 372,924	\$ —	\$ 782,431

See accompanying note.

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## Cleveland Clinic Health System

### Consolidating Statement of Cash Flows

Year Ended December 31, 2020

*(In Thousands)*

	Obligated Group	Non-Obligated Group	Consolidating Adjustments and Eliminations	Consolidated
<b>Operating activities and net nonoperating gains and losses</b>				
Increase in net assets	\$ 1,181,929	\$ 300,791	\$ —	\$ 1,482,720
Adjustments to reconcile increase in net assets to net cash provided by (used in) operating activities and net nonoperating gains and losses:				
Retirement benefits adjustment	9,173	(1,037)	—	8,136
Net realized and unrealized gains on investments	(1,013,514)	(141,878)	—	(1,155,392)
Depreciation and amortization	509,788	80,266	(100)	589,954
Foreign currency translation gain	—	(9,004)	—	(9,004)
Donated capital	(1,819)	—	—	(1,819)
Restricted gifts, bequests, investment income, and other	(199,726)	(18,650)	—	(218,376)
Transfers to (from) affiliates	266,974	(266,974)	—	—
Amortization of bond premiums and debt issuance costs	(6,134)	178	—	(5,956)
Net loss in value of derivatives	25,878	—	—	25,878
Pension funding	(15,076)	(16,603)	—	(31,679)
Changes in operating assets and liabilities:				
Patient receivables	64,642	(14,140)	(6,927)	43,575
Other current assets	(113,155)	3,149	31,120	(78,886)
Other noncurrent assets	(108,375)	(40,059)	2,259	(146,175)
Accounts payable and other current liabilities	241,341	(4,567)	(24,627)	212,147
Other liabilities	115,700	68,428	75	184,203
Net cash provided by (used in) operating activities and net nonoperating gains and losses	957,626	(60,100)	1,800	899,326
<b>Financing activities</b>				
Proceeds from short-term borrowings	225,000	—	—	225,000
Payments on short-term borrowings	(225,000)	—	—	(225,000)
Proceeds from long-term borrowings	16,408	1,872	(1,872)	16,408
Payments for advance refunding and redemption of long-term debt	(12,660)	—	—	(12,660)
Principal payments on long-term debt	(91,903)	(6,667)	72	(98,498)
Debt issuance costs	(30)	—	—	(30)
Change in pledges receivables, trusts and interests in foundations	46,139	(811)	—	45,328
Restricted gifts, bequests, investment income, and other	199,726	18,650	—	218,376
Net cash provided by financing activities	157,680	13,044	(1,800)	168,924
<b>Investing activities</b>				
Expenditures for property, plant, and equipment	(332,871)	(245,013)	—	(577,884)
Proceeds from sale of property, plant, and equipment	22,543	—	—	22,543
Net change in cash equivalents reported in long-term investments	384,447	57,059	—	441,506
Purchases of investments	(5,527,771)	(733,159)	—	(6,260,930)
Sales of investments	5,100,313	730,771	—	5,831,084
Transfers (to) from affiliates	(266,974)	266,974	—	—
Net cash (used in) provided by investing activities	(620,313)	76,632	—	(543,681)
Effect of exchange rate changes on cash	—	11,280	—	11,280
Increase in cash, cash equivalents and restricted cash	494,993	40,856	—	535,849
Cash, cash equivalents and restricted cash at beginning of year	422,598	214,688	—	637,286
Cash, cash equivalents and restricted cash at end of year	\$ 917,591	\$ 255,544	—	\$ 1,173,135

See accompanying note.

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Cleveland Clinic Health System

## Note to Consolidating Financial Statements

December 31, 2021 and 2020

### **1. Presentation of Consolidating Financial Statements**

The accompanying financial statement information presents consolidating financial statement information for the Obligated Group (as defined herein) and certain controlled affiliates of The Cleveland Clinic Foundation (collectively referred to as the Non-Obligated Group), which have no liability under the Master Trust Indenture (Indenture), amended and restated as of August 1, 2017 (as supplemented, the Indenture), between The Cleveland Clinic Foundation and The Huntington National Bank, as successor Master Trustee. The Cleveland Clinic Foundation, Cleveland Clinic Avon Hospital, Cleveland Clinic Health System – East Region, Fairview Hospital, Lutheran Hospital, Marymount Hospital, Inc., Medina Hospital, Cleveland Clinic Florida (a nonprofit corporation), Cleveland Clinic Weston Hospital Nonprofit Corporation and Martin Memorial Medical Center, Inc. are the sole members of the Obligated Group under the Indenture.

With respect to the Obligated Group, certain properties and interests are considered to be Excluded Property under the Indenture. In addition, the provisions of the Indenture provide that additional property may be categorized as Excluded Property upon satisfaction of various financial tests. As such, these properties and interests are not subject to the restrictions contained in the Indenture and, under the Indenture, are not subject to the restriction on liens and other encumbrances that may be placed on property of the Obligated Group. Furthermore, the revenues derived from the Excluded Property are not subject to the restrictions contained in the Indenture until they are received and commingled with other revenues of the Obligated Group. The accompanying financial statement information is presented by legal entity, and no adjustment has been made for the Excluded Property.

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